

**CITY OF BOWLING GREEN,
KENTUCKY**



**ANNUAL OPERATING BUDGET
FISCAL YEAR 2005/2006**

City of Bowling Green, Kentucky

Fiscal Year 2005/2006 Operating Budget

Mayor

Elaine N. Walker

Commissioners

Mark Alcott

Brian "Slim" Nash

Brian Strow

Delane Simpson

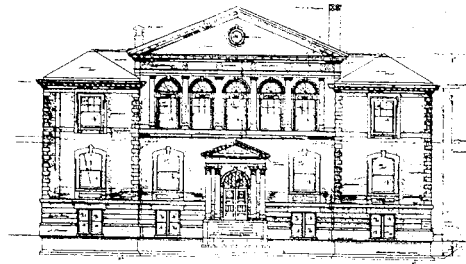
Interim City Manager

Ken Thompson

Prepared By:

Shawna L. Dowell,
Assistant to the City Manager

I. Letter of Introduction



KENNETH R. THOMPSON
Interim City Manager

CITY OF BOWLING GREEN
F O U N D E D 1 7 9 8

SHAWNA L. DOWELL
Assistant to the City Manager

June 21, 2005

Honorable Mayor and Commissioners:

I. Introduction

In accordance with the authority granted me by City Ordinance and State Statute, I submit for your review and approval the recommended budget for Fiscal Year 2005/2006.

This budget is the final stage of an eight-month process initiated last November in the development of Strategic Plan 2005-2010-2020. Many of the priorities established in the strategic plan process are included as part of the spending priorities recommended in this budget. Included in this document are the *Vision 2020* and *Bowling Green 2010: Our Goals*, which formed the basis of the *Action Agenda 2005*, which is also include in this budget report.

In addition, this budget reflects the decision of the Board of Commissioners to implement a "zero-based" budgeting approach.

This budget represents the third year for the ½% increase in the occupational tax and net profits tax. Part of my budget message will include a status report on meeting the objectives developed in the presentation of my recommendation for that tax rate increase.

The total budget of all funds is \$84,375,500. The budget is financed from the following sources: local funds - \$70,884,500; state assistance - \$2,303,500; federal grants - \$3,964,000; and borrowed monies - \$7,223,500.

II. Service Enhancement Fee Objectives

The service enhancement fee or occupational tax/net profit tax rate increase proceeds are segregated in our revenue collection/expenditure process and are within a multi-year spending plan. This was done because the additional revenues are being allocated to long term expenses such as enhanced reserve levels, funding shortage for existing service levels, downtown redevelopment, additional personnel and pay plan implementation, storm water management and capital improvements.

OFFICE OF THE CITY MANAGER

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The service enhancements are listed below:

Enhanced Reserve Level

General Fund reserves were increased from 10% to 15% for more prudent fiscal management and to improve the bond rating of the City. The issuance of debt is the most important part of our capital improvement program. The current and improved bond rating is Aa3, which is one category below Lexington and the State of Kentucky, equal to Louisville/Jefferson County and superior to all other second class cities.

Funding Shortages - Existing Services

Additional revenues were allocated to cover the expense of a cost-of-living adjustment in FY2003; payment for refinanced debt; the loss of a school resource grant; increased costs and implementation of the new compensation plan.

Downtown Redevelopment

The major focus in stimulating redevelopment is the purchase and consolidation of property, without which private investment would not be feasible. Federal and State funding sources are not adequate for this and it has been necessary to provide local revenues.

Additional Personnel

The major emphasis was in public safety with a multi-year plan to increase the number of Police and Fire personnel. For the second year, that increase was 4 and 3, respectively. Personnel were added also to Landscape, Fleet, IT and the Animal Control program implemented in 2004/05.

Storm Water Management

The federal program became effective in March 2003 and is directed at improving the quality of storm water runoff into the Barren River and adversely impacting that important water source. Program startup included the addition of five technical personnel to the Public Works Department. Other accomplishments include computerized record keeping and mapping, public education, construction site monitoring, illicit discharge inspection and an annual appropriation to correct localized or backyard run off problems.

Capital Improvements

Important capital improvements were completed within the Public Works, Parks and Recreation and the Police departments. These included completion of the Police Headquarters Expansion and Renovation project, lining of lakes at

Crosswinds Golf Course, completion of Hobson Grove pro shop and maintenance facility, completion of drainage improvements on 10th St., completion of Glendale storm sewer project, construction of restrooms/concession building at Pedigo Park and renovation of the maintenance building at Paul Walker Golf Course.

Under construction, with completion scheduled this summer/fall, is an 18,500 square foot renovation/construction of the Lapsley Lane property for the relocation of the Public Works Operations division. This project will provide significantly expanded work areas and provide increased safety to employees within this division. Other ongoing capital improvement projects include construction of Riverwalk Park – Phase I, construction of Ken Bale Blvd., Southwest Parkway right-of-way acquisition, Turner Court realignment, land acquisition/design of 14th Ave. realignment, and architectural/land acquisition for Bowling Green Community Center.

III. 2005/06 Budget-Service/Redevelopment/Capital Improvements

The new budget continues building on the service and facility improvements initiated in 2004/05 and previous fiscal years.

Downtown Redevelopment

The receipt of several federal grants will result in significant new development in the downtown area with property acquisition and clearance in the Circus Square area, including renovation of the Quick Lincoln Mercury Building. Property acquisition for SKYPAC will be initiated. Obtained through the efforts of Senator McConnell, federal funding will be used to begin the next phase of the Riverfront project.

Additional Personnel

The third year of the ½% increase in the occupational tax and net profits tax will continue to expand the personnel complement in the Police department which will include four new patrol officer positions and one office associate in the Records division. Six additional firefighter positions will provide the third of a three-year program to provide staffing of another ladder company for improved response coverage in the southwest section of the city and to initiate staffing of another pumper/engine company at the future Greenwood fire station. Positions added to other departments include one Animal Control Officer part-time to full-time, one Civil Engineer and one part-time Engineering Aide paid by existing Storm Water Management funds, one part-time CIA Intern and one part-time GIS Mapping Aide for Police Communications division.

Storm Water Management

The third year for the Storm Water Management program will see a continued public education and involvement effort, which is of critical importance for program effectiveness. A contractor certification program will be developed to provide guidance on best management practices for site construction. A water quality testing program has been developed and the City will seek to join the WATERS consortium through WKU. The illicit discharge and post-construction ordinances will be updated regulating the induction of non-storm water pollution into the Storm Water system. The best management practices (BMP) manual will be updated to include post-construction BMP's. Internally, the City will continue to seek methods for reducing storm water pollution.

Capital Improvements

As usual, capital improvements are an important part of the annual budget. The following capital improvement projects have been added to this budget: Circus Square park development and land acquisition, Metropolitan Planning Organization: Long Range Transportation Plan funding, additional Southwest Parkway right-of-way acquisition, additional funding for construction of the Bowling Green Community Center, design/construction of a Skate Park and construction of a Dog Park. Other ongoing capital improvement projects include Lampkin Park restroom replacement, Kereiakes picnic shelter renovation, cemetery expansion/development, parking lot construction at Preston Miller volleyball courts and Crossings Park development.

Neighborhood Code Enforcement

Upgrading this service has been an important priority in the strategic planning process, with a concentrated neighborhood inspection program. This effort, involving several departments, will continue and expand in the coming fiscal year.

IV. 2005/2006 Budget Personnel

Personnel, including salaries and fringe benefits, comprise 36% of the recommended total budget. With the additional personnel being recommended, the total full time workforce will be increased from 428 to 440.

During the last three years, there has been an extensive effort to upgrade and improve the compensation plan to insure that the City can maintain a competitive salary level and attract and retain the highest quality employee possible. All City employees will receive at a minimum of a 3% salary adjustment, with the exceptions made by the Board of Commissioners at the preliminary budget hearings in June 2005.

As is the case with all employers, health insurance costs are significant personnel expenditures. The proposed health insurance budget shows a \$1 million increase due to significant increases in paid claims and an increase in stop loss premiums due to an undesirable experience rate from the previous year.

There has been a significant increased cost to participate in the state retirement program in the amount of \$850,000+ or 44% over the present year. This increase, in the employer share and not the employee, is due primarily to the increased cost of health insurance provided to retirees. Retiree health insurance benefit cost is drawing increasing attention by the Governor and General Assembly and any proposed legislative action will be carefully monitored for its local fiscal impact.

V. Employee Safety Program

The importance of this program and its success merits special attention in this budget message and is the result of a lot of hard work and focus by all departments. The OSHA Recordable Injury and Lost-Time Injury rates (100 employees working a 40-hour work week) continue to trend below the national average.

The City continues to save money through its self-insurance program in spite of the rising cost of workers compensation insurance and medical care. City costs are less than half the amount of a fully insured program. Over the last nine fiscal years this savings has been in excess of \$3 million.

VII. Conclusion

The 2005/2006 Budget recommended for your approval represents the third revenue/expenditure plan since enactment of the service enhancement fee in 2003. A significant result of these additional revenues, beyond that of improved services and facilities, is the improved fiscal condition of the City of Bowling Green and this budget. Prior to 2003/2004 the budgets were prepared using significant reserves as well as anticipated under spending in order to submit a balanced budget. The last three budgets have been financed with estimated revenues only.

The major revenue source is still the occupational tax, which now represents 68% of the General Fund. The City has sustained significant growth in the net profit tax for the last three years in a row. The projected growth for the occupational tax for the current fiscal year is 6.0% with growth projected for the coming fiscal year at 8.3%. This includes a 30% increase in budget net profits over 2004/05 budget. Consequently, excess net profits will not likely be attained as in previous fiscal years.

To further analyze the occupational tax, the previous rate of 1.5% is being allocated to the expenditure/service needs within the budget prior to 2003/04. The service enhancement fee of ½% is being allocated to new or expanded services, primarily in public safety. These additional revenues are being segregated and carefully monitored to

insure that the priorities presented to you last year are being met. An update of those projections will be provided in the very near future.

All of this means that it is critical that we continue to focus on the importance of economic development in regards to both new and existing employers. The continued growth and prosperity of this community depends on such growth, as does the operation of this government.

In closing, I wish to express appreciation for your continued support of our efforts in serving the citizens of Bowling Green. This budget was prepared through many hours of hard work by all departments. I also want to acknowledge the major role of Shawna Dowell, Assistant to the City Manager, Jeff Meisel, Acting Chief Financial Officer and Wilma Brown, Comptroller, Lynn DeRosa, Fiscal Coordinator and Michele Tolbert, Director of Human Resources and Risk Management in this recommended budget.

Respectfully submitted,



Kenneth R. Thompson
Interim City Manager

II. Budget Overview

STRATEGIC PLAN 2005 - 2010 - 2020

Bowling Green: Vision 2020

The City of Bowling Green is a dynamic regional center, which is a hometown for families and home of the nationally recognized Western Kentucky University. It has a vibrant downtown and riverfront and a strong, growing economy.

Our diverse Bowling Green residents have access to top quality education, can enjoy an active lifestyle with cultural, recreational and leisure opportunities and live in safe liveable neighborhoods.

We take pride in our great community.

Our Goals 2010

- More Jobs, More Diverse Economy
- Sustainable City Government
- Regional Hub for South Central Kentucky
- Improved Traffic Flow
- Strong Neighborhoods
- Thriving Downtown and Riverfront

Action Agenda 2005

- Eminent Domain Policy Direction
- Federal/State Lobby Program
- Regional Partnership Coordination Strategy
- Underground Utilities Policy and Funding
- Service Consolidation Study and Plan
- Entertainment Overlay District
- I-65 Interchange (Exit 32)
- Property Tax Reform/Tax Modernization Lobbying
- Surcharge for Sprinkler Removal Lobbying with Warren County Water District
- Annexations (Lover's Lane/Transpark/Morgantown Road)
- Transpark Development
- Signal Synchronization: Evaluation and Plan
- Zero-Based Budget Process and Format Development
- Turner Court Realignment
- Building Renovation 601 State Quick Lincoln Mercury

Action Agenda 2005 (continued)

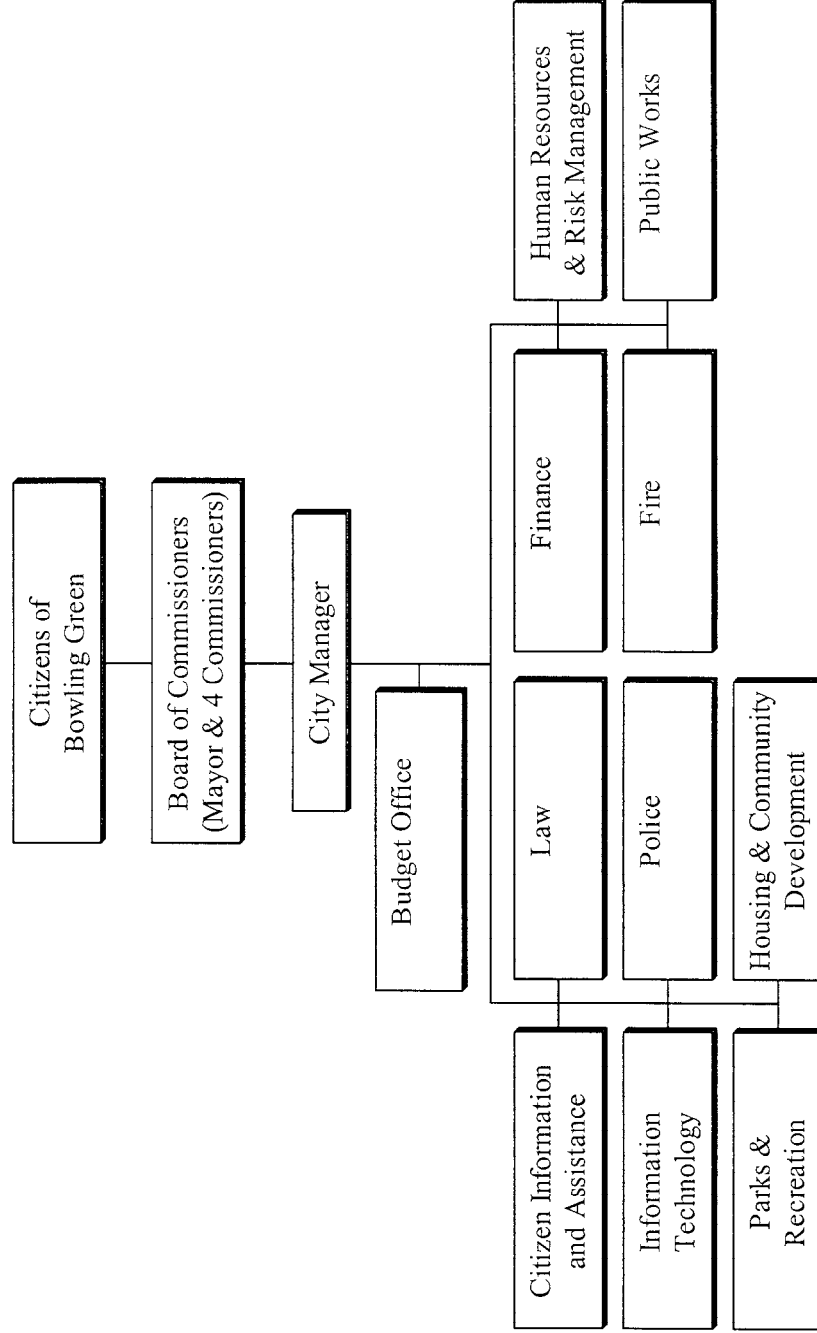
- Proactive Code Enforcement: Expanded Program
- Neighborhood Traffic Enforcement Program
- Circus Square Development
- Comprehensive Recreation Plan Update
- Diversifying City's Workforce Strategy and Funding

Major Projects 2005

- Police Headquarters (Opening 2005)
- Public Works Facility Renovation Project
- Houston Court/Gary Farms: Access Road
- Bale Boulevard: Project
- Greenway Project: Acquisition and Development
- Streetscape Plan and Funding
- MPO: Implementation and Funding*
 - 14th Street Realignment (Phase II) – Land Acquisition and Construction
 - Broadway Curve – Land Acquisition
 - Shive Lane Extension – Design
- Southwest Parkway – Land Acquisition*
- Circus Square – Land Acquisition and Park Development*
- Parks Community Center – Renovation and Construction*
- Skate Park/Dog Park – Design and Construction*

* Indicates the project was added to the FY2006 Operating Budget after the City's *FY 2005–2010-2020 Strategic Plan* was adopted in January 2005.

CITY OF BOWLING GREEN



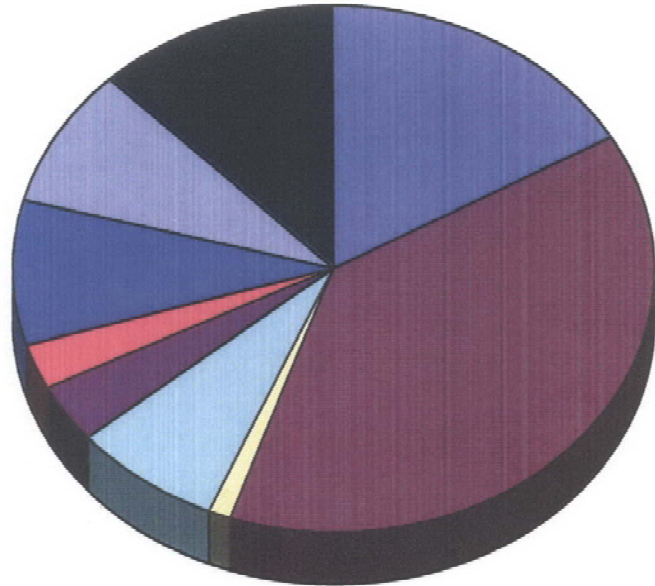
City of Bowling Green, Kentucky
Annual Operating Budget for All Funds and Categories of Government
Estimated Resources In and Resources Out for FY 2005/2006
Exhibit No 1

<u>Category of Resources</u>	<u>General Fund</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Debt Service</u>	<u>Enterprise Funds</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Internal Service</u>
RESOURCES IN:								
Taxes	\$11,260,000	\$1,744,000	\$0	\$0	\$0	\$1,112,000	\$14,116,000	\$0
Occupational fees	30,495,000	2,022,000	0	0	23,000	0	32,540,000	0
License & permits	887,500	0	0	0	0	0	887,500	0
Intergovernmental	242,000	6,025,500	0	0	0	0	6,267,500	0
Charges for services	550,000	1,558,500	0	0	0	20,000	2,128,500	1,122,500
Parks & recreation	350,500	0	0	0	1,876,500	0	2,227,000	0
Miscellaneous	738,000	418,000	6,000	0	291,000	5,118,000	6,571,000	956,000
Revenues:	\$44,523,000	\$11,768,000	\$6,000	\$0	\$2,190,500	\$6,250,000	\$64,737,500	\$2,078,500
Note/bond proceeds	0	225,000	6,998,500	0	0	0	7,223,500	0
Transfers in	200,000	239,500	0	6,968,500	2,591,500	209,000	10,208,500	127,500
Other resources:	\$200,000	\$464,500	\$6,998,500	\$6,968,500	\$2,591,500	\$209,000	\$17,432,000	\$127,500
RESOURCES IN:	\$44,723,000	\$12,232,500	\$7,004,500	\$6,968,500	\$4,782,000	\$6,459,000	\$82,169,500	\$2,206,000
RESOURCES OUT:								
General government	\$6,628,745	\$200,000	\$1,600	\$0	\$0	\$4,742,500	\$11,572,845	\$627,000
Public Safety	18,462,303	1,605,000	561,000	0	0	982,500	21,610,803	0
Public Works	6,091,401	1,097,000	406,000	0	0	0	7,594,401	1,250,000
Parks & recreation	4,444,527	0	2,976,400	0	3,398,500	0	10,819,427	0
Planning & development	1,416,993	4,260,000	2,710,000	0	0	0	8,386,993	0
Community services	2,373,263	0	0	0	0	0	2,373,263	0
Debt service	0	0	99,500	6,968,500	0	0	7,068,000	0
Subsidies & assistance	191,460	0	0	0	1,248,912	834,000	2,274,372	0
Contingency	150,000	0	250,000	0	0	0	400,000	0
Expenditures:	\$39,758,692	\$7,162,000	\$7,004,500	\$6,968,500	\$4,647,412	\$6,559,000	\$72,100,104	\$1,877,000
Transfers out	4,589,308	4,910,500	0	0	105,088	278,000	9,882,896	200,000
RESOURCES OUT:	\$44,348,000	\$12,072,500	\$7,004,500	\$6,968,500	\$4,752,500	\$6,837,000	\$81,983,000	\$2,077,000
RESERVES UTILIZED:	\$375,000	\$160,000	\$0	\$0	\$29,500	(\$378,000)	\$186,500	\$129,000

FY 06 Resources

All Funds

- Property Taxes
- Occupational Fees
- Licenses/Permits
- Intergovernmental
- Charges for Services
- Parks and Recreation
- Miscellaneous
- Note/Bond Proceeds
- Transfers In

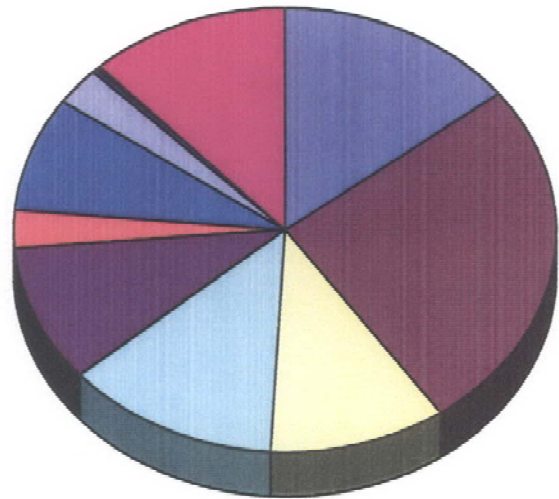


Property Taxes	\$14,116,000	17%
Occupational Fees	\$32,540,000	39%
Licenses/Permits	\$887,500	1%
Intergovernmental	\$6,267,500	7%
Charges for Services	\$3,251,000	4%
Parks and Recreation	\$2,227,000	3%
Miscellaneous	\$7,527,000	9%
Note/Bond Proceeds	\$7,223,500	9%
Transfers In	\$10,336,000	12%
Total	\$84,375,500	

FY 06 Expenditures

All Funds

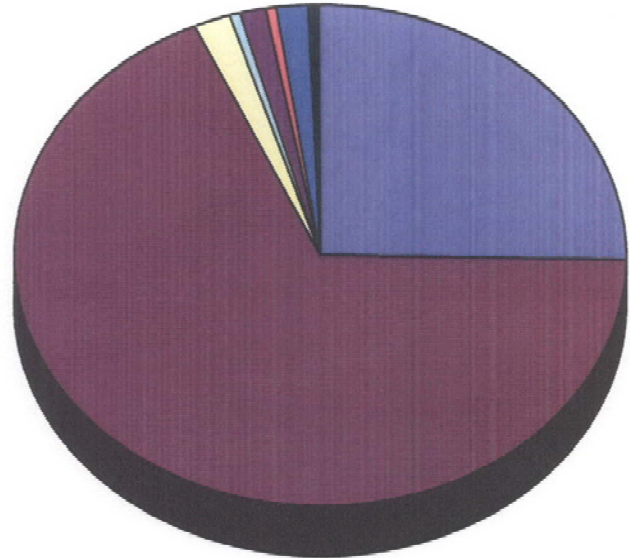
- General Government
- Public Safety
- Public Works
- Parks and Recreation
- Planning and Development
- Community Services
- Debt Service
- Subsidies and Assistance
- Contingency
- Transfers Out



General Government	\$12,199,845	15%
Public Safety	\$21,610,803	26%
Public Works	\$8,844,401	11%
Parks and Recreation	\$10,819,427	13%
Planning and Development	\$8,386,993	10%
Community Services	\$2,373,263	3%
Debt Service	\$7,068,000	8%
Subsidies and Assistance	\$2,274,372	3%
Contingency	\$400,000	0%
Transfers Out	\$10,082,896	12%
 Total	 \$84,060,000	

FY 06 Resources General Fund

- Property Taxes
- Occupational Fees
- Licenses/Permits
- Intergovernmental
- Charges for Services
- Parks and Recreation
- Miscellaneous
- Note/Bond Proceeds
- Transfers In

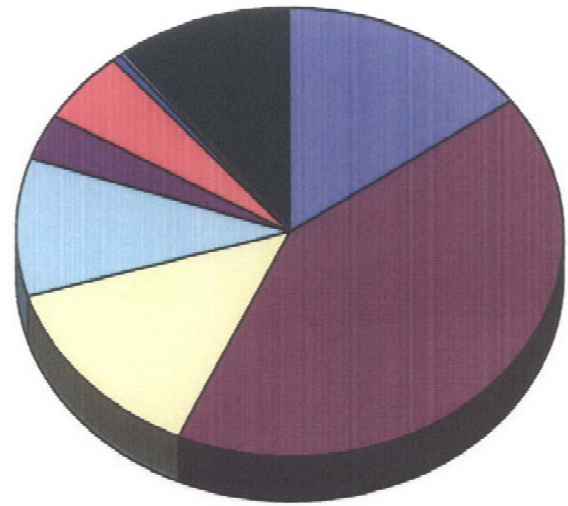


Property Taxes	\$11,260,000	25%
Occupational Fees	\$30,495,000	68%
Licenses/Permits	\$887,500	2%
Intergovernmental	\$242,000	1%
Charges for Services	\$550,000	1%
Parks and Recreation	\$350,500	1%
Miscellaneous	\$738,000	2%
Note/Bond Proceeds	\$0	0%
Transfers In	\$200,000	0%
 Total	 \$44,723,000	

FY 06 Expenditures

General Fund

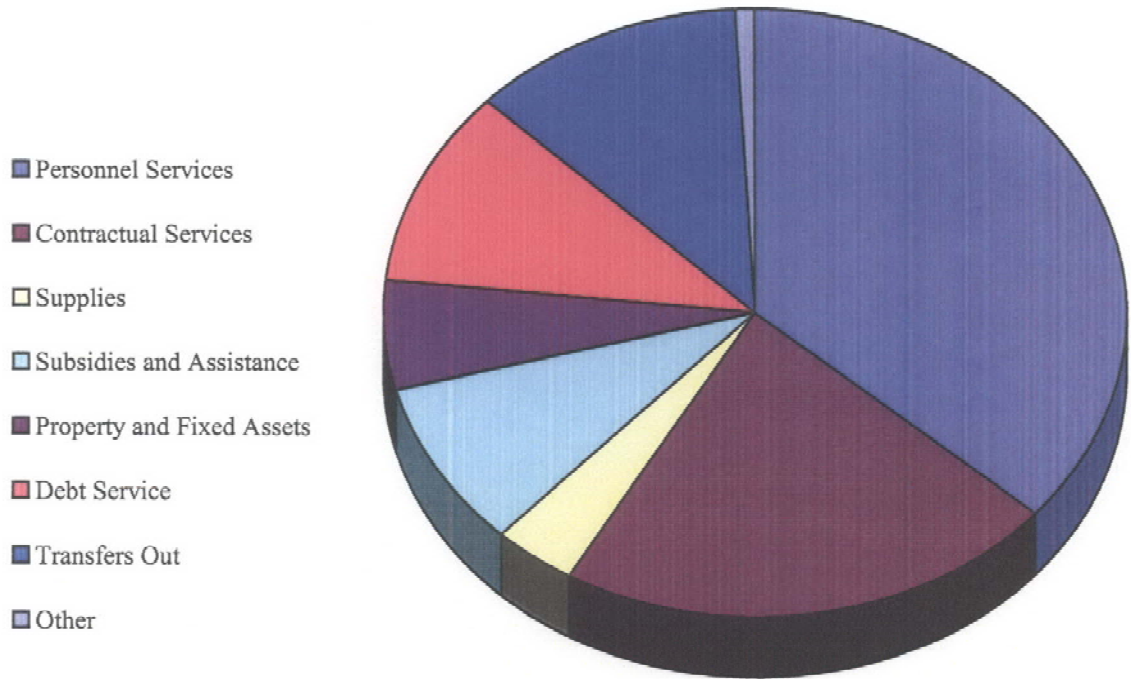
- General Government
- Public Safety
- Public Works
- Parks and Recreation
- Planning and Development
- Community Services
- Subsidies and Assistance
- Contingency
- Transfers Out



General Government	\$6,628,745	15%
Public Safety	\$18,462,303	42%
Public Works	\$6,091,401	14%
Parks and Recreation	\$4,444,527	10%
Planning and Development	\$1,416,993	3%
Community Services	\$2,373,263	5%
Subsidies and Assistance	\$191,460	0%
Contingency	\$150,000	0%
Transfers Out	\$4,589,308	10%
Total	\$44,348,000	

FY 06 Expenditures

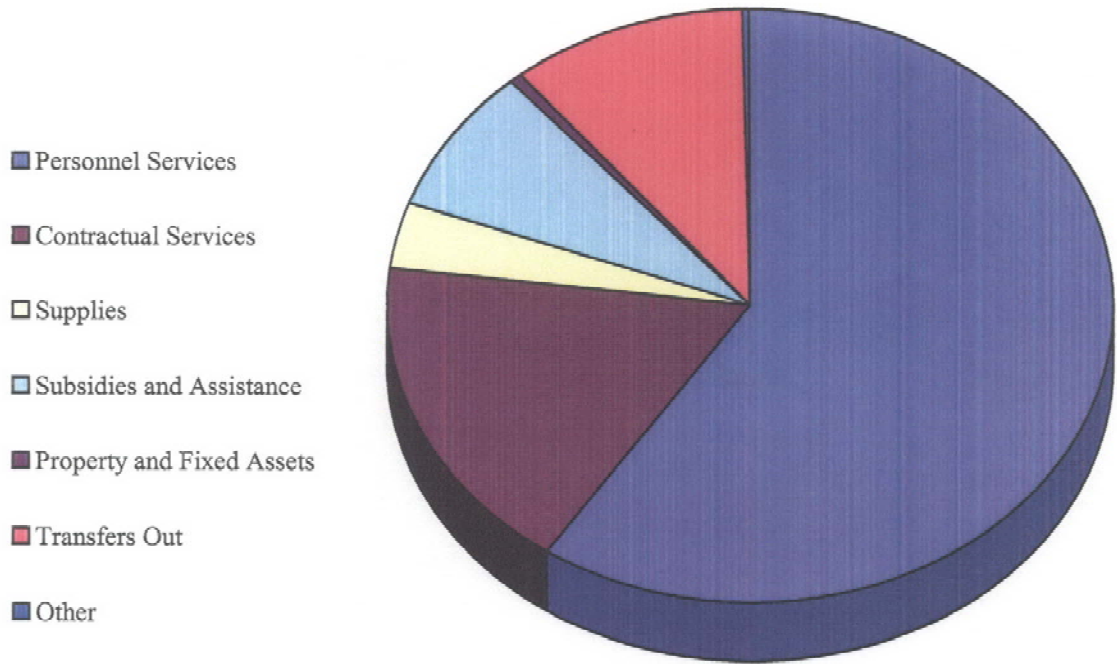
All Funds by Type



Personnel Services	\$30,519,938	36%
Contractual Services	\$18,492,898	22%
Supplies	\$3,060,051	4%
Subsidies and Assistance	\$7,411,181	9%
Property and Fixed Assets	\$5,053,470	6%
Debt Service	\$8,767,012	10%
Transfers Out	\$10,082,896	12%
Other	\$672,554	1%
Total	\$84,060,000	

FY 06 Expenditures

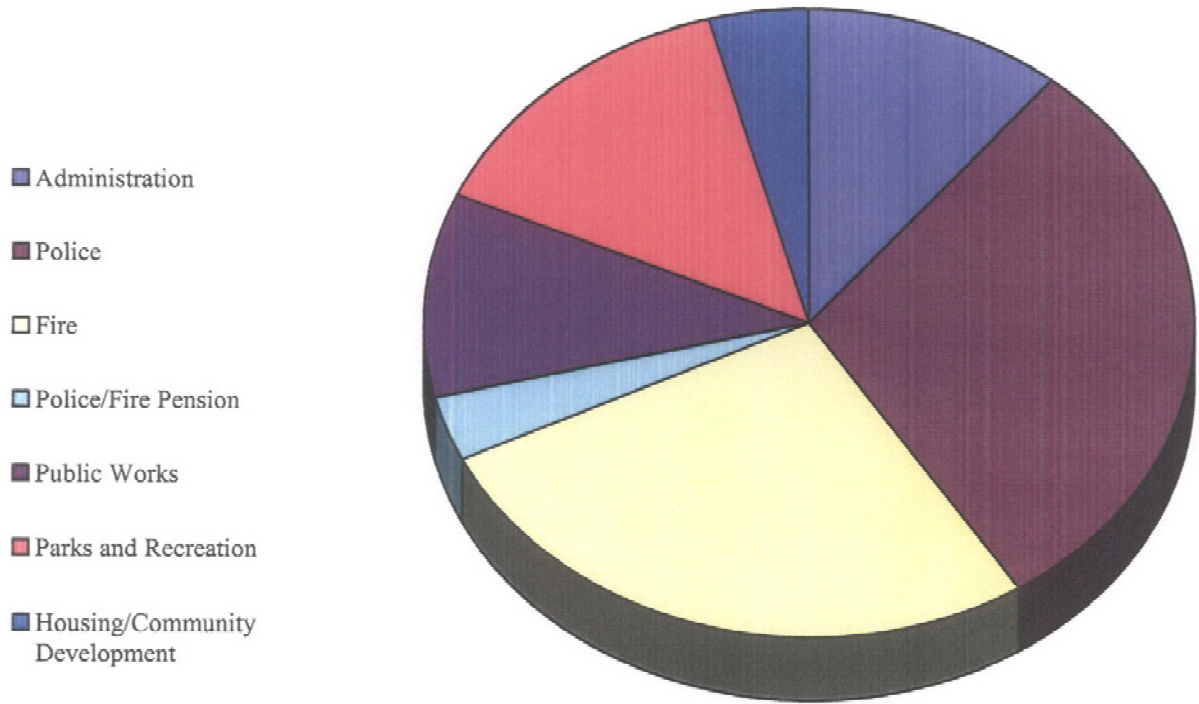
General Fund by Type



Personnel Services	\$26,372,692	59%
Contractual Services	\$7,742,389	17%
Supplies	\$1,631,303	4%
Subsidies and Assistance	\$3,555,956	8%
Property and Fixed Assets	\$298,770	1%
Transfers Out	\$4,589,308	10%
Other	\$157,582	0%
Total	\$44,348,000	

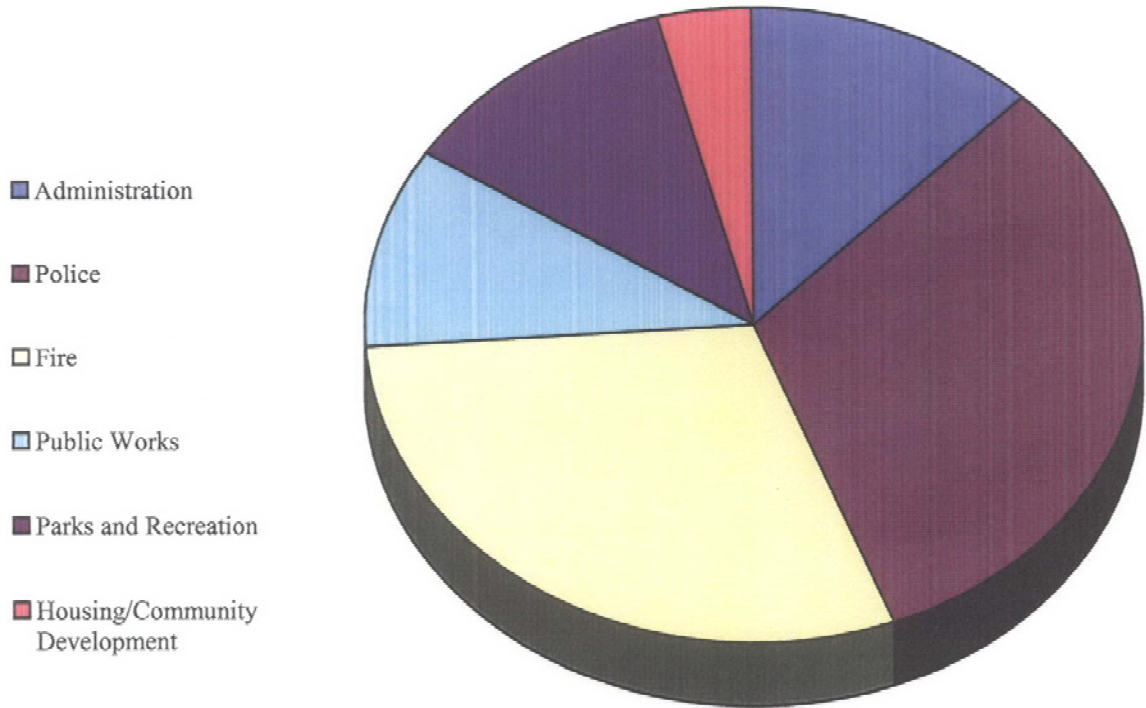
FY 06 Personnel Service Expenditures

All Funds by Department



Administration	\$3,338,666	11%
Police	\$9,099,774	30%
Fire	\$8,270,610	27%
Police/Fire Pension	\$966,000	3%
Public Works	\$3,217,004	11%
Parks and Recreation	\$4,317,992	14%
Housing/Community Development	\$1,299,892	4%
Total	\$30,509,938	

FY 06 Personnel Service Expenditures General Fund by Department



Administration	\$3,188,775	12%
Police	\$8,443,204	32%
Fire	\$7,832,397	30%
Public Works	\$2,767,433	10%
Parks and Recreation	\$3,148,032	12%
Housing/Community Development	\$992,851	4%
Total	\$26,372,692	

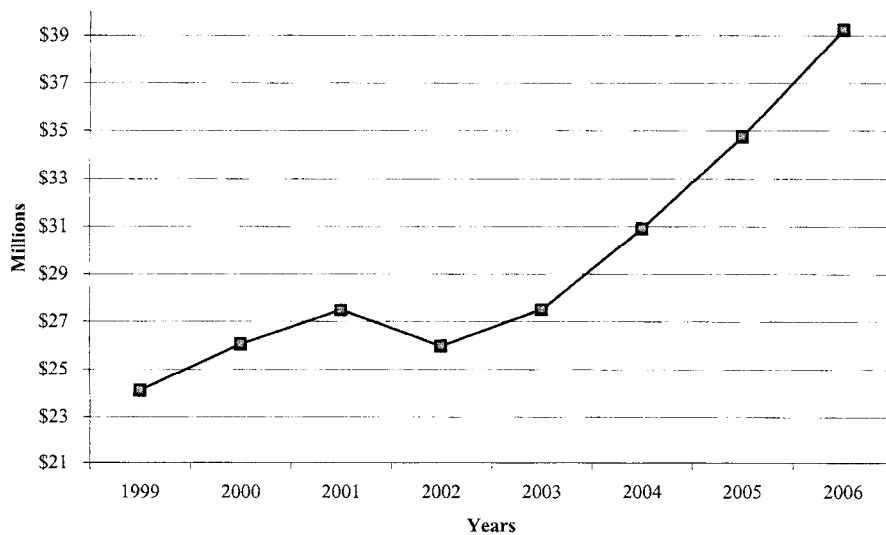
**Budget Expenditure History
All Funds by Type**

	<u>Actual 1999</u>	<u>Actual 2000</u>	<u>Actual 2001</u>	<u>Actual 2002</u>	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Budget 2005</u>	<u>Proposed 2006</u>
Personal Services	\$18,112,536	\$19,676,901	\$20,889,672	\$21,610,112	\$22,673,920	\$25,320,987	\$27,930,196	\$30,519,938
Contractual Services	14,391,598	16,170,877	16,793,843	11,274,613	12,319,149	14,592,184	14,037,066	18,492,898
Supplies	2,421,975	2,507,593	3,049,948	2,536,983	2,531,395	3,102,766	3,241,317	3,060,051
Subsides/Assistance	4,211,390	4,298,419	6,355,369	4,693,834	4,294,357	4,262,710	4,594,000	7,411,181
Property/Fixed Asscits	1,714,940	3,250,951	2,790,914	1,771,178	2,617,379	6,876,950	1,941,826	5,053,470
Debt Service	3,054,100	4,068,414	4,439,945	9,809,933	8,792,752	6,152,625	7,874,841	8,767,012
Other	<u>5,094,961</u>	<u>5,658,419</u>	<u>6,499,462</u>	<u>37,760,727</u>	<u>10,772,643</u>	<u>10,793,463</u>	<u>11,701,754</u>	<u>10,755,450</u>
Total	\$49,001,500	\$55,631,574	\$60,819,153	\$89,457,379	\$64,001,595	\$71,101,686	\$71,321,000	\$84,060,000

*Figures include internal service funds

General Fund Expenditure History by Department

<u>Department</u>	<u>Actual 1999</u>	<u>Actual 2000</u>	<u>Actual 2001</u>	<u>Actual 2002</u>	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Budget 2005</u>	<u>Proposed 2006</u>
Legislative	\$193,599	\$205,810	\$174,699	\$175,453	\$171,082	\$179,530	\$212,414	\$323,335
Executive	0	0	231,881	206,878	217,132	251,574	264,094	292,569
CIA	498,554	607,140	420,931	399,539	494,925	587,615	650,687	758,113
Finance	1,757,453	1,974,494	1,796,519	942,573	1,072,421	1,187,065	1,314,970	1,444,302
Human Resources	2,248,098	2,244,036	2,265,828	2,546,648	1,043,972	1,212,297	1,402,976	1,657,828
Law	272,034	259,611	276,060	274,689	310,000	310,567	278,194	274,540
Information Tech	0	0	0	750,347	791,474	1,126,269	929,027	1,006,741
Adm Services	613,198	623,201	726,840	882,927	699,917	773,451	1,128,170	871,317
Police	5,973,657	5,864,296	6,147,209	5,818,024	7,047,259	7,752,784	8,950,425	9,844,940
Fire	4,575,848	4,992,714	5,334,772	5,284,442	6,114,787	6,923,491	7,754,585	8,408,363
Public Works	543,296	677,416	833,791	835,305	798,818	1,419,489	2,043,955	1,910,934
Highways/Streets	1,506,307	1,905,526	1,740,278	1,761,992	1,812,412	1,891,532	1,998,661	2,078,608
Building/Plant	1,197,181	994,115	1,120,604	1,040,270	1,207,505	1,445,192	1,318,090	1,515,966
Transportation	108,655	443,655	106,155	92,280	88,258	248,578	534,625	585,893
Parks	1,125,854	1,190,096	1,353,133	1,221,362	1,358,416	1,351,653	1,393,852	1,489,073
Recreation	552,833	798,258	583,578	427,566	462,765	455,147	510,565	573,436
Athletics	378,011	466,726	401,561	385,753	413,509	416,908	461,745	510,872
Community Centers	444,982	460,754	488,073	470,524	544,472	561,319	580,553	686,179
Other Parks	875,039	876,571	1,809,414	777,289	1,157,073	1,026,846	1,121,021	1,184,967
Housing/CD	791,623	962,341	996,701	962,961	1,050,703	1,159,824	1,259,985	1,416,993
Community Services	433,039	501,830	664,764	711,002	636,368	616,443	632,262	2,373,263
Total:	\$24,089,261	\$26,048,591	\$27,472,793	\$25,967,826	\$27,493,267	\$30,897,573	\$34,740,856	\$39,208,232



III. Departmental Budgets

Department Summary

Legislative

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1111 Board Of Commissioners	\$179,530	\$212,414	\$320,835
1112 Sister Cities Program	<u>\$0</u>	<u>\$0</u>	<u>\$2,500</u>
TOTAL:	\$179,530	\$212,414	\$323,335

Department Summary

City Manager's Office

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1211 City Manager	\$200,951	\$194,408	\$215,225
1212 Budget Office	<u>\$64,791</u>	<u>\$69,686</u>	<u>\$77,344</u>
TOTAL:	\$265,742	\$264,094	\$292,569

Department Summary

Citizen Information and Assistance

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1303 CIA Administration	\$97,801	\$105,050	\$152,304
1313 Neighborhood Action Office	\$107,399	\$124,545	\$124,955
1321 City Clerk	\$145,360	\$170,559	\$174,981
1322 City Central	\$114,189	\$134,462	\$140,322
1323 Public Information	<u>\$172,352</u>	<u>\$166,071</u>	<u>\$215,551</u>
TOTAL:	\$637,101	\$700,687	\$808,113

Department Summary

Finance

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1411 Chief Financial Officer	\$230,648	\$234,212	\$257,605
1421 Treasury	\$260,772	\$287,013	\$324,683
1422 Licensing	\$241,605	\$282,649	\$295,098
1432 Purchasing	\$313,966	\$338,805	\$384,146
1434 Payroll	\$125,383	\$153,522	\$142,928
1442 MIS Training	<u>\$34,363</u>	<u>\$42,769</u>	<u>\$41,442</u>
TOTAL:	\$1,206,737	\$1,338,970	\$1,445,902

Department Summary

Human Resources and Risk Management

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1511 Personnel Management	\$261,639	\$272,564	\$369,161
1512 Benefits and Insurance	\$3,145,904	\$4,085,554	\$5,668,088
1513 Safety and Training	\$433,348	\$684,683	\$795,986
1514 Employee & Organizational Dev..	\$137,912	\$130,175	\$140,093
1515 Workforce Diversity	<u>\$0</u>	<u>\$0</u>	<u>\$54,000</u>
TOTAL:	\$3,978,803	\$5,172,976	\$7,027,328

Department Summary

Law

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1611 City Attorney	\$5,377	\$0	\$0
1612 Legal Department	\$228,070	\$248,194	\$254,540
1621 Outside Legal Services	<u>\$77,120</u>	<u>\$30,000</u>	<u>\$20,000</u>
TOTAL:	\$310,567	\$278,194	\$274,540

Department Summary

Information Technology

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1711 IT Operations	<u>\$1,280,582</u>	<u>\$1,076,827</u>	<u>\$1,156,741</u>
TOTAL:	\$1,280,582	\$1,076,827	\$1,156,741

Department Summary

Administrative Services

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
1911 Planning and Zoning	\$484,462	\$504,620	\$529,620
1912 BRADD	\$24,648	\$24,648	\$25,787
1921 Central Services	\$96,291	\$386,702	\$138,260
1924 PBX System	<u>\$168,050</u>	<u>\$212,200</u>	<u>\$177,650</u>
TOTAL:	\$773,451	\$1,128,170	\$871,317

Department Summary

Police

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
2111 Police Administration	\$2,535,966	\$821,807	\$862,249
2112 Central Services	\$614,075	\$127,152	\$74,348
2121 Professional Standards	\$176,159	\$186,680	\$468,137
2122 Central Records	\$208,816	\$222,366	\$267,769
2123 Communications	\$902,777	\$1,390,955	\$1,229,928
2124 Evidence and Property	\$87,502	\$108,153	\$109,096
2125 Supplemental Services	-\$26	\$0	\$0
2126 Crime Scene Processing	\$19,489	\$23,100	\$23,945
2131 Criminal Investigations	\$900,220	\$1,038,185	\$1,114,936
2132 Critical Response Team	\$15,144	\$17,851	\$17,851
2134 Special Operations	\$460,574	\$583,620	\$651,336
2136 Traffic and Patrol	\$4,377,026	\$6,130,313	\$6,467,132
2137 Special Traffic Enforcement	<u>\$72,913</u>	<u>\$73,000</u>	<u>\$73,000</u>
TOTAL:	\$10,370,635	\$10,723,182	\$11,359,727

Department Summary

Fire

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
2211 Fire Chief	\$735,830	\$914,345	\$944,019
2221 Fire Suppression	\$6,749,529	\$6,488,789	\$7,175,873
2231 Fire Prevention	\$331,064	\$342,585	\$432,739
2241 Fire Training	\$212,263	\$251,351	\$229,558
2251 Fire Repair Services	\$110,693	\$110,864	\$123,193
2252 Fire Stations/Buildings	<u>\$132,408</u>	<u>\$178,394</u>	<u>\$154,194</u>
TOTAL:	\$8,271,787	\$8,286,328	\$9,059,576

Department Summary

Other Public Safety

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
2921 Police Fire Retirees	<u>\$953,414</u>	<u>\$970,500</u>	<u>\$1,191,500</u>
TOTAL:	\$953,414	\$970,500	\$1,191,500

Department Summary

Public Works

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
3111 Public Works Director	\$214,141	\$193,994	\$220,920
3112 Field Engineering	\$186,793	\$227,681	\$230,546
3113 Planning and Design	\$513,831	\$1,005,394	\$748,610
3114 Special Projects	\$76,420	\$81,886	\$0
3115 Storm Water Management	\$462,861	\$969,000	\$950,858
3121 Animal Control	<u>\$86,346</u>	<u>\$0</u>	<u>\$0</u>
TOTAL:	\$1,540,392	\$2,477,955	\$2,150,934

Department Summary

Operations

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
3311 General Supervision	\$1,321,313	\$192,480	\$197,788
3321 Weed/Alley Maintenance	\$189,542	\$174,174	\$270,952
3322 Brush, Leaf, Trash Removal	\$385,270	\$408,076	\$500,848
3323 Sweeping/Snow Removal	\$118,795	\$122,354	\$132,101
3331 Storm Drainage	\$313,375	\$527,139	\$305,526
3341 Maintenance/Overlay	\$789,171	\$942,390	\$1,026,254
3342 Sidewalk Reconstruction	\$307,969	\$356,958	\$366,295
3343 Street Traffic Control	\$341,163	\$473,813	\$370,754
3351 Provisional Services	\$9,651	\$22,277	\$7,090
3361 Road Construction	<u>\$822,353</u>	<u>\$0</u>	<u>\$0</u>
TOTAL:	\$4,598,602	\$3,219,661	\$3,177,608

Department Summary

Fleet Management

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
3411 General Supervision	\$94,725	\$202,369	\$176,272
3412 Inventory Control	\$47,425	\$47,715	\$52,784
3421 Vehicle Maintenance	\$811,827	\$892,916	\$999,944
3422 Emergency Road Service	\$2,189	\$3,000	\$0
3423 Accident Repairs	<u>\$27,856</u>	<u>\$40,000</u>	<u>\$30,000</u>
TOTAL:	\$984,022	\$1,186,000	\$1,259,000

Department Summary

Buildings and Plant

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
3511 Custodial Services	\$122,577	\$137,206	\$179,158
3512 Facility Maintenance	\$565,570	\$420,884	\$533,808
3521 Street Lighting	<u>\$757,044</u>	<u>\$760,000</u>	<u>\$803,000</u>
TOTAL:	\$1,445,191	\$1,318,090	\$1,515,966

Department Summary

Landfills

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
3611 General Supervision	\$0	\$80	\$80
3613 Maintenance and Monitoring	<u>\$63,479</u>	<u>\$125,920</u>	<u>\$125,920</u>
TOTAL:	\$63,479	\$126,000	\$126,000

Department Summary

Transportation

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
3711 Airport Board	\$53,625	\$53,625	\$53,625
3712 Public Transit	<u>\$194,953</u>	<u>\$506,000</u>	<u>\$561,268</u>
TOTAL:	\$248,578	\$559,625	\$614,893

Department Summary

Parks

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
4111 Parks Director	\$1,215,586	\$388,417	\$3,231,517
4121 Park Maintenance	\$1,024,542	\$1,035,741	\$1,089,556
4131 Park Policing	\$44,496	\$35,694	\$0
4141 Park Development	<u>\$29,017</u>	<u>\$0</u>	<u>\$0</u>
TOTAL:	\$2,313,641	\$1,459,852	\$4,321,073

Department Summary

Recreation

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
4211 Playgrounds	\$21,371	\$27,800	\$27,800
4221 T C Cherry Pool	\$333,864	\$0	\$0
4222 Preston Miller Pool	\$615,239	\$691,576	\$855,196
4223 Instructional Swimming	\$32,271	\$56,924	\$5,304
4231 Fitness	\$236,997	\$259,938	\$314,483
4241 Special Populations	\$143,078	\$138,136	\$170,170
4251 Arts and Crafts	\$15,287	\$22,359	\$16,169
4261 Playschool	\$37,364	\$42,016	\$44,814
4262 Community Recreation	<u>\$4,785</u>	<u>\$20,316</u>	<u>\$0</u>
TOTAL:	\$1,440,256	\$1,259,065	\$1,433,936

Department Summary

Athletics

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
4311 General Supervision	\$406,352	\$436,431	\$456,999
4322 Tennis	\$8,309	\$6,779	\$11,625
4324 Basketball	\$17,903	\$27,466	\$26,168
4325 Volleyball	\$15,808	\$11,569	\$13,580
4327 Disc Golf	<u>\$1,520</u>	<u>\$2,500</u>	<u>\$2,500</u>
TOTAL:	\$449,892	\$484,745	\$510,872

Department Summary

Community Centers

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
4411 Bowling Green Community Ctr.	\$187,717	\$191,084	\$241,064
4412 Parker Bennett Center	\$109,282	\$117,025	\$134,763
4421 Community Center Maint.	<u>\$267,039</u>	<u>\$272,444</u>	<u>\$310,352</u>
TOTAL:	\$564,038	\$580,553	\$686,179

Department Summary

Golf Courses

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
4511 Crosswinds Municipal Golf Course	\$932,758	\$1,016,314	\$1,058,293
4512 Paul Walker Municipal Course	\$150,930	\$164,907	\$181,345
4513 The Golf Course At Riverview	\$140,635	\$234,358	\$260,755
4521 Crosswinds Maintenance	\$547,739	\$591,569	\$629,447
4522 Paul Walker Maintenance	\$163,501	\$188,599	\$198,807
4523 Golf Course At Riverview Maint.	<u>\$169,348</u>	<u>\$184,753</u>	<u>\$209,353</u>
TOTAL:	\$2,104,911	\$2,380,500	\$2,538,000

Department Summary

Other Parks

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
4611 Cemetery Administration	\$100,313	\$99,168	\$104,631
4612 Cemetery Maintenance	\$455,267	\$409,381	\$550,513
4621 Landscape	\$374,731	\$479,377	\$497,935
4622 Operation PRIDE	\$79,931	\$80,749	\$53,942
4631 Hobson House Commission	\$48,846	\$48,846	\$53,846
4641 Arts Commission	<u>\$58,500</u>	<u>\$58,500</u>	<u>\$68,500</u>
TOTAL:	\$1,117,588	\$1,176,021	\$1,329,367

Department Summary

Housing & Community Development

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
5111 Housing/CD Administration	\$2,994,359	\$654,815	\$3,955,586
5121 Economic Development	\$752,563	\$301,968	\$556,700
5131 Housing Assistance	\$2,443,920	\$2,784,000	\$2,853,000
5141 Building and Inspection	\$373,942	\$455,613	\$509,865
5151 Code Enforcement	<u>\$473,304</u>	<u>\$437,089</u>	<u>\$511,842</u>
TOTAL:	\$7,038,088	\$4,633,485	\$8,386,993

Department Summary

Community Services

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
6111 Health Services	\$219,375	\$219,375	\$219,375
6121 Human Services	\$351,687	\$351,687	\$2,092,688
6131 Other Community Services	<u>\$45,381</u>	<u>\$61,200</u>	<u>\$61,200</u>
TOTAL:	\$616,443	\$632,262	\$2,373,263

Department Summary

Bonds

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
7102 Community Center 1996 Bonds	\$210,465	\$208,000	\$205,000
7104 2004 GO Bonds	\$185,400	\$1,107,500	\$1,107,000
7106 Police Headquarters 2002 Bonds	\$570,094	\$565,500	\$569,500
7107 2006 GO Bonds	\$0	\$0	\$99,500
7108 Soccer Complex 1995 Bonds	\$189,205	\$189,500	\$189,500
7109 800 Trunking System 1997 Bonds	\$197,635	\$195,500	\$197,500
7110 Northside Fire Station 1998 Bonds	\$160,591	\$162,000	\$158,500
7111 2000 GO Bonds	\$743,026	\$988,500	\$1,199,500
7112 WKU Bonds	<u>\$1,538,250</u>	<u>\$1,538,500</u>	<u>\$1,538,500</u>
TOTAL:	\$3,794,666	\$4,955,000	\$5,264,500

Department Summary

Notes

	FY 03/04 Actual	FY 04/05 Budget	FY 05/06 Recommended
7301 Beautification Building Note	\$40,910	\$58,500	\$57,000
7302 2003 Fleet & Equip. Note	\$0	\$71,000	\$71,000
7303 2004 Fleet & Equip. Note	\$0	\$142,000	\$139,000
7304 Quint 1999 Note	\$58,125	\$56,000	\$54,000
7305 Preemption System 1999 Note	\$22,700	\$28,500	\$27,500
7306 2002 Fleet Note	\$9,681	\$31,500	\$31,500
7307 Fire Rescue Pumper 1997	\$27,610	\$31,500	\$30,500
7308 2004 Fire Platform Truck Note	\$21,549	\$88,000	\$86,500
7309 2004 Computer Note	\$0	\$90,000	\$88,000
7310 Cavemill/Dishman Projects Note	\$0	\$24,500	\$27,000
TOTAL:	\$180,575	\$621,500	\$612,000

Department Summary

Capital Leases

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
7501 2003 KLC Refinancing Lease	\$709,698	\$588,500	\$570,500
7502 2001 Depot Lease	\$100,763	\$98,500	\$101,000
7504 2005 Fleet Lease	\$0	\$0	\$213,000
7505 2005 Copier Lease	\$3,385	\$0	\$62,500
7506 2001 Fleet Lease	\$180,985	\$178,500	\$178,500
7507 Greenwood Property 2000 Lease	\$39,974	\$40,500	\$39,000
7508 2004 Cavemill/Dishman Lease	<u>\$1,000</u>	<u>\$0</u>	<u>\$27,000</u>
TOTAL:	\$1,035,805	\$906,000	\$1,191,500

Department Summary

Job Development Fund

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
7715 Postal Encoding Center JDIF Note	\$364,390	\$0	\$0
7717 Trace JDIF 1999 Note	<u>\$4,708</u>	<u>\$0</u>	<u>\$0</u>
TOTAL:	\$369,098	\$0	\$0

Department Summary

Intergovernmental

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
8111 Conv.&Visitors Bureau/Conv. Ctr	\$1,782,231	\$1,646,000	\$2,082,912
8131 Humane Society	\$65,000	\$65,000	\$83,460
8141 Warren County Water District	\$47,176	\$54,300	\$60,000
8142 Corvette Tax District	<u>\$63,960</u>	<u>\$48,000</u>	<u>\$48,000</u>
TOTAL:	\$1,958,367	\$1,813,300	\$2,274,372

Department Summary

Contingency

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
8911 Contingency Allocation	<u>\$322,932</u>	<u>\$520,046</u>	<u>\$400,000</u>
TOTAL:	\$322,932	\$520,046	\$400,000

Department Summary

Other Financing Uses

	<u>FY 03/04 Actual</u>	<u>FY 04/05 Budget</u>	<u>FY 05/06 Recommended</u>
9111 Transfers Out General Fund	\$344,500	\$202,200	\$200,000
9121 Transfers Out Special Revenues	\$558,232	\$247,985	\$239,420
9131 Transfers Out Capital Projects	\$455,000	\$55,000	\$0
9141 Transfers Out Debt Service	\$5,182,562	\$6,237,500	\$6,962,500
9151 Transfers Out Enterprises	\$2,407,504	\$2,317,000	\$2,553,444
9161 Transfers Out Internals	\$94,560	\$60,000	\$127,532
9171 Transfers Out Trusts	\$0	\$158,000	\$0
9181 Transfers Out Component Units	<u>\$1,644,414</u>	<u>\$1,581,313</u>	<u>\$0</u>
TOTAL:	\$10,686,772	\$10,858,998	\$10,082,896

IV. Agency Budgets

DEPARTMENT SUMMARY

Agency Funding

	<u>FY 03/04</u> <u>Actuals</u>	<u>FY 04/05</u> <u>Budget</u>	<u>FY 05/06</u> <u>Recommended</u>
Airport Board	\$53,625	\$53,625	\$53,625
BG Human Rights Commission	\$56,570	\$56,570	\$56,570
BG Public Library	\$1,418,000	\$1,460,000	\$1,550,000
BG Public Library - Digital Depot	\$163,313	\$163,313	\$163,313
Capital Arts Alliance	\$58,500	\$58,500	\$58,500
Central Region Innov. & Commercialization Ctr.	\$50,000	\$50,000	\$22,000
Chamber of Commerce/Economic Development Authority	\$97,000	\$97,000	\$125,000
Community Action - Family Services	\$90,432	\$90,432	\$75,000
Community Action - Transportation	\$97,500	\$97,500	\$112,500
Disaster and Emergency Services (DES)	\$15,015	\$15,015	\$25,015
Downtown Redevelopment Authority	\$45,381	\$61,200	\$61,200 *
Drug Taskforce	\$28,795	\$28,795	\$46,165
Hobson House Commission	\$48,846	\$48,846	\$53,846
Operation PRIDE	\$52,650	\$52,650	\$25,000
Planning Commission - Code Enforcement	\$27,580	\$27,580	\$27,580
Planning Commission - GIS	\$47,507	\$52,380	\$52,380
Planning Commission - Greenbelt Advisory	\$24,000	\$24,000	\$24,000
Planning Commission - Historic Preservation	\$25,208	\$20,000	\$45,000
Planning Commission - Operations	\$358,167	\$380,660	\$380,660
Primary Care Center, Inc.	\$219,375	\$219,375	\$219,375
Prime Time Events	\$29,250	\$29,250	\$20,000 **
Warren County - Animal Shelter	\$65,000	\$65,000	\$83,460
Warren County - Regional Jail Inmate Mowing	\$27,281	\$28,099	\$28,942
Welfare Center	\$34,125	\$34,125	\$44,125
	<u>\$3,133,120</u>	<u>\$3,213,915</u>	<u>\$3,353,256</u>

* Downtown Redevelopment will receive \$45,000 from Fund 191 in addition to its agency allocation for Downtown Redevelopment.

** Prime Time Events will receive one-time funding in the amount of \$20,000.