

**CITY OF BOWLING GREEN,  
KENTUCKY**

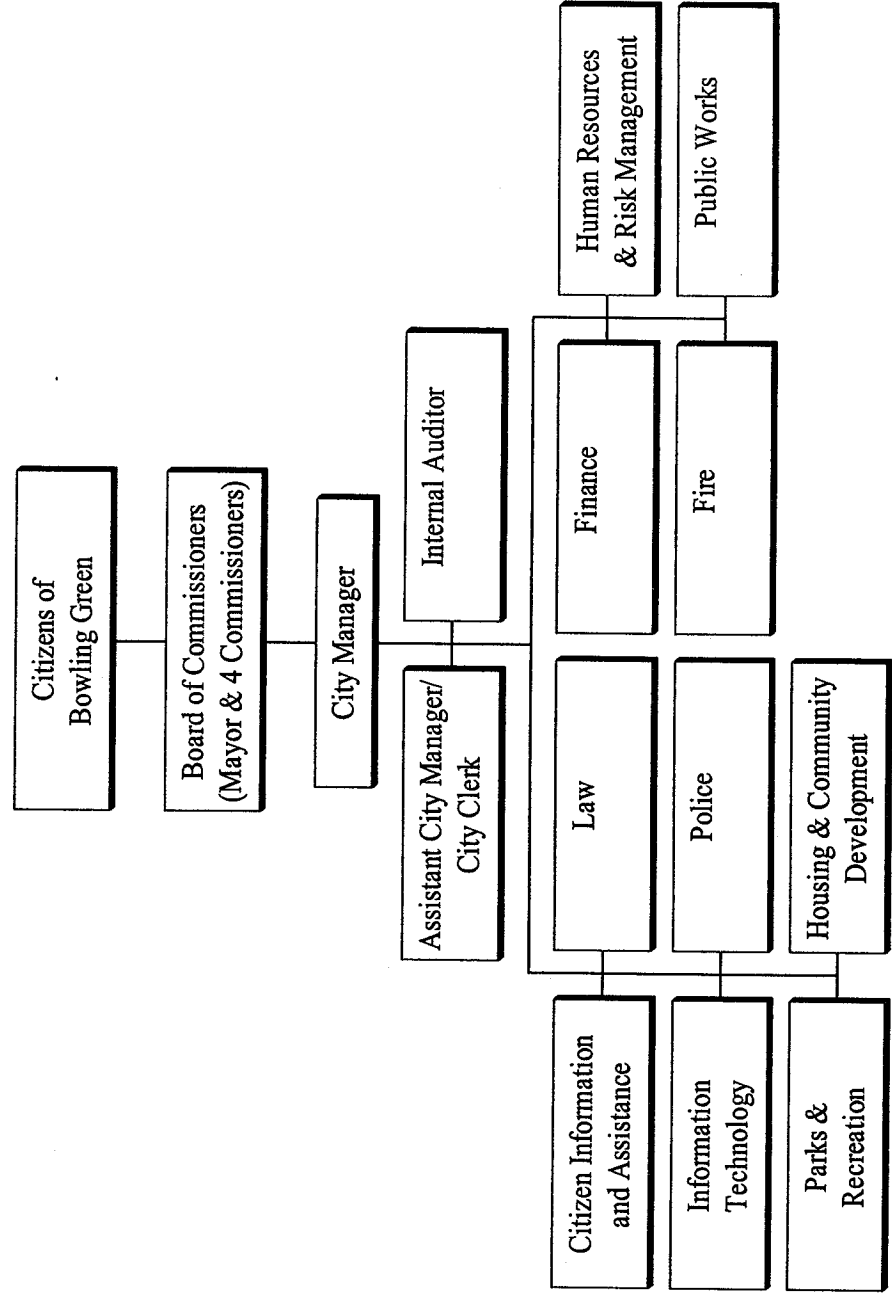


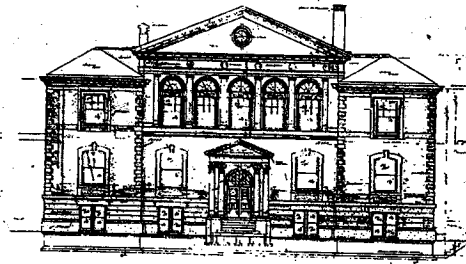
**ANNUAL OPERATING BUDGET  
FISCAL YEAR 2006/2007**

**JULY 1, 2006**

# CITY OF BOWLING GREEN

Table of Organization





KEVIN D. DEFEBBO  
City Manager

**CITY OF BOWLING GREEN**  
F O U N D E D 1 7 9 8

SHAWNA L. DOWELL  
Assistant to the City Manager

**2006/2007 BUDGET MESSAGE**

TO: BOARD OF COMMISSIONERS

FROM: Kevin D. DeFebbo, City Manager

KDD

DATE: May 30, 2006

**INTRODUCTION**

I am honored to present the 2006/2007 City Manager's Budget Recommendation for your consideration.

The annual municipal budget provides the proper platform to articulate, fine-tune, and finance the City's programs and policies. Over the past year, the Bowling Green Board of Commissioners and its employees have used this mechanism to record a number of successes.

- Rehabilitated Fountain Square Park
- Advanced Circus Square through land acquisition
- Designed plans for the Parks and Recreation Center Expansion, the Skate Park and the Bark Park projects
- Completed the new Police Station, the Kerieakes Park Shelter, the Golf Course at Riverview Pro Shop, and the Crossings Neighborhood Park
- Realigned 14<sup>th</sup> Street in collaboration with Western Kentucky University
- Continued implementation of the downtown traffic signalization plan
- Renegotiated the management and catering lease at the Sloan Convention Center
- Implemented Pay and Health Insurance Plan changes
- Increased the number of police officers and firefighters
- Legislated new pre-paid gas and animal control ordinances
- Instituted a comprehensive Diversity Program
- Repaved 17 miles of city streets
- Completed 1.4 miles of Greenway Trails

OFFICE OF THE CITY MANAGER

1001 COLLEGE STREET  
POST OFFICE BOX 430 • BOWLING GREEN • KY • 42102-0430  
270.393.3000 • TTD PHONE NUMBER 1.800.545.1833 EXTENSION 330

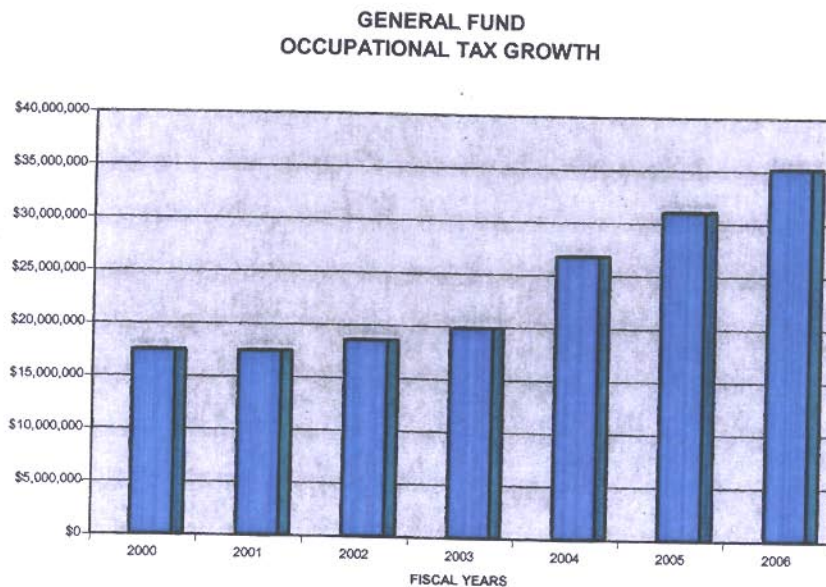
These efforts were especially noteworthy given the turmoil caused by the Cooper embezzlement problem. It is now the time to concentrate our focus on the goal of transforming Bowling Green into the *Best City in the Commonwealth of Kentucky*. This recommendation reflects that vision.

It is truly an exciting time to be a citizen of Bowling Green.

## 2006/2007 BUDGET ISSUES AND FACTS

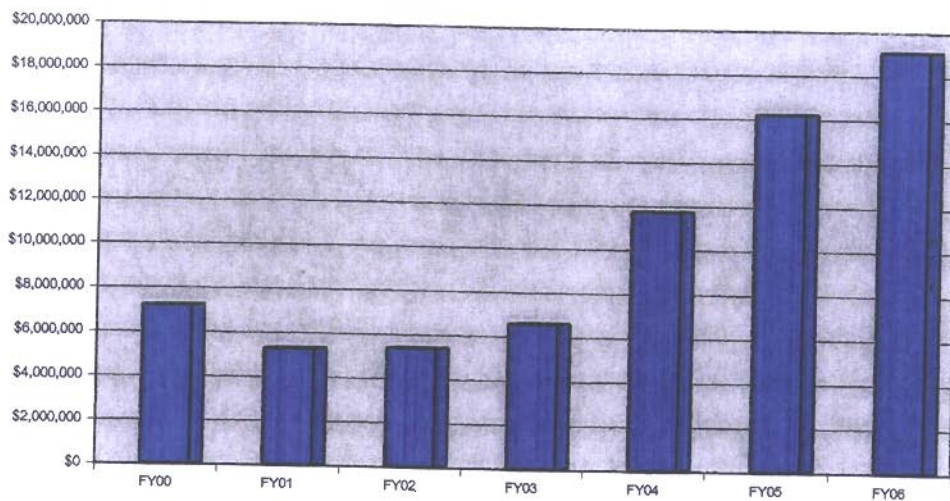
Although the principles of budgeting remain constant, strategies can vary depending on the facts and issues endemic to a particular year. This is no more apparent than in budget year 2006/2007.

As we have discussed, revenues grew faster than projected. The following chart illustrates the level of growth in the Occupational License Fees since FY2000.



This growth, coupled with stability in spending, has fueled a concomitant increase in our fund balance. The anticipated fund balance on July 1, 2006 is expected to total \$19,068,000. The following chart shows the historic growth of the fund balance since FY2000.

# GENERAL FUND FUND BALANCE HISTORY



As a result of these factors, we believe that the City will have a unique opportunity to make special community investments and a limited number of structural financial changes.

The most significant of these changes is the proposed cut in the Occupational License Fee from 2.0% to 1.9%. This reduction would start on January 1, 2007 for individual withholdings and January 1, 2007, or the *start of the fiscal year*, for the net profit filers. This would save taxpayers approximately \$1,700,000 the first full year of implementation.

This recommendation comes with some concerns and warnings.

Cutting the Occupational License Fee will also cut the revenue stream allocated to cover the already approved *Service Enhancement Spending Plan*. Included in this plan were millions of dollars for:

- 25 additional police and fire personnel;
- A new Greenwood Fire Station;
- Storm water mandates;
- Implementation of a pay plan; and
- A debt service 2004 bond issue that included over \$15,000,000 in capital improvement financing for such things as the new Police Headquarters, Community Center and Downtown Redevelopment Projects.

We will have enough to cover these costs even with a reduced Occupational License Fee. Nonetheless, it is important to keep in mind that the Occupational License Fee is sensitive to cyclical downturns in the economy. This vulnerability becomes especially acute due to the fact that the City is heavily dependent on this fee. Over the last



number of years, we have been riding a wave of near full employment and a robust housing market. Such things *can go* as quickly as they *come*.

It is also equally important to realize that we are not the same company as when the 0.5% Occupational License Fee was added. Since that time, we have increased services, undertaken many capital projects, added more employees, committed to a new wage plan, and absorbed inflationary cost increases. All of these things have added millions to our base cost of operation.

How this Occupational License Fee cut affects us in the future depends on the translation of growth into new City revenues. It is important to remember that not all growth has equal value to the City. Kentucky's existing municipal tax code puts Kentucky 2<sup>nd</sup> Class cities at a disadvantage when it comes to the tools needed to best meet this demand. Bowling Green, for example, could have dramatic increases in retail and restaurant sales and this would benefit the City very little. We need **new jobs** in order to pay for the service pressures created by growth.

Although the facts indicate that a reduction in the Occupational License Fee is now in order, we may need to raise taxes in the future.

How long we can avoid this increase depends on the balance that can be achieved between spending and revenue growth. The watchword must be **caution**. If one side of this equation changes, so too, must our response.

## **DEVELOPING THE RECOMMENDATION**

Department heads were again required to submit a zero-based budget defense of all line items and to provide a mathematical answer to this simple question:

*What will it cost to provide those services already approved  
by the Board of Commissioners?*

Much of the budgetary interaction between the budget team and department heads over the last couple of months has revolved around the verification of these operating costs within the context of the overall budget.

The line items presented herein represent a zero-based answer to those spending decisions previously approved by the Commission, adjusted for inflation and cost increases. Department heads and employee groups were also asked the question:

*How can we improve, sustain or enhance the departmental mission?*

The answer to this question can be found in the requests for new services, additional personnel, personnel upgrades, and capital projects/equipment. New services, programs or minor capital requests incorporated and recommended in the proposed budget include:

- Establishment of a new City/School District(s) student empowerment program entitled **Student Solutions**;

- Creation of a **City Hall in the Mall Program**;
- Purchase of new cable equipment to improve the programming on Channel 4;
- Installation of security call boxes at City parks;
- Improvement of baseball facilities at Hobson Grove, Lampkin Park Field #4 and Cobb Field; and
- A \$10,000 increase for Neighborhood SNAP Grants.

## **BUDGET IN A SNAPSHOT**

The total proposed 2006/2007 budget for all funds totals \$105,352,316. A complete summary of the resources in and resources out can be found in **Appendix A**.

The general fund budget totals \$58,512,766 for FY 2006/2007. A complete compendium of the facts that make up this total can be found attached as **Appendix B**.

## **KEY RECOMMENDATIONS**

The draft budget contains these central elements.

1. ***Reduction in Occupational License Fee.*** As requested by the Commission, we recommend that the Occupational License Fee be reduced from 2.0 to 1.9%.
2. ***Property Tax.*** We recommend that the property tax rate be held at its current level.
3. ***Debt reduction.*** We recommend that the City use \$1,300,000 of fund balance to retire four (4) debt issues consisting of two (2) notes, one (1) lease and one (1) bond issue. This change will save the general fund \$258,000 in FY 2006/2007. A complete outline of the City's debt profile can be found in **Appendix C**.
4. ***Fund Balance Allowance.*** We recommend that the fund balance allowance policy be changed to 18%, or \$9,410,040.
5. ***Dedicated Sloan Convention Center Reserve for Replacement.*** We recommend that the City create a restricted convention center reserve. This reserve and replacement fund would be front loaded from existing convention center funds and increased yearly from center proceeds to finance a planned program of repair. The initial front load would be \$150,000, with yearly contributions projected to be a minimum of \$138,000. This proposal is revenue neutral to the general fund and would require approval of the Convention Center Corporation Board of Directors. See **Appendix D** for the program of improvements.
6. ***Use of Unencumbered fund balance.*** We recommend that the City utilize \$6,235,000 of unencumbered carry-over to pay for a portion of this year's capital improvement plan and special projects.

An outline of the *special project recommendations* proposed to be funded from reserves are listed below:

### **Traffic and Roads**

- ***Shive Lane Connector.*** We propose that \$3.5M be segregated into a special road improvement reserve to finance substantial completion of the Shive Lane Connector from Ken Bale Blvd. to Lovers Lane.
- ***Old Morgantown Road Rehabilitation.*** We propose that \$90,000 be segregated into a road reserve fund to start the design of the Old Morgantown Road and Sidewalk Project.
- ***Fields/Patton Connector Road.*** We propose that \$500,000 be dedicated to construct a connector road to help ease traffic on Nashville Road and Campbell Lane.
- ***Alley Rehabilitation.*** As previously requested by the Commission, we propose that \$100,000 be allocated to rehabilitate 3.8 miles of the worst alleys in the City.
- ***Accelerated Overlay.*** We propose that \$350,000 be added to our normal overlay program to repave an additional 6.8 miles of City streets. Total commitment to repaving in this budget would be \$1,192,000. The exact number of miles to be paved will most likely decrease as the price of oil skyrockets.
- ***Broadway Straightening.*** We propose that \$110,000 be placed in a restricted account to fund the surveying, design and geotechnical work on the Broadway Road Straightening Project.

### **Planning and Growth**

- ***Comprehensive Plan.*** In collaboration with Warren County and the Planning Commission, we propose that \$200,000 be allocated for a Strategic Comprehensive Plan. If approved, this critical project will take approximately 18–24 months of concentrated effort to complete.

### **Community Livability**

- ***Greenways Extension.*** In an effort to more rapidly increase the connectivity and usability of the Greenways to city residents, we propose that \$300,000 be allocated to complete a *connective loop on the trail within the City*. Additional loops could be completed as funds become available. The City and the Greenways Commission would partner to select the best loop.



- **New Sidewalk Program.** The City normally allocates \$100,000 to the replacement and repair of **existing** sidewalks. This does little to increase the amount of new sidewalks in the City. As requested, we propose that an additional \$200,000 be allocated to fund a *new sidewalk program*. This would allow for the construction of 2,600 linear feet (0.50 miles) of sidewalk. The Commission would decide which neighborhoods would receive the additional sidewalk funding. Staff is currently finalizing programmatic details.

### **Housing and Neighbor Investment**

- **New Housing Initiative.** We propose that \$200,000 be dedicated to fund a three-agency housing collaboration between the Bowling Green Housing Authority, HANDS and our own HCD Department. \$100,000 would be allocated to assist 20 new homebuyers with down payment costs and \$100,000 would be used to purchase approximately 10 vacant lots to facilitate the construction of new single-family homes. Financing for new homes would come from existing private and public sources. All efforts would be targeted to neighborhoods in the EC Zone.

## **CAPITAL IMPROVEMENT PROGRAM**

Attached as **Appendix E** is the suggested Capital Improvement Plan (CIP). Although this is a multi-year plan, only action for 2006/2007 is being recommended for funding at this time.

The 2006/2007 CIP reflects (1) carry-over, (2) pass through and (3) new capital improvements. Funding for these projects will be financed from the following sources:

1. Cash
2. Grants
3. Special Revenues
4. Enterprise fund

There will be **no bonded indebtedness** issued to finance new Capital Improvement Projects.

Noteworthy among new projects were the following:

- |  |           |
|--|-----------|
| • Two (2) new fire trucks                            | \$950,000 |
| • A City-wide public safety service wireless network | \$545,000 |
| • New tennis courts at Kereiakes Park                | \$500,000 |
| • Parker Bennett Area Street Rehab                   | \$500,000 |

Most of the projects and capital purchases contained in the CIP represent new financial commitments with the exception of Circus Square, Downtown Signalization, Lee Square, Greenways Development Project-Riverfront, Housing Rehabilitation, Parks Community Center, Skate Park, Hobson House Roof Replacement and Southwest Parkway Acquisition.

If approved, the proposed CIP represents an unprecedented investment of public funds for community infrastructure and improvement.

## **PERSONNEL**

The 2006/2007 budget recommendation reflects the first application of the Governor's Office for Local Development (GOLD) cost of living adjustment for full-time employees. This year's GOLD COLA is 3.38%. Step payments are projected to start with the approval of the 2007/2008 budget.

Part-time employees are also projected to receive a 25-cent an hour increase.

\$5,000 has also been budgeted to fund the City's new *Service in Excellence Program*.

There are no new positions recommended with the exception of those **previously** approved by the Commission. These are as follows:

- (4) police officers
- (3) firefighters
- (2) plan reviewers
- (1) code enforcement support specialist

Attached is **Appendix F** that identifies the positions added since 2003.

The ten new positions will cost the City approximately \$709,353 for the first year including salary, benefits, equipment and other related employment costs.

There are only two (2) reclassifications recommended: a trade worker and an assistant city clerk position. The latter was upgraded in title and responsibility last year without a corresponding increase in pay. Both upgrades have been reviewed and recommended by the Human Resources Director.

I am also proposing that the position of Assistant to the City Manager, formerly held by Ms. Shawna Dowell, be abolished and a new position of Assistant City Manager/City Clerk be created and filled by Ms. Katie Schaller. The combination of these two functions will save the City approximately \$35,000 and create a reduction in health insurance exposure.

Finally, I am recommending that the City's Alcoholic Beverage Control administrator's function be transferred from the Chief Financial Officer to the Chief of Police. Administrative processing of ABC permits, however, would still remain with the Finance Department.

## CONTRACT AGENCIES

There has been a marked increase in the amount requested by both groups this budget year.

|                       | 2005/2006 approved | 2006/2007 requested |
|-----------------------|--------------------|---------------------|
| City Created/Contract | \$1,137,468        | \$1,311,993         |
| Competitive           | <u>\$736,138</u>   | <u>\$1,036,428</u>  |
| Total                 | \$1,873,606        | \$2,348,421         |

Attached as **Appendix G** is our funding recommendation for these agencies.

## CHALLENGES and PATHWAYS HEAD

The future of Bowling Green is very bright, but not uncontested.

**Our greatest challenge is embodied by growth.** Growth creates an unrelentless demand for services that can stress a City's finances if the growth does not produce a revenue stream that can be used to pay for the service demand it creates. If this match does not occur, the outcome is clear: existing residents will have to pay more or deal with the over pressure on community infrastructure.

It is a vicious cycle that can lead to the decline of a community as residents, tired of traffic or higher taxes, move out of the city creating greater traffic pressures, but fewer persons behind to pay for city services.

We need to prevent this from happening in Bowling Green by doing **growth right**.

**First**, we need a plan for growth. A new comprehensive plan must be completed to posit a vision of *sustainable growth* over the next twenty-five years.

**Second**, we must create as many jobs as possible. It is **only** through job creation that we will be able to fairly distribute the cost of growth. We need to continue to invest city funds in direct subsidies or incentives to help businesses stay, expand or relocate to the City limits of Bowling Green.

**Third**, we need a strategic annexation policy. A staff report on this recommended policy will be presented in September 2006.

**Fourth**, if we want to be a real community and not just a collection of neighborhoods, we need a vibrant downtown. We should continue our efforts on Circus Square and the Greenways. We need to give people a reason to come downtown.

**Fifth**, we need to continue to get our fair share of federal and state tax dollars in order to make the road improvements necessary to deal with our traffic problems. Thanks

to the effectiveness and clout of our Congressional and State delegation, we have succeeded greatly in this endeavor.

**Sixth**, we need to partner with Warren County and Western Kentucky University in collaborations that will produce a mutual and equal benefit.

**Finally**, we must never forget that our first goal must be to provide the "best services at the lowest possible cost" by striving for *continuous improvement* as a public service organization. We have a hard working and talented workforce dedicated to that mission.

### **ACKNOWLEDGEMENTS**

**In closing**, I want to thank the budget team of Jeff Meisel, Katie Schaller and Mike Grubbs who worked with me for months to complete this recommendation. Special appreciation also goes out to Wilma Brown and Michele Tolbert for the many hours each put into this budget plan.

I also want to thank our fine department heads. This recommendation would not have been possible without their experience, input and cooperation.

And, I would like to extend my heartfelt appreciation to Gerry Brown and Bill Waltrip on the eve of their retirement. Both have served this community with grace, conviction and integrity. Godspeed in your new endeavors.

Kevin Damien DeFebbo  
Bowling Green, Kentucky  
May 30, 2006

## **2006/2007 CITY MANAGER'S BUDGET MESSAGE**

### **ADDENDUM 6/30/06**

The FY07 budget was presented in special work session on May 30, 2006. As a result of discussion and direction given at that work session and at later budget presentations and work sessions held in June 2006, and at first reading of the ordinance to approve the FY07 budget on June 20, 2006, several changes were made to the proposed budget. This Addendum clarifies those changes that alter statements, figures, or proposals identified in the City Manager's 2006-2007 Budget Recommendation memorandum dated May 30, 2006.

#### **2006/2007 Budget Issues and Facts pages 2 & 3**

- The anticipated fund balance on July 1, 2006 is expected to total \$19,055,754 (rather than \$19,068,000)
- The occupational license fee will be cut from 2.0% to 1.85% (rather than to 1.9%), effective January 1, 2007 for individual withholdings and January 1, 2007, or the start of the fiscal year, for net profit filers. This would save taxpayers approximately \$2.5 million the first full year of implementation (rather than \$1.7 million).

#### **Budget in a Snapshot page 5**

- The total approved 2006/2007 budget for all funds totals \$102,765,327 (rather than the proposed \$105,352,316). The general fund budget totals \$55,478,783 for FY2006/2007 (rather than the proposed \$58,512,766). Major changes late in the budget process were to fund construction of the Broadway Straightening project, and to bond the \$3.5 million Shive Lane Extension rather than pay cash from reserves.

#### **Key Recommendations pages 5 & 6**

- The occupational license fee will be reduced from 2.0% to 1.85% (rather than to 1.9%).
- The fund balance allowance policy will not be changed to 18%, but will remain at 15%, or \$7,695,600 (rather than \$9,410,040).
- Due to not transferring funds to the Golf Enterprise Fund, the restricted convention center reserve will be front loaded with \$275,000 (rather than \$150,000).
- \$4,174,783 of unencumbered fund balance will be used for a portion of the capital improvement plan and special projects (rather than \$6,234,766), the major changes being bonding of the \$3.5 million Shive Lane project, and addition of \$578,000 for the Broadway Straightening project.
- Special Project Recommendations
  - Shive Lane Extension: The project will be included in the 2006 bond issue, rather than financed from reserves.

- Broadway Straightening: \$688,000 has been placed in a restricted account (up from \$110,000) to also fund construction rather than just surveying, design and geotechnical work.

**Capital Improvement Program** page 7

- Rather than there being no bonded indebtedness as had been proposed, the \$3.5 million Shive Lane Extension will be included in the 2006 (FY07) bond issue.

**Contract Agencies** page 9

Appendix G includes the city manager's recommendations for funding of both the contract and competitive agencies, as well as funding approved by the Board of Commissioners. After discussion, the Board adopted an amount different from the recommendation for the following agencies: Bowling Green/Warren County Drug Task Force; Planning Commission – Greenways; Bowling Green Chamber Orchestra; Bowling Green International Festival; Bowling Green Western Symphony Orchestra; Central Region ICC; and Prime Time Events. The total FY07 agency funding will be \$2,113,794 rather than the \$2,080,164 that was recommended.



# **STRATEGIC PLAN**

## **2006 - 2011 - 2021**

### **Bowling Green: Vision 2021**

The City of Bowling Green is a dynamic regional center, which is a hometown for families and home of the nationally recognized Western Kentucky University. It has a vibrant downtown and riverfront and a strong, growing economy.

Our diverse Bowling Green residents have access to top quality education, can enjoy an active lifestyle with cultural, recreational and leisure opportunities and live in safe livable neighborhoods.

We take pride in our great community.

### **Our Goals 2011**

- More Jobs, More Diverse Economy
- Strong Neighborhoods
- Improved Traffic Flow
- Thriving Downtown and Riverfront
- Regional Hub for South Central Kentucky
- Sustainable City Government

### **Action Agenda 2006**

- Sidewalk Policy Review and Funding
- Animal Control Ordinance Adoption, Implementation and Education Program\*
- Road Overlay Program Additional Funding Sources and Reserves
- Annexation Policy, Strategy and Cost Benefit Analysis
- Two Way Street Pattern (Downtown)
- Economic Development: Evaluation, Performance, Assessment and Redirection
- Destination Retail Attraction Strategy
- Transportation Lobbying Strategy
- Rental Housing Ordinance and Implementation
- River Park (Rafting/Kayaking)
- Greenway Project Funding Sources and City Matches
- City Policy on Purchase, Tear Down and Sale Direction and Action
- Internal Auditor Position: Creation\*
- Compensation (Pay and Benefit) Policy and Plan\*

### **Action Agenda 2006 (continued)**

- Code Enforcement Enhanced Strategy and Specification
- Downtown Signal Synchronization Evaluation
- ITA Oversight Evaluation: Monitoring
- Diversity Workforce Program: Implementation and Assessment
- Hiring Practices Evaluation
- Southwest Parkway Connector Right-of-Way Acquisition
- City Program Duplication Review
- Major Thoroughfare Plan Right-of-Way Acquisition and Funding

### **Major Projects 2006**

- Bale Boulevard: Project
- Parks Community Center – Renovation and Construction
- Skate Park
- Dog Park

### **DRA Projects 2006**

- Quick Lincoln Mercury Building Renovation
- Circus Square Park
- Downtown Streetscape Plan
- Circus Square Development
- Entertainment Overlay District and Funding
- Downtown Hotel Development

\* Indicates the action items that have been completed during FY2006.

**City of Bowling Green, Kentucky**  
**Annual Operating Budget for All Funds and Categories of Government**  
**Estimated Resources In and Resources Out for FY 2006/2007**

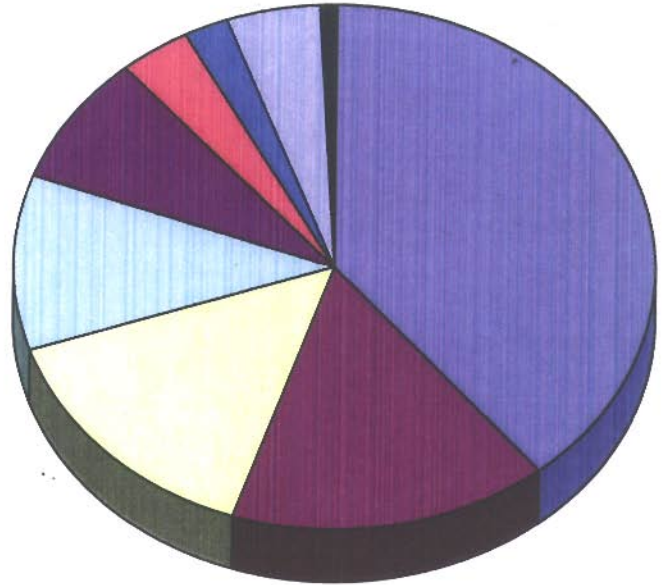
**Exhibit No 1**

| <u>Category of Resources</u> | <u>General Fund</u> | <u>Special Revenue</u> | <u>Capital Projects</u> | <u>Debt Service</u> | <u>Enterprise Funds</u> | <u>Trust Funds</u> | <u>Internal Service</u> | <u>Total</u>  |
|------------------------------|---------------------|------------------------|-------------------------|---------------------|-------------------------|--------------------|-------------------------|---------------|
| <b>RESOURCES IN:</b>         |                     |                        |                         |                     |                         |                    |                         |               |
| Taxes                        | \$11,498,000        | \$1,843,000            | \$0                     | \$0                 | \$0                     | \$1,170,000        | \$0                     | \$14,511,000  |
| Occupational Fees            | 36,124,000          | 2,249,500              | 0                       | 0                   | 0                       | 0                  | 0                       | 38,373,500    |
| License & Permits            | 886,000             | 0                      | 0                       | 0                   | 0                       | 0                  | 0                       | 886,000       |
| Intergovernmental            | 933,000             | 7,272,670              | 2,750,000               | 0                   | 0                       | 0                  | 0                       | 10,955,670    |
| Charges for Services         | 550,000             | 1,688,500              | 0                       | 0                   | 0                       | 0                  | 1,309,351               | 3,547,851     |
| Parks & Recreation           | 353,500             | 0                      | 0                       | 0                   | 1,884,528               | 0                  | 0                       | 2,238,028     |
| Miscellaneous                | 959,500             | 661,600                | 0                       | 0                   | 196,150                 | 5,147,000          | 811,000                 | 7,775,250     |
| Revenues:                    | \$51,304,000        | \$13,715,270           | \$2,750,000             | \$0                 | \$2,080,678             | \$6,317,000        | \$2,120,351             | \$78,287,299  |
| <b>RESOURCES OUT:</b>        |                     |                        |                         |                     |                         |                    |                         |               |
| Note/Bond Proceeds           | 0                   | 1,175,000              | 3,500,000               | 0                   | 0                       | 0                  | 0                       | 4,675,000     |
| Transfers In                 | 0                   | 862,680                | 3,667,000               | 8,237,500           | 2,752,364               | 500,000            | 0                       | 16,019,544    |
| Other Resources:             | \$0                 | \$2,037,680            | \$7,167,000             | \$8,237,500         | \$2,752,364             | \$500,000          | \$0                     | \$20,694,544  |
| RESOURCES IN:                | \$51,304,000        | \$15,752,950           | \$9,917,000             | \$8,237,500         | \$4,833,042             | \$6,817,000        | \$2,120,351             | \$98,981,843  |
| <b>RESOURCES OUT:</b>        |                     |                        |                         |                     |                         |                    |                         |               |
| General Government           | \$7,751,460         | \$605,000              | \$0                     | \$0                 | \$0                     | \$4,686,150        | \$741,688               | \$13,784,298  |
| Public Safety                | 20,628,003          | 3,148,698              | 460,000                 | 0                   | 0                       | 1,009,000          | 0                       | \$25,245,701  |
| Public Works                 | 6,933,837           | 1,568,988              | 6,181,500               | 0                   | 0                       | 0                  | 1,363,092               | \$16,047,417  |
| Parks & Recreation           | 5,701,777           | 0                      | 225,500                 | 0                   | 3,571,363               | 13,500             | 0                       | \$9,512,140   |
| Planning & Development       | 1,902,200           | 4,493,190              | 3,050,000               | 0                   | 0                       | 0                  | 0                       | \$9,445,390   |
| Community Services           | 2,738,971           | 0                      | 0                       | 0                   | 0                       | 0                  | 0                       | \$2,738,971   |
| Debt Service                 | 0                   | 0                      | 0                       | 8,237,500           | 0                       | 0                  | 0                       | \$8,237,500   |
| Subsidies & Assistance       | 203,281             | 0                      | 0                       | 0                   | 912,375                 | 877,000            | 0                       | \$1,992,656   |
| Contingency                  | 166,890             | 0                      | 0                       | 0                   | 0                       | 0                  | 0                       | \$166,890     |
| Expenditures:                | \$46,026,419        | \$9,815,876            | \$9,917,000             | \$8,237,500         | \$4,483,738             | \$6,585,650        | \$2,104,780             | \$87,170,963  |
| Transfers Out                | 9,452,364           | 5,849,000              | 0                       | 0                   | 0                       | 293,000            | 0                       | 15,594,364    |
| RESOURCES OUT:               | \$55,478,783        | \$15,664,876           | \$9,917,000             | \$8,237,500         | \$4,483,738             | \$6,878,650        | \$2,104,780             | \$102,765,327 |
| RESERVES UTILIZED:           | (\$4,174,783)       | \$88,074               | \$0                     | \$0                 | \$349,304               | (\$61,650)         | \$15,571                | (\$3,783,484) |

# FY 2007 Resources

## All Funds

- Occupational Fees
- Transfers In
- Taxes
- Intergovernmental
- Miscellaneous
- Charges for Services
- Parks and Recreation
- Note/Bond Proceeds
- Licenses/Permits

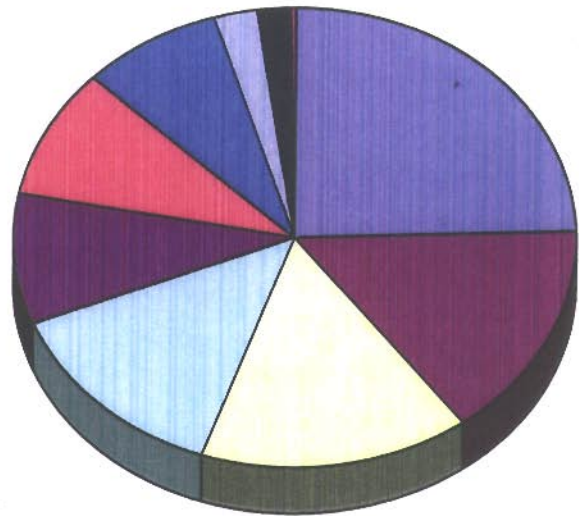


|                      |                     |     |
|----------------------|---------------------|-----|
| Occupational Fees    | \$38,373,500        | 39% |
| Transfers In         | \$16,019,544        | 16% |
| Taxes                | \$14,511,000        | 15% |
| Intergovernmental    | \$10,955,670        | 11% |
| Miscellaneous        | \$7,775,250         | 8%  |
| Charges for Services | \$3,547,851         | 4%  |
| Parks and Recreation | \$2,238,028         | 2%  |
| Note/Bond Proceeds   | \$4,675,000         | 5%  |
| Licenses/Permits     | \$886,000           | 1%  |
| <b>Total</b>         | <b>\$98,981,843</b> |     |

# FY 2007 Expenditures

## All Funds

- Public Safety
- Transfers Out
- Public Works
- General Government
- Parks and Recreation
- Planning and Development
- Debt Service
- Community Services
- Subsidies and Assistance
- Contingency



|                          |                      |     |
|--------------------------|----------------------|-----|
| Public Safety            | \$25,245,701         | 25% |
| Transfers Out            | \$15,594,364         | 15% |
| Public Works             | \$16,047,417         | 16% |
| General Government       | \$13,784,298         | 13% |
| Parks and Recreation     | \$9,512,140          | 9%  |
| Planning and Development | \$9,445,390          | 9%  |
| Debt Service             | \$8,237,500          | 8%  |
| Community Services       | \$2,738,971          | 3%  |
| Subsidies and Assistance | \$1,992,656          | 2%  |
| Contingency              | \$166,890            | 0%  |
| <b>Total</b>             | <b>\$102,765,327</b> |     |

**BUDGET EXPENDITURE HISTORY**  
**ALL FUNDS BY TYPE**

|                       | <u>Actual<br/>2002</u> | <u>Actual<br/>2003</u> | <u>Actual<br/>2004</u> | <u>Actual<br/>2005</u> | <u>Adjusted Budget<br/>2006</u> | <u>Approved<br/>2007</u> |
|-----------------------|------------------------|------------------------|------------------------|------------------------|---------------------------------|--------------------------|
| Personnel Services    | \$21,610,112           | \$22,673,920           | \$25,218,296           | \$26,672,619           | \$30,885,219                    | \$32,224,553             |
| Contractual Services  | 11,274,613             | 12,319,149             | 14,151,334             | 17,198,601             | 33,289,308                      | 28,700,575               |
| Supplies              | 2,536,983              | 2,531,395              | 3,086,555              | 3,097,960              | 3,735,905                       | 4,083,098                |
| Subsides/Assistance   | 4,693,834              | 4,294,357              | 3,971,882              | 6,894,259              | 10,281,137                      | 8,215,395                |
| Property/Fixed Assets | 1,771,178              | 2,617,379              | 5,975,813              | 6,635,562              | 6,550,457                       | 3,367,156                |
| Debt Service          | 9,809,933              | 8,792,752              | 7,663,806              | 6,955,736              | 8,804,129                       | 9,906,932                |
| Other                 | <u>37,760,727</u>      | <u>10,772,643</u>      | <u>11,088,946</u>      | <u>12,100,179</u>      | <u>13,041,159</u>               | <u>16,267,618</u>        |
| <b>Total</b>          | <b>\$89,457,379</b>    | <b>\$64,001,595</b>    | <b>\$71,156,631</b>    | <b>\$79,554,916</b>    | <b>\$106,587,313</b>            | <b>\$102,765,327</b>     |

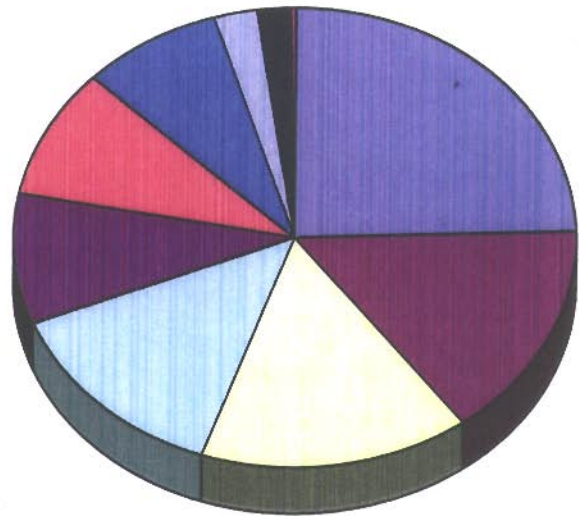
\*Figures include internal service funds



# FY 2007 Expenditures

## All Funds

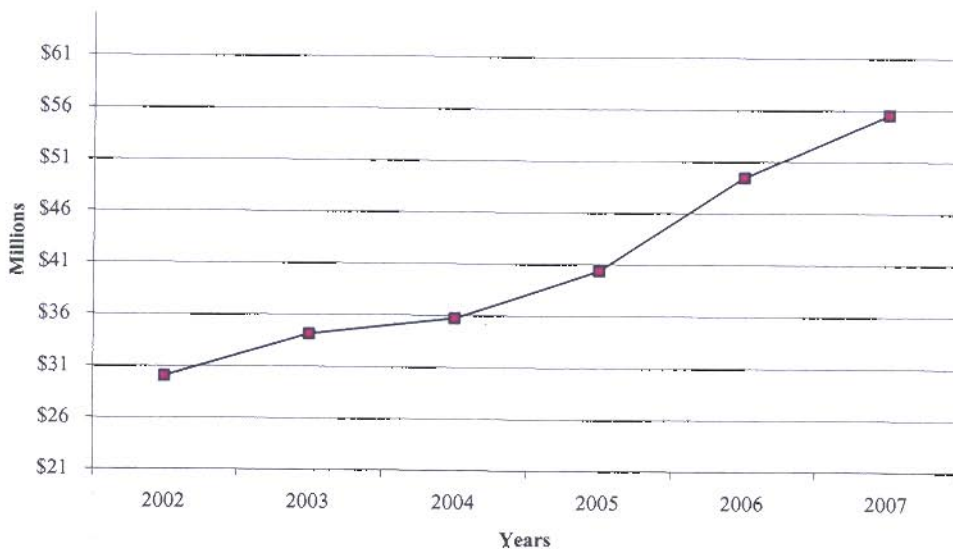
- Public Safety
- Transfers Out
- Public Works
- General Government
- Parks and Recreation
- Planning and Development
- Debt Service
- Community Services
- Subsidies and Assistance
- Contingency



|                          |                      |     |
|--------------------------|----------------------|-----|
| Public Safety            | \$25,245,701         | 25% |
| Transfers Out            | \$15,594,364         | 15% |
| Public Works             | \$16,047,417         | 16% |
| General Government       | \$13,784,298         | 13% |
| Parks and Recreation     | \$9,512,140          | 9%  |
| Planning and Development | \$9,445,390          | 9%  |
| Debt Service             | \$8,237,500          | 8%  |
| Community Services       | \$2,738,971          | 3%  |
| Subsidies and Assistance | \$1,992,656          | 2%  |
| Contingency              | \$166,890            | 0%  |
| <b>Total</b>             | <b>\$102,765,327</b> |     |

# GENERAL FUND EXPENDITURE HISTORY BY DEPARTMENT

| Department           | Actual<br>2002      | Actual<br>2003      | Actual<br>2004      | Actual<br>2005      | Adj. Budget<br>2006 | Approved<br>2007    |
|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Legislative          | \$175,453           | \$171,082           | \$179,530           | \$201,544           | \$364,761           | \$266,399           |
| Executive            | 206,878             | 217,132             | 251,574             | 277,582             | 270,828             | 520,752             |
| CIA                  | 399,539             | 494,925             | 587,615             | 677,285             | 804,874             | 665,588             |
| Finance              | 942,573             | 1,072,421           | 1,187,065           | 1,237,628           | 1,508,372           | 1,251,303           |
| Human Resources      | 2,546,648           | 1,043,972           | 1,210,800           | 1,367,167           | 1,653,267           | 1,775,132           |
| Law                  | 274,689             | 310,000             | 310,567             | 263,648             | 1,099,540           | 484,677             |
| Information Tech     | 750,347             | 791,474             | 1,126,269           | 955,574             | 1,121,700           | 1,607,659           |
| Adm Services         | 882,927             | 699,917             | 773,451             | 972,491             | 871,448             | 1,179,950           |
| Police               | 5,818,024           | 7,047,259           | 7,644,758           | 8,306,285           | 9,963,298           | 10,798,037          |
| Fire                 | 5,284,442           | 6,114,787           | 6,923,491           | 7,649,088           | 8,866,704           | 9,329,966           |
| Other Public Safety  | 0                   | 0                   | 0                   | 209,000             | 209,000             | 500,000             |
| Public Works         | 835,305             | 798,818             | 1,333,143           | 1,728,828           | 2,346,148           | 1,839,100           |
| Highways/Streets     | 1,761,992           | 1,812,412           | 1,859,428           | 1,850,084           | 2,284,223           | 2,734,351           |
| Building/Plant       | 1,040,270           | 1,207,505           | 1,445,192           | 1,368,973           | 1,611,520           | 1,678,813           |
| Transportation       | 92,280              | 88,258              | 248,578             | 365,564             | 816,768             | 681,573             |
| Parks                | 1,221,362           | 1,358,416           | 1,351,653           | 1,336,363           | 1,617,082           | 1,748,644           |
| Recreation           | 427,566             | 462,765             | 455,015             | 500,975             | 583,934             | 640,591             |
| Athletics            | 385,753             | 413,509             | 416,908             | 427,145             | 512,922             | 1,339,006           |
| Community Centers    | 470,524             | 544,472             | 561,319             | 596,726             | 697,196             | 714,440             |
| Other Parks          | 777,289             | 1,157,073           | 1,026,846           | 1,052,253           | 1,509,043           | 1,259,096           |
| Housing/CD           | 962,961             | 1,050,703           | 1,157,989           | 1,307,682           | 1,427,138           | 1,902,200           |
| Community Services   | 711,002             | 636,368             | 599,806             | 2,255,575           | 2,374,763           | 2,738,971           |
| Bonds                | 0                   | 52,734              | 0                   | 0                   | 0                   | 0                   |
| Intergovernmental    | 103,263             | 141,955             | 176,136             | 181,630             | 191,460             | 203,281             |
| Contingency          | 111,095             | 58,724              | 285,827             | 2,495               | 69,356              | 166,890             |
| Other Financing Uses | 3,828,379           | 6,381,246           | 4,598,782           | 5,227,486           | 6,625,308           | 9,452,364           |
| <b>Total:</b>        | <b>\$30,010,563</b> | <b>\$34,127,927</b> | <b>\$35,711,743</b> | <b>\$40,319,069</b> | <b>\$49,400,652</b> | <b>\$55,478,783</b> |



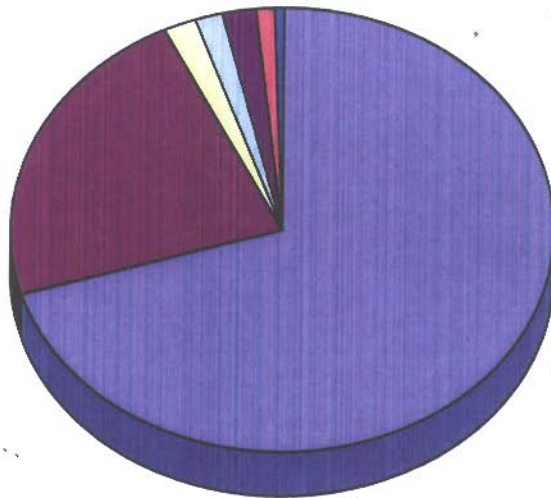
**GENERAL FUND ONLY**  
**FY2006/2007 RECOMMENDED BUDGET AND ESTIMATED FUND BALANCES**  
**WITH 1.85% OCCUPATIONAL LICENSE FEE**

| Line | Description   | FY2006<br>Orig. Budget | FY2006<br>Adj. Budget | FY2006<br>Estimate | FY2007<br>Recommended |
|------|---|------------------------|-----------------------|--------------------|-----------------------|
|      | <b>Reserves Available:</b>                              |                        |                       |                    |                       |
| 1    | Beginning Fund Balance (Estimated)                      |                        |                       | 17,316,180         | 19,055,754            |
| 2    | Minimum Reserve Retention (15% of Revenues)             |                        |                       | (7,422,150)        | (7,695,600)           |
| 3    | Designated Reserve (2006 bond debt service)             |                        |                       | (2,800,000)        | (2,800,000)           |
| 4    | <b>Total Reserves Available for Current Year</b>        |                        |                       | 7,094,030          | 8,560,154             |
|      | <b>Resources In:</b>                                    |                        |                       |                    |                       |
|      | <b>Revenues:</b>  |                        |                       |                    |                       |
| 5    | Property Taxes (vehicles, franch., in lieu of)          | 8,896,000              | 8,635,000             | 8,710,000          | 9,060,000             |
| 6    | Other Taxes (ins. prem., franchise, & misc)             | 2,364,000              | 2,364,000             | 2,310,000          | 2,438,000             |
| 7    | Occupational Fees                                       | 22,995,000             | 22,995,000            | 25,377,000         | 27,774,000            |
| 8    | Service Enhancement Occupational Fees                   | 7,500,000              | 7,500,000             | 8,538,000          | 8,350,000             |
| 9    | Licenses & Permits (building, plan rev., electrical)    | 887,500                | 887,500               | 886,000            | 886,000               |
| 10   | Intergovernmental Grants                                | 242,000                | 1,181,670             | 1,182,000          | 933,000               |
| 11   | Charges for Services (includes Cemetery)                | 550,000                | 550,000               | 550,000            | 550,000               |
| 12   | Parks & Recreation                                      | 350,500                | 350,640               | 350,000            | 353,500               |
| 13   | Miscellaneous   | 738,000                | 1,557,400             | 1,578,000          | 959,500               |
| 14   | <b>Total Revenues</b>                                   | 44,523,000             | 46,021,210            | 49,481,000         | 51,304,000            |
|      | <b>Other Sources:</b>                                   |                        |                       |                    |                       |
| 15   | Transfer from Other Funds                               | 200,000                | 200,000               | 200,000            | 0                     |
| 16   | Note/Bond/Lease Proceeds                                | 0                      | 0                     | 0                  | 0                     |
| 17   | <b>Total Other Sources</b>                              | 200,000                | 200,000               | 200,000            | 0                     |
| 18   | <b>Total Resources In</b>                               | 44,723,000             | 46,221,210            | 49,681,000         | 51,304,000            |
| 19   | <b>Resources Available for Year (Lines 4+18)</b>        | 44,723,000             | 46,221,210            | 56,775,030         | 59,864,154            |
|      | <b>Resource Uses:</b>                                   |                        |                       |                    |                       |
|      | <b>Expenditures:</b>                                    |                        |                       |                    |                       |
| 20   | Personnel Service Cost                                  | 26,372,692             | 26,724,131            | 26,189,648         | 27,835,400            |
| 21   | Additional Police officers w/ COLA                      |                        |                       |                    |                       |
| 22   | Additional Firemen w/ COLA                              |                        |                       |                    |                       |
| 23   | Step Plan implementation                                |                        |                       |                    |                       |
| 24   | Contractual (3000s)                                     | 7,742,389              | 9,852,647             | 9,655,594          | 8,333,878             |
| 25   | Supplies (4000s)  | 1,631,303              | 1,695,603             | 1,661,691          | 1,852,270             |
| 26   | Increase for GW Fire Stn operating costs                |                        |                       |                    |                       |
| 27   | Subsidies & Assistance (5000s)                          | 3,555,956              | 3,928,440             | 3,928,440          | 4,553,264             |
| 28   | Property & Fixed Assets (6000s)                         | 298,770                | 498,247               | 488,282            | 365,806               |
| 29   | Miscellaneous   | 157,582                | 76,276                | 74,750             | 204,600               |
| 30   | Transfers Out   | 4,589,308              | 6,625,308             | 6,625,308          | 6,460,365             |
| 31   | <b>Total Expenditures</b>                               | 44,348,000             | 49,400,652            | 48,623,713         | 49,605,583            |
|      | <b>Other Uses:</b>                                      |                        |                       |                    |                       |
| 31   | Estimated annual one-time capital items                 |                        |                       |                    | 4,756,200             |
| 32   | Cash purchase of vehicles/equipment                     |                        |                       |                    | 1,117,000             |
| 33   | <b>Total Other Uses</b>                                 |                        | 0                     | 0                  | 5,873,200             |
| 34   | <b>Total Resource Uses (Line 31+33)</b>                 |                        | 49,400,652            | 48,623,713         | 55,478,783            |
| 35   | Use of Reserves (Carryovers, B.A.'s)                    |                        | 0                     | (4,275,713)        | 0                     |
| 36   | Extra Receipts  |                        | 0                     | 4,958,000          | 0                     |
| 37   | <b>Ending Fund Balance (before designated reserves)</b> |                        |                       | 19,055,754         | 14,880,971            |

# FY 2007 Resources

## General Fund

- Occupational Fees
- Taxes
- Intergovernmental
- Miscellaneous
- Licenses/Permits
- Charges for Services
- Parks and Recreation
- Note/Bond Proceeds
- Transfers In

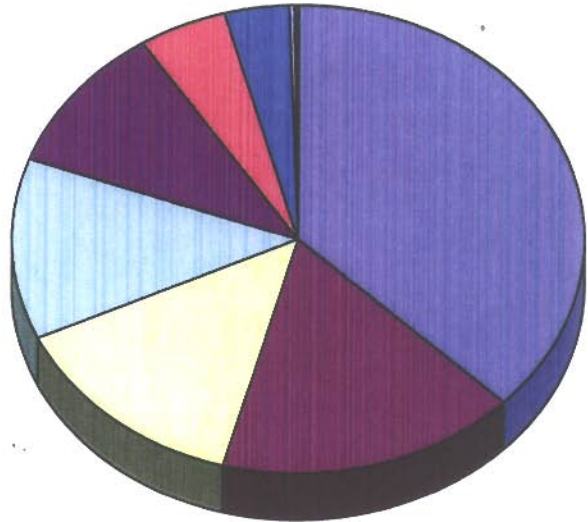


|                      |                     |     |
|----------------------|---------------------|-----|
| Occupational Fees    | \$36,124,000        | 70% |
| Taxes                | \$11,498,000        | 22% |
| Intergovernmental    | \$933,000           | 2%  |
| Miscellaneous        | \$959,500           | 2%  |
| Licenses/Permits     | \$886,000           | 2%  |
| Charges for Services | \$550,000           | 1%  |
| Parks and Recreation | \$353,500           | 1%  |
| Note/Bond Proceeds   | \$0                 | 0%  |
| Transfers In         | \$0                 | 0%  |
| <b>Total</b>         | <b>\$51,304,000</b> |     |

# FY 2007 Expenditures

## General Fund

- Public Safety
- Transfers Out
- General Government
- Public Works
- Parks and Recreation
- Community Services
- Planning and Development
- Subsidies and Assistance
- Contingency



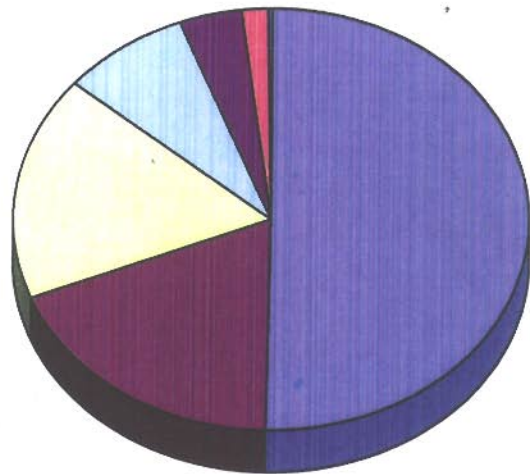
|                          |                     |     |
|--------------------------|---------------------|-----|
| Public Safety            | \$20,628,003        | 37% |
| Transfers Out            | \$9,452,364         | 17% |
| General Government       | \$7,751,460         | 14% |
| Public Works             | \$6,933,837         | 12% |
| Parks and Recreation     | \$5,701,777         | 10% |
| Community Services       | \$2,738,971         | 5%  |
| Planning and Development | \$1,902,200         | 3%  |
| Subsidies and Assistance | \$203,281           | 0%  |
| Contingency              | \$166,890           | 0%  |
| <b>Total</b>             | <b>\$55,478,783</b> |     |



# FY 2007 Expenditures

## General Fund by Type

- Personnel Services
- Contractual Services
- Transfers Out
- Subsidies and Assistance
- Supplies
- Property and Fixed Assets
- Other



|                           |                     |     |
|---------------------------|---------------------|-----|
| Personnel Services        | \$27,835,400        | 50% |
| Contractual Services      | \$10,450,078        | 19% |
| Transfers Out             | \$9,452,364         | 17% |
| Subsidies and Assistance  | \$4,536,895         | 8%  |
| Supplies                  | \$2,096,750         | 4%  |
| Property and Fixed Assets | \$935,806           | 2%  |
| Other                     | \$171,490           | 0%  |
| <b>Total</b>              | <b>\$55,478,783</b> |     |



# PROPOSED DEBT RETIREMENT FY 2007

| <u>Debt</u>                                    | <u>Maturity Date</u> | <u>Principal Remaining</u> | <u>Remaining Int Pmts</u> | <u>Total of Remaining Pmts</u> | <u>Payoff Amount</u> | <u>Total Savings</u> | <u>Current Interest Rate</u>   | <u>Notes</u>                  |
|--|----------------------|----------------------------|---------------------------|--------------------------------|----------------------|----------------------|--|-------------------------------|
| 2001 Fleet Lease                               | 2/16/2008            | \$ 333,096                 | \$ 23,904                 | \$ 357,000                     | \$ 345,228           | \$ 11,772            | 4.635%   |                               |
| 2002 Fleet Note                                | 6/12/2007            | 86,911                     | 7,589                     | 94,500                         | 91,019               | 3,481                | 3.850%   |                               |
| 2003 Fleet Note                                | 7/5/2009             | 231,600                    | 30,108                    | 261,708                        | 246,245              | 15,463               | 6.750%   | Variable int rate; Prime - 1% |
| 2004 Fleet Lease                               | 3/5/2010             | 522,210                    | 32,290                    | 554,500                        | 534,972              | 19,528               | 2.444%   |                               |
| 2005 Fleet Lease                               | 3/30/2011            | 969,598                    | 95,037                    | 1,064,635                      | 997,643              | 66,992               | 3.200%   |                               |
| Beautification Building Note                   | 5/19/2010            | 120,000                    | 81,000                    | 201,000                        | 173,693              | 27,307               | 5.990% Fixed   |                               |
| KLC Refinance Lease                            | 7/15/2010            | 1,855,000                  | 168,500                   | 2,023,500                      | 1,860,719            | 162,781              | 4.680% Variable  |                               |
| Cavemill Dishman G.O Lease                     | 5/4/2014             | 193,980                    | 48,263                    | 242,243                        | 206,016              | 36,227               | 4.690% Fixed   |                               |
| Copier Lease                                   | 3/30/2008            | 119,010                    | 5,798                     | 124,808                        | 122,377              | 2,431                | 3.230%   |                               |
| Soccer Bonds                                   | 11/1/2015            | 1,465,000                  | 426,000                   | 1,891,000                      | 1,478,932            | 412,068              | 4.900% Payoff includes \$1,150 premium (County pays \$30,000 per year) |                               |
| Hartland Refinance Bonds (1998B)               | 10/1/2009            | 1,395,000                  | 107,500                   | 1,502,500                      | 1,395,000            | 107,500              | 5.300% Not callable until 10/08  |                               |
| Community Center Bonds (1996A)                 | 10/1/2016            | 695,000                    | 187,000                   | 882,000                        | 703,682              | 178,318              | 4.900% Payoff includes \$1,200 premium                                 |                               |
| <b>Total</b>                                   |                      | \$ 7,986,405               | \$ 1,212,989              | \$ 9,199,394                   | \$ 8,155,526         | \$ 1,043,868         |  |                               |
| <u>Payoff/savings totals for selected debt</u> |                      |                            |                           |                                | \$1,329,636          | \$257,315            |  |                               |

**CITY OF BOWLING GREEN  
DEBT SERVICE ANALYSIS**

**All Outstanding Debt Issues Plus Anticipated Issues**

| Fiscal Year | General Fund | Liquid Fuel Tax | Coal/Mineral Tax | Fire Improvement | E911 | Job Development | WKU          | CCC Enterprise | Golf Enterprise | Total Debt Service |
|-------------|--------------|-----------------|------------------|------------------|------|-----------------|--------------|----------------|-----------------|--------------------|
| 1999        | 562,500      | 0               | 0                | 110,000          | 0    | 0               |              |                | 110,000         | 782,500            |
| 2000        | 736,000      | 0               | 0                | 261,500          | 0    | 0               |              |                | 426,000         | 1,423,500          |
| 2001        | 987,500      | 150,000         | 0                | 564,500          | 0    | 740,000         |              |                | 481,000         | 2,923,000          |
| 2002        | 1,570,000    | 150,000         | 21,000           | 617,500          | 0    | 541,000         |              |                | 506,000         | 3,405,500          |
| 2003        | 4,513,000    | 0               | 21,000           | 629,500          | 0    | 1,053,500       | 1,538,500    |                | 609,500         | 8,365,000          |
| 2004        | 1,881,500    | 0               | 0                | 625,000          | 0    | 1,055,000       | 1,538,500    | 131,000        | 496,000         | 5,727,000          |
| 2005        | 3,177,000    | 0               | 0                | 753,500          | 0    | 1,050,000       | 1,538,500    | 574,000        | 574,500         | 7,667,500          |
| 2006        | 3,837,000    | 0               | 0                | 956,500          | 0    | 1,263,500       | 1,538,500    | 662,000        | 582,000         | 8,839,500          |
| 2007        | 3,835,500    | 0               | 0                | 972,000          | 0    | 1,262,000       | 1,668,500    | 644,000        | 557,500         | 8,939,500          |
| 2008        | 3,846,000    | 0               | 0                | 1,052,000        | 0    | 1,264,000       | 1,818,500    | 725,000        | 579,000         | 9,284,500          |
| 2009        | 3,475,500    | 0               | 0                | 1,476,500        | 0    | 1,258,000       | 1,968,000    | 704,500        | 524,500         | 9,407,000          |
| 2010        | 3,363,500    | 0               | 0                | 1,432,500        | 0    | 1,265,500       | 2,124,500    | 682,500        | 517,500         | 9,386,000          |
| 2011        | 2,905,500    | 0               | 0                | 1,385,000        | 0    | 1,257,000       | 2,274,500    | 759,000        | 126,000         | 8,707,000          |
| 2012        | 2,598,500    | 0               | 0                | 1,346,500        | 0    | 1,262,500       | 2,436,500    | 733,000        | 115,000         | 8,492,000          |
| 2013        | 2,548,000    | 0               | 0                | 1,345,500        | 0    | 1,260,500       | 2,514,000    | 804,000        | 121,000         | 8,593,000          |
| 2014        | 2,541,500    | 0               | 0                | 1,343,000        | 0    | 1,262,000       | 2,596,000    | 773,000        | 118,500         | 8,634,000          |
| 2015        | 2,541,000    | 0               | 0                | 1,228,500        | 0    | 1,262,000       | 2,682,000    | 839,500        | 123,500         | 8,676,500          |
| 2016        | 2,459,500    | 0               | 0                | 1,227,500        | 0    | 1,171,500       | 2,772,000    | 804,000        | 120,500         | 8,555,000          |
| 2017        | 2,458,000    | 0               | 0                | 1,227,500        | 0    | 982,000         | 2,864,000    | 764,000        | 117,500         | 8,413,000          |
| 2018        | 2,388,000    | 0               | 0                | 1,104,500        | 0    | 504,500         | 2,951,500    | 787,500        | 119,500         | 8,332,000          |
| 2019        | 2,386,000    | 0               | 0                | 1,103,500        | 0    | 504,500         | 3,040,000    | 784,500        | 119,500         | 7,938,000          |
| 2020        | 2,320,500    | 0               | 0                | 945,000          | 0    | 504,500         | 3,137,000    | 0              | 56,000          | 6,963,000          |
| 2021        | 1,636,000    |                 |                  | 483,000          | 0    | 0               | 3,234,000    |                | 56,500          | 5,409,500          |
| 2022        | 1,637,000    |                 |                  | 483,000          | 0    | 0               | 3,179,000    |                | 56,000          | 5,355,000          |
| 2023        | 1,633,500    |                 |                  | 483,000          |      |                 | 2,971,500    |                | 56,000          | 5,144,000          |
| 2024        | 1,638,000    |                 |                  | 483,000          |      |                 | 2,998,000    |                | 56,000          | 5,175,000          |
| 2025        | 531,000      |                 |                  | 483,000          |      |                 | 3,016,500    |                | 0               | 4,030,500          |
| 2026        | 443,500      |                 |                  | 483,000          |      |                 | 3,042,500    |                |                 | 3,969,000          |
| 2027        | 443,500      |                 |                  | 483,000          |      |                 | 0            |                |                 | 926,500            |
| 2028        |              |                 |                  | 484,000          |      |                 |              |                |                 |                    |
| TOTAL       | \$64,894,000 | \$300,000       | \$42,000         | \$25,572,500     | \$0  | \$21,200,000    | \$59,442,500 | \$11,171,500   | \$7,324,999     | \$189,463,500      |

**SLOAN CONVENTION CENTER  
CAPITAL REPLACEMENT RESERVED FUND  
CAPITAL REPLACEMENT NEEDS THROUGH FY2017**

| CAPITAL ITEM   | REPLACE<br>SCHEDULE | REPLACE IN<br>FY | 2002 COST<br>ESTIMATE              | EXPECTED<br>COST | ANNUAL<br>RESERVE<br>FY2007 | ANNUAL<br>RESERVE<br>FY2012 | ANNUAL<br>RESERVE<br>FY2017 | ANNUAL<br>RESERVE<br>FY2018 |
|--|---------------------|------------------|------------------------------------|------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| CARPET   | 5 YEARS             | 2011             | \$138,000<br>(ACTUAL<br>2006 COST) | \$160,000        | \$32,000                    |                             |                             |                             |
| CARPET   | 5 YEARS             | 2016             |                                    | \$185,000        |                             | \$37,000                    |                             |                             |
| CARPET   | 5 YEARS             | 2021             |                                    | \$215,000        |                             |                             | \$43,000                    | \$43,000                    |
| HVAC   | 15 YEARS            | 2011             | \$600,000                          | \$760,000        | \$51,000                    |                             |                             |                             |
| HVAC   | 15 YEARS            | 2026             |                                    | \$1,184,000      |                             | \$79,000                    | \$79,000                    | \$79,000                    |
| PARKING LOT  | 20 YEARS            | 2016             | \$325,000                          | \$492,000        | \$25,000                    | \$25,000                    |                             |                             |
| PARKING LOT  | 20 YEARS            | 2036             |                                    | \$890,000        |                             |                             | \$45,000                    | \$45,000                    |
| ROOF   | 18 YEARS            | 2017             | \$350,000                          | \$545,000        | \$30,000                    | \$30,000                    | \$30,000                    |                             |
| ROOF   | 18 YEARS            | 2035             |                                    | \$928,000        |                             |                             |                             | \$52,000                    |
| <b>TOTAL REQUIRED ANNUAL<br/>ADDITION TO CAPITAL RESERVE</b> |                     |                  |                                    |                  | <b>\$138,000</b>            | <b>\$171,000</b>            | <b>\$197,000</b>            | <b>\$219,000</b>            |

**CAPITAL IMPROVEMENT PROGRAM  
FUND ALLOCATION REPORT  
FY2007**

| <b>PROJECT TITLE</b>                                | <b>GENERAL<br/>FUND</b> | <b>SPECIAL<br/>REVENUES</b> | <b>ENTERPRISE<br/>FUNDS</b> | <b>FINANCED<br/>PROJECTS</b> | <b>TOTAL</b>       |
|---|-------------------------|-----------------------------|-----------------------------|------------------------------|--------------------|
| <b>CITIZEN INFORMATION &amp; ASSISTANCE</b>         |                         |                             |                             |                              |                    |
| Convention Center Gutter Replacement                |                         |                             | 100,000                     |                              | 100,000            |
| Convention Center Environmental Controls            |                         |                             | 45,000                      |                              | 45,000             |
| <b>Total Citizen Information &amp; Assistance:</b>  | <b>\$0</b>              | <b>\$0</b>                  | <b>\$145,000</b>            | <b>\$0</b>                   | <b>\$145,000</b>   |
| <b>INFORMATION TECHNOLOGY</b>                       |                         |                             |                             |                              |                    |
| Citywide Enterprise Software System                 | 50,000                  | 500,000                     |                             |                              | 550,000            |
| Disaster Recovery Redundant System                  | 250,000                 |                             |                             |                              | 250,000            |
| PC Replacement                                      | 195,000                 |                             |                             |                              | 195,000            |
| Cisco Switch Replacement                            | 130,000                 |                             |                             |                              | 130,000            |
| Microsoft Office 2003 Upgrade                       | 50,000                  |                             |                             |                              | 50,000             |
| Security Vulnerability Assessment - Phase II        | 30,000                  |                             |                             |                              | 30,000             |
| <b>Total Information Technology:</b>                | <b>\$705,000</b>        | <b>\$500,000</b>            | <b>\$0</b>                  | <b>\$0</b>                   | <b>\$1,205,000</b> |
| <b>POLICE</b>                                       |                         |                             |                             |                              |                    |
| Equipment Replacement/Acquisition (Fund 301)        | 460,000                 |                             |                             |                              | 460,000            |
| Communications Center FM 200 Protection System      | 25,000                  |                             |                             |                              | 25,000             |
| <b>Total Police:</b>                                | <b>\$485,000</b>        | <b>\$0</b>                  | <b>\$0</b>                  | <b>\$0</b>                   | <b>\$485,000</b>   |
| <b>FIRE</b>   |                         |                             |                             |                              |                    |
| Quint 2 Replacement (1982)                          |                         | 550,000                     |                             |                              | 550,000            |
| Wireless Infrastructure Project                     |                         | 545,000                     |                             |                              | 545,000            |
| Pumper 4 Replacement (1993)                         |                         | 400,000                     |                             |                              | 400,000            |
| On-Board Video Cameras                              |                         | 50,000                      |                             |                              | 50,000             |
| Airport Station Sewer Connection Project            |                         | 40,000                      |                             |                              | 40,000             |
| Traffic Signal Pre-Emption System                   |                         | 30,000                      |                             |                              | 30,000             |
| Westside Station Parking Lot Expansion              |                         | 30,000                      |                             |                              | 30,000             |
| Decontamination Trailer                             |                         | 25,000                      |                             |                              | 25,000             |
| <b>Total Fire:</b>                                  | <b>\$0</b>              | <b>\$1,670,000</b>          | <b>\$0</b>                  | <b>\$0</b>                   | <b>\$1,670,000</b> |
| <b>PUBLIC WORKS</b>                                 |                         |                             |                             |                              |                    |
| Equipment Replacement/Acquisition (Fund 301)        | 431,500                 |                             |                             |                              | 431,500            |
| Street Resurfacing/Storm Drainage (Overlay Project) | 350,000                 | 842,000                     |                             |                              | 1,192,000          |
| Storm Water Quality Projects                        | 100,000                 |                             |                             |                              | 100,000            |
| Sidewalk, Curb & Gutter Reconstruction              | 200,000                 | 100,000                     |                             |                              | 300,000            |
| Alley Overlay Program                               | 100,000                 |                             |                             |                              | 100,000            |
| Back Yard Storm Water Projects                      | 100,000                 |                             |                             |                              | 100,000            |
| Fields/Patton Connector                             | 500,000                 |                             |                             |                              | 500,000            |
| Downtown Signal Construction                        | 297,000                 | 675,000                     |                             | 902,000                      | 1,874,000          |
| Shive Lane Extension                                |                         |                             |                             | 3,500,000                    | 3,500,000          |
| Parker Bennett Area Street Rehab                    |                         | 500,000                     |                             |                              | 500,000            |
| Broadway Straightening Project                      | 688,000                 |                             |                             |                              | 688,000            |
| Old Morgantown Rd Rehab Design                      | 90,000                  |                             |                             |                              | 90,000             |
| 911 System Uninterrupted Power Source Upgrade       | 90,000                  |                             |                             |                              | 90,000             |
| Hobson House Roof Replacement                       | 60,000                  |                             |                             |                              | 60,000             |
| <b>Total Public Works:</b>                          | <b>\$3,006,500</b>      | <b>\$2,117,000</b>          | <b>\$0</b>                  | <b>\$4,402,000</b>           | <b>\$9,525,500</b> |

# FUND ALLOCATION REPORT FY2007

| PROJECT TITLE                                      | GENERAL<br>FUND    | SPECIAL<br>REVENUES | ENTERPRISE<br>FUNDS | FINANCED<br>PROJECTS | TOTAL               |
|--|--------------------|---------------------|---------------------|----------------------|---------------------|
| <b>PARKS &amp; RECREATION</b>                      |                    |                     |                     |                      |                     |
| Equipment Replacement/Acquisition (Fund 301)       | 225,500            |                     |                     |                      | 225,500             |
| Skate Park   |                    |                     |                     | 850,000              | 850,000             |
| Community Center Expansion                         |                    |                     |                     | 500,000              | 500,000             |
| Kereiakes Tennis Court Demolition/Reconstruction   | 500,000            |                     |                     |                      | 500,000             |
| Fitness Cardio-Vascular Equipment Replacement      | 70,000             |                     |                     |                      | 70,000              |
| Carr Gym Bleacher Replacement                      | 60,000             |                     |                     |                      | 60,000              |
| Soccer Complex Field #3 Lighting System Addition   | 60,000             |                     |                     |                      | 60,000              |
| Lampkin Park Field #4 Lighting System Replacement  | 60,000             |                     |                     |                      | 60,000              |
| Hobson Grove Fields Backstop Replacement           | 60,000             |                     |                     |                      | 60,000              |
| Pedigo Dugout/Scorebox/Batting Cage Replacement    | 42,200             |                     |                     |                      | 42,200              |
| Outdoor Bleacher Replacement                       | 35,000             |                     |                     |                      | 35,000              |
| HP Thomas/Hills Bark Park Parking Lot Construction | 32,000             |                     |                     |                      | 32,000              |
| Lampkin Park Asphalt Repair                        | 32,000             |                     |                     |                      | 32,000              |
| CrossWinds Pro Shop Canopy Roof Replacement        |                    |                     | 25,000              |                      | 25,000              |
| <b>Total Parks &amp; Recreation:</b>               | <b>\$1,176,700</b> | <b>\$0</b>          | <b>\$25,000</b>     | <b>\$1,350,000</b>   | <b>\$2,551,700</b>  |
| <b>HOUSING &amp; COMMUNITY DEVELOPMENT</b>         |                    |                     |                     |                      |                     |
| Homeowner Rehabilitation Program                   |                    | 424,000             |                     |                      | 424,000             |
| Circus Square (Fund 308)                           | 500,000            |                     |                     | 3,800,000            | 4,300,000           |
| Greenways Development Project - Riverfront         |                    | 3,000,000           |                     |                      | 3,000,000           |
| Lee Square Infrastructure & Park                   |                    | 360,000             |                     |                      | 360,000             |
| Greenways Construction (Fund 310)                  | 300,000            |                     |                     |                      | 300,000             |
| Southwest Parkway Acquisition                      |                    |                     |                     | 300,000              | 300,000             |
| Housing Partnership Initiative                     | 200,000            |                     |                     |                      | 200,000             |
| <b>Total Housing &amp; Community Development:</b>  | <b>\$1,000,000</b> | <b>\$3,784,000</b>  | <b>\$0</b>          | <b>\$4,100,000</b>   | <b>\$8,884,000</b>  |
| <b>SUBTOTAL</b>                                    | <b>\$6,373,200</b> | <b>\$8,071,000</b>  | <b>\$170,000</b>    | <b>\$9,852,000</b>   | <b>\$24,466,200</b> |
| <b>DEBT SERVICE</b>                                |                    |                     |                     |                      |                     |
| Police Headquarters Refinancing Bonds 2002         |                    | 568,500             |                     |                      | 568,500             |
| Parks Community Center Bonds 1996                  | 202,000            |                     |                     |                      | 202,000             |
| 800 Trunking Radio System Bonds 1997               | 169,000            | 30,000              |                     |                      | 199,000             |
| Storm Drainage Program Bonds 2000                  | 102,500            |                     |                     |                      | 102,500             |
| Energy Enhancement Bonds 2000                      | 66,000             | 50,000              |                     |                      | 116,000             |
| Northside Fire Station Bonds 1999                  |                    | 159,500             |                     |                      | 159,500             |
| Southside/Westside Fire Station Bonds 2000         |                    | 462,000             |                     |                      | 462,000             |
| Fire Rescue Pumper Lease 1997                      |                    | 29,000              |                     |                      | 29,000              |
| Quint Fire Truck Note 1999                         |                    | 51,500              |                     |                      | 51,500              |
| Signal Preemption System Note 1999                 |                    | 26,500              |                     |                      | 26,500              |
| Soccer Complex Bonds 1996                          |                    | 189,000             |                     |                      | 189,000             |
| Dishman Ln/Cave Mill Rd Bonds 2000                 | 518,000            |                     |                     |                      | 518,000             |
| Preston Miller Park Bonds 2000                     |                    | 454,500             |                     |                      | 454,500             |
| Beautification Building Note 2000                  | 55,000             |                     |                     |                      | 55,000              |
| CrossWinds Pro Shop Lease 1993                     |                    |                     | 52,500              |                      | 52,500              |
| CrossWinds Golf Course Refinancing Bonds 1998      |                    |                     | 376,500             |                      | 376,500             |
| KLC Refinancing Lease 2003                         | 574,000            |                     | 33,500              |                      | 607,500             |
| Fleet Lease Note 2001                              | 178,500            |                     |                     |                      | 178,500             |
| Greenwood Fire Property Lease 2000                 |                    | 37,500              |                     |                      | 37,500              |

# FUND ALLOCATION REPORT FY2007

| PROJECT TITLE                                 | GENERAL<br>FUND     | SPECIAL<br>REVENUES | ENTERPRISE<br>FUNDS | FINANCED<br>PROJECTS | TOTAL               |
|---|---------------------|---------------------|---------------------|----------------------|---------------------|
| Fleet Lease/Fire Stations Renovation 2002     | 9,500               | 22,000              |                     |                      | 31,500              |
| Equipment Replacement/Acquisition Lease 2003  | 93,500              |                     |                     |                      | 93,500              |
| CrossWinds Golf Carts Lease 2004              |                     |                     | 39,000              |                      | 39,000              |
| Depot Renovation Refinancing Lease 2004       | 98,000              |                     |                     |                      | 98,000              |
| Equipment Replacement/Acquisition Lease 2004  | 139,000             |                     |                     |                      | 139,000             |
| Cave Mill Rd/Dishman Ln Projects Note 2004    | 27,000              |                     |                     |                      | 27,000              |
| WKU Athletic Facility Bonds 2002              |                     | 1,668,500           |                     |                      | 1,668,500           |
| Ladder 1 Replacement Lease Note 2003          |                     | 107,500             |                     |                      | 107,500             |
| Convention Center Bonds 2003                  |                     |                     | 643,500             |                      | 643,500             |
| Computer Purchases 2004                       | 89,500              |                     |                     |                      | 89,500              |
| GO Bond Issue - Series A 2004                 | 944,500             |                     | 56,000              |                      | 1,000,500           |
| GO Bond Issue - Series B 2004                 | 158,000             |                     |                     |                      | 158,000             |
| Replacement of 1989 Pumper Truck 2005         |                     | 47,000              |                     |                      | 47,000              |
| Replacement of Copiers 2005                   | 62,500              |                     |                     |                      | 62,500              |
| Equipment Replacement/Acquisition Lease 2005  | 213,000             |                     |                     |                      | 213,000             |
| 14th Ave Re-Alignment/Lapsley Lane Reloc 2005 | 136,000             |                     |                     |                      | 136,000             |
| <b>Total Debt Service:</b>                    | <b>\$3,835,500</b>  | <b>\$3,903,000</b>  | <b>\$1,201,000</b>  | <b>\$0</b>           | <b>\$8,939,500</b>  |
| <b>GRAND TOTAL</b>                            | <b>\$10,208,700</b> | <b>\$11,974,000</b> | <b>\$1,371,000</b>  | <b>\$9,852,000</b>   | <b>\$33,405,700</b> |



## **FY2007 CAPITAL IMPROVEMENT PROGRAM**

### **CITIZEN INFORMATION & ASSISTANCE / CONVENTION**

**CENTER: \$145,000** (paid from Convention Center Enterprise Fund)

- Gutter Replacement - \$100,000: Water leakage in the roof of the main lobby has been attributed to gutter failure. All guttering and downspouts would be replaced, plus repair work completed in the lobby.
- Environmental Controls - \$45,000: The computer operating system for the HVAC controls is out of date and as circuit boards have been replaced, they are incompatible with the old software.

### **INFORMATION TECHNOLOGY: \$1,205,000**

- City-Wide Enterprise Software System - \$550,000 in FY07 (\$200,000 in FY08, \$50,000 in FY09): This multi-year program would convert several existing software systems including KVS and BlackBear to an integrated software system that runs off of one single database. This will allow departments to more easily share information, will integrate financial information, and enhance planning and permitting, as well as external e-gov applications. \$250,000 of the first year's cost comes from the reserve set aside in the Technology Fund.
- Disaster Recovery Redundant System - \$250,000: A prudent disaster recovery plan includes having a redundant computer system far from downtown. If a disaster made the City's computer system inoperable and data unavailable, a backup system at a remote location such as the Southside Fire Station would help the city recover data and computer operations quickly.
- PC Replacement - \$195,000: PC's are on a three-year replacement schedule. 300 would be replaced. Monitors would not be replaced for another three years.
- Cisco Switch Replacement - \$130,000: There are twenty-two switches in the computer system that manage the computer system's bandwidth and allow the sending and receiving of information securely. Vendor support for older switches is being phased out.
- Microsoft Office 2003 Upgrade - \$50,000: The current Office 2000 software will be upgraded to the latest release. 275 software licenses would be purchased to increase functionality and compatibility with other software. IT plans to include the software with the PC bid, which may achieve a better price.
- Security Vulnerability Assessment Phase II - \$30,000: The first phase of the computer system security assessment was initiated in FY06. An outside

contractor will test the system to identify possible vulnerabilities of critical systems, focusing on passwords and remote access.

## **POLICE: \$485,000**

- **Equipment Replacement/Acquisition - \$460,000:** Sixteen vehicles would be replaced according the Fleet Division's equipment replacement schedule and maintenance records, and five additional vehicles would be purchased. The sixteen replacement vehicles are for K-9 (2), patrol (11), parking enforcement (1), and investigations (2). New vehicles would be provided for the four new officers added to the complement in FY07.
- **Communications Center FM200 Protection System - \$25,000:** The IT Department requested that fire protection in the Police communications center be upgraded. Water from activated sprinklers could damage high-value electronic equipment. The FM200 system is engineered to quickly extinguish fires in less time and save equipment. This system was installed in the City Hall Annex computer room in 2003.

## **FIRE: \$1,670,000** (all but \$45,000 paid from Fire Improvement Fund)

- **Quint 2 Replacement - \$550,000:** The 1982 75-foot Quint #2 combination pumper and aerial ladder truck would be replaced. The 1982 apparatus would be placed in reserve fleet and then sold as surplus in a few years.
- **Wireless Infrastructure Project - \$545,000:** This project would support wireless computer communications throughout the city for fire apparatus on-board computers, via the installation of a wireless network system at approximately 125 access locations (typically street lights). The IT Department is providing \$45,000 funding to cover other associated costs such as wireless security. Public safety personnel will have access to computer applications and real-time information in the field. Future applications include field access for building and code inspectors.
- **Pumper 4 Replacement - \$400,000:** The 1993 triple combination fire pumper would be replaced according to the apparatus replacement schedule. The 1993 apparatus would be placed in reserve fleet or sold depending on department needs and condition at the time of replacement.
- **On-Board Video Cameras - \$50,000:** Digital video cameras would be placed in each of nine pieces of frontline apparatus, replacing antiquated units in three trucks. The cameras assist with training, critiques and investigations.
- **Airport Station Sewer Connection Project - \$40,000:** The airport station's septic tank system has experienced a number of costly problems in recent years.

Connection to the sewer system would alleviate those problems and the associated costs.

- Traffic Signal Pre-Emption System - \$30,000 (\$25,000/year in out-years): This on-going project funds installation and repair of equipment at key signal-controlled intersections. The system has been installed at over 75 intersections allowing responding apparatus to receive a green signal.
- Westside Station Parking Lot Expansion - \$30,000: This project will expand parking to accommodate personnel added for the second ladder company. In addition, there will be a paved connection to the adjacent CDL training lot, which KCTC has agreed to let the department use for driver's training exercises.
- Decontamination Trailer - \$25,000: A self-contained response trailer will allow personnel to quickly transport equipment to the scene of a hazardous materials incident, set-up decontamination facilities, and ensure privacy for the victims. It would be constructed with a holding tank to capture the water used in the decontamination showers for safe disposal later.

#### **PUBLIC WORKS: \$9,525,500**

- Equipment Replacement/Acquisition - \$431,500: A total of five pieces of equipment would be replaced according to the equipment replacement schedule and maintenance records: 1985 loader (\$132,000); 1987 backhoe (\$87,000); 1997 street sweeper (\$115,000); 1992 flat dump truck (\$90,000); and 1999 grasshopper mower (\$7,500).
- Street Resurfacing/Storm Drainage (Overlay Project) - \$1,192,000 (\$1.2 million/year in out-years): This on-going program provides for resurfacing of streets according to priorities determined from the pavement management system. Related storm drainage problems are also addressed. \$187,000 comes from liquid fuel tax revenues, and \$655,000 is projected funding from the Kentucky Transportation Cabinet. An additional \$350,000 from General Fund reserves has been added for FY07 and the two out-years, which should increase the street miles of overlay completed by 50% each year.
- Storm Water Quality Projects - \$100,000 (\$150,000/year in out-years): This on-going program is required to fulfill the City's NPDES Phase II Storm Water permit obligations. Projects are constructed at two to five locations per year to improve water quality and are selected based on known water quality issues.
- Sidewalk, Curb & Gutter Reconstruction - \$300,000 (\$300,000/year in out-years): This ongoing program repairs and constructs sidewalks, curb and gutter. The primary focus is to replace existing sidewalks to improve trip hazards and ADA compliance. In the past, \$100,000 was allocated from liquid fuel tax revenues. For FY07 and the two out-years, an additional \$200,000 from General Fund

reserves is being dedicated to triple sidewalk construction. This will finance the addition of one-half mile of new sidewalks per year.

- Alley Overlay Program - \$100,000 (\$100,000/year in out-years): This new program would dedicate \$100,000 a year from General Fund reserves for upgrading the condition of alleys, including overlay, reconstruction, and repair. These funds are in addition to the street overlay program funding.
- Back Yard Storm Water Projects - \$100,000 (\$100,000/year in out-years): The back yard storm water projects are based on citizen requests, and are screened against criteria and prioritized. The intent is to improve the capacity of storm water conveyance in the most needful areas of the city, improving drainage flow, safety of travelers and potentially reducing damage to residences or businesses.
- Fields/Patton Connector - \$500,000: Reserves will be used to fund design and construction of a one-third mile connection between Fields Drive and Patton Way behind the Kroger Shopping Center on Campbell Lane. This connection will help relieve congestion at the Nashville Road intersection and provide alternate access for the apartments in that area.
- Downtown Signal Construction - \$1,874,000: This project would implement recommendations presented in the 2005 signalization study, and involves the upgrade of nineteen signals located along Center, College, State and Chestnut streets. The upgrade will include new signal heads with LED indicators. A master controller would provide monitoring of operations and provide synchronization among signals. \$675,000 would come from municipal aid/liquid fuel tax; \$902,000 from bond issue, and \$297,000 from General Fund reserves.
- Shive Lane Extension - \$3.5 million: Bond funds will be used to finance substantial completion of the Shive Lane connector from Ken Bale Boulevard to Lovers Lane. This cost does not include possible property acquisition, utility relocations or geotechnical services.
- Parker Bennett Neighborhood Street Rehabilitation - \$500,000: State road funds would be used to reconstruct and repair several concrete streets in the Parker Bennett neighborhood. The streets are 45 years old and have had minimum rehabilitation. The existing concrete would be broken up and used as a base material with an overlay surface.
- Broadway Straightening - \$688,000: Property at the corner of Broadway and High streets was purchased in FY06 in order to straighten out this important access point to downtown. General Fund reserves have been segregated into a special road improvement reserve to finance the completion of this project, including survey, design, geotechnical work and construction.

- Old Morgantown Road Rehabilitation Design - \$90,000: Design work on the Old Morgantown Road corridor would include sidewalks and streetscape elements, working in conjunction with the Envision Forest Park neighborhood group and other community representatives.
- 911 System Uninterrupted Power Source Upgrade - \$90,000: This project would upgrade the uninterrupted power source at the 911 Communications Center to five hours' battery backup. The current system is undersized and only gives 45 minutes of power in emergency conditions. Increasing the capacity will allow time for a response to the power outage, and potentially eliminate the need to relocate the Communications Center during a power loss.
- Hobson House Roof Replacement - \$60,000: Replacement of the Hobson House roof is a carry forward project from FY06.

## **PARKS & RECREATION: \$2,551,700**

- Equipment Replacement/Acquisition - \$225,500: A total of ten pieces of equipment would be replaced according to the equipment replacement schedule and maintenance records: 1999 crew cab (long truck \$50,000); 2000 crew cab (\$28,000); 1997 two-axle trailer (\$5,400); 1994 two-axle trailer (\$6,100); 1992 front end loader (\$40,000); 2000 rotary mower (\$15,000); 2000 groundmaster mower (\$16,000); 1995 triplex reel mower (\$25,000); 2002 infield/sand trap rake (\$10,000); and 1992 tractor/loader (\$30,000).
- Skate Park - \$850,000: Design and construction of a skate park at Roland Bland Park is a carry forward project from FY06 and will be financed in the 2006 bond issue.
- Community Center Expansion - \$500,000: The additional amount needed for the first phase of the community center expansion is a carry forward project from FY06 and will be financed in the 2006 bond issue. The initial amount for construction was included in the 2004 bond issue.
- Kerieakes Park Tennis Court Demolition/Reconstruction - \$500,000: The existing battery of eight tennis courts would be razed, and twelve courts would be reconstructed to accommodate increased play. A subsurface water problem has resulted in water coming up through the courts. Cracks, ponding, and peeling have thwarted past efforts to resurface the courts. Cost includes excavation, rock, laser grading, new asphalt, posts, and new lighting.
- Fitness Cardio-Vascular Equipment - \$70,000: Several pieces of older cardiovascular equipment at the fitness facility, dating back to the early to mid 1990's, are due for replacement. Equipment is often out of service and needing repair. Most of the equipment has many more hours or miles of usage than desirable according to industry standards.

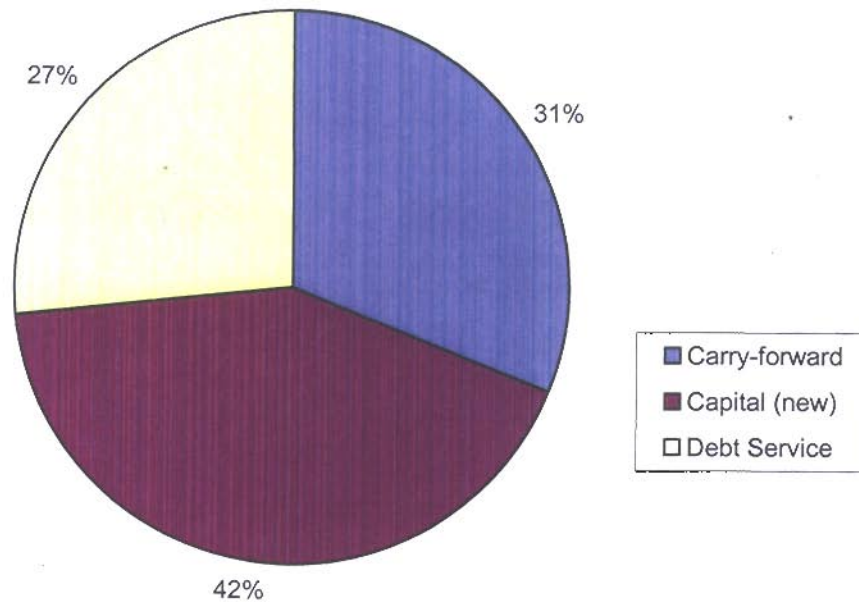
- Carr Gym Bleacher Replacement - \$60,000: Portable bleachers at the Parks & Recreation gym would be replaced with a permanent foldout system. This will allow additional seating in less space. The present bleachers must be manually lifted for daily cleaning, and must be disassembled and removed from the gym during floor refinishing. The old bleachers could be put outside and replace even older bleachers at some city parks.
- Soccer Complex Field #3 Lighting System Addition - \$60,000: Lights would be added for night play at Lovers Lane Field #3. The field was initially designed for lighting. The amount of play has increased enough to justify the project.
- Lampkin Park Field #4 Lighting System Replacement - \$60,000: The current lighting system at Red Callis Field was built in the 1970's using telephone poles. They continually twist and bend, creating potential dark spots or lower vision areas. The new system would have metal poles.
- Hobson Grove Fields Backstop Replacement - \$60,000: The homemade backstops at the Prep and Legion fields would be replaced with modern sets. The current backstops have rusted poles and bent fencing, and are unsightly, and have increased usage due to traveling baseball team programs.
- Pedigo Park Dugout/Score Box/Batting Cage Replacement - \$42,200: The score box, dugouts and batting cage would be replaced on the major and minor league fields. The dugouts will be redesigned to allow greater visibility thereby alleviating the present concealed spaces that enable illicit activities. The batting cage is substandard and there are safety concerns with the score box and concession stand.
- Outdoor Bleacher Replacement - \$35,000: Ten sets of portable bleachers at several Parks & Recreation facilities will be replaced. They will have safety rails and an enclosed aisle. Most of the steel bleachers are thirty years old, have deteriorated and no longer meet building codes.
- HP Thomas/Hills Bark Park Parking Lot Construction - \$32,000: A new entrance and seventeen-car parking lot would be constructed at Cave Mill Road. This will provide direct access to the new bark park, and address neighborhood concerns about increased traffic coming through the Shawnee neighborhood. The lot will also serve as a greenways trail head.
- Lampkin Park Asphalt Repair - \$32,000: Former tennis/volleyball courts would be repaired, resurfaced and re-stripped for futsal soccer use. Recent immigrants primarily play this hard court soccer game. The present asphalt is in disrepair, has cracks, ponding problems and is peeling, and presents a safety issue.

- CrossWinds Pro Shop Canopy Roof Replacement - \$25,000: The canvas roof on the pro shop terrace was installed in 1999 and has a life expectancy of five-seven years. The material has become very porous with numerous small holes and no longer protects outing participants from rain. The City will assess whether a lightweight aluminum roof is feasible.

## **HOUSING & COMMUNITY DEVELOPMENT: \$8,884,000**

- Homeowner Rehabilitation Program - \$424,000 (\$300,000/year in the out-years): CDBG funds will be used in FY07 and the two out-years to continue the zero-interest rehabilitation loans to low-income homeowners in the Enterprise Community area. Preference is given to homes within the St. Joseph School area or Historic Bowling Green redevelopment areas.
- Circus Square - \$4,300,000: This is a carryover from FY06, using general fund cash reserves and City bond funds for acquisition of the remaining parcel (\$1.9 million) and development of Circus Square Park (\$2.4 million).
- Greenways Development Project - \$3,000,000: This is a carryover of federal Transportation & Community & System Preservation Program (TSCP) funding for the Greenways riverfront park project, as well as continued implementation of the Greenbelt Master Plan. \$250,000 is budgeted for professional services with the bulk for construction as directed by the Greenways Commission.
- Lee Square Development - \$360,000: This project is a partial carry over from FY06 and includes \$230,000 for infrastructure for the moderate single-family residential development (from revolving loan fund), and \$90,000 for development of a small neighborhood park (50% CDBG/50% local match). \$40,000 from the Fire Improvement Fund will be used as a demonstration project to add residential sprinkler systems to all of the homes in the development.
- Greenways Construction - \$300,000: City reserve funds would be used to develop a key link in the greenways system, as proposed by the Greenways Commission (to be determined.)
- Southwest Parkway Acquisition - \$300,000: The last installment of funding needed to complete acquisition of right of way for the Southwest Parkway is a carry forward from FY06 and will be financed in the 2006 bond issue.
- New Housing Partnership Initiative - \$200,000: City reserve funds would be used to provide homeownership opportunities in partnership with H.A.N.D.S. and the Housing Authority of Bowling Green. \$100,000 would be used to assist new homeowners with down payment costs, and \$100,000 would be used to purchase vacant lots, with external financing used to construct single-family housing.

# FY 2007 Capital Budget - All Funds



|               |                    |
|---------------|--------------------|
| Carry-forward | \$10,426,000       |
| Capital (new) | \$14,040,200       |
| Debt Service  | <u>\$8,939,500</u> |
| Total         | \$33,405,700       |

\* Capital and Debt Service total 32.5% of FY 2007 All Funds Expenditures.



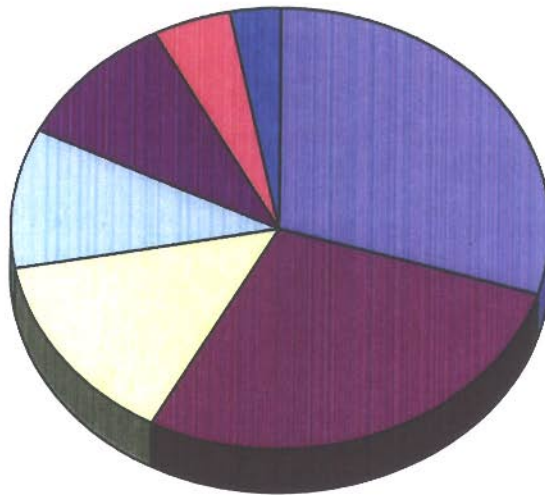
**NEW PERSONNEL POSITIONS ADDED**  
**FY2003 thru FY2007**

| Department           | FY2003    |           | FY2004    |           | FY2005    |           | FY2006    |           | FY2007    |           |
|----------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|                      | Full-Time | Part-Time | Full-Time | Part-Time | Full-Time | Part-Time | Full-Time | Part-Time | Full-Time | Part-Time |
| Legislative          |           |           |           |           |           |           |           |           |           |           |
| City Manager (Exec.) |           |           |           |           |           |           |           |           |           |           |
| Citizen Info & Asst. |           |           | 1         |           |           |           |           | 1         |           |           |
| Finance              |           |           | 2         |           |           |           |           |           |           |           |
| Human Resources      |           |           | 1         |           |           |           |           |           |           |           |
| Legal                |           |           | 2         |           |           |           |           |           |           |           |
| Information Tech     |           |           | 1         |           |           |           |           |           |           |           |
| Police               |           |           | 4         |           | 5         | 1         | 5         | 1         | 4         |           |
| Fire                 |           |           | 4         |           | 3         |           | 6         |           | 3         |           |
| Public Works         |           |           | 5         |           |           |           | 1         | 1         |           |           |
| Parks & Recreation   |           |           | 1         |           |           |           |           |           |           |           |
| Housing & Comm. Dev. |           |           | 2         |           |           |           |           |           | 3         |           |
| <b>Total</b>         | <b>0</b>  | <b>0</b>  | <b>23</b> | <b>0</b>  | <b>8</b>  | <b>1</b>  | <b>12</b> | <b>3</b>  | <b>10</b> | <b>0</b>  |

# FY 2007 Personnel Service Expenditures

## All Funds by Department

- Police
- Fire
- Parks and Recreation
- Administration
- Public Works
- Housing/Community Development
- Police/Fire Pension

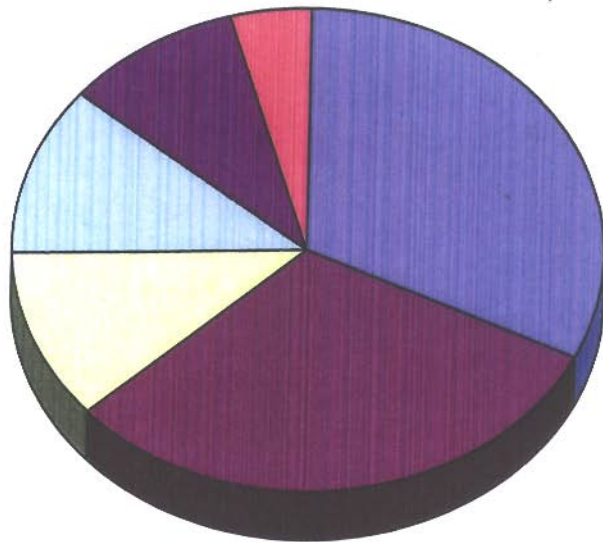


|                               |              |     |
|-------------------------------|--------------|-----|
| Police                        | \$9,542,217  | 30% |
| Fire                          | \$9,077,238  | 28% |
| Parks and Recreation          | \$4,555,669  | 14% |
| Administration                | \$3,280,295  | 10% |
| Public Works                  | \$3,232,058  | 10% |
| Housing/Community Development | \$1,550,076  | 5%  |
| Police/Fire Pension           | \$987,000    | 3%  |
| Total                         | \$32,224,553 |     |

# FY 2007 Personnel Service Expenditures

## General Fund by Department

- Police
- Fire
- Administration
- Parks and Recreation
- Public Works
- Housing/Community Development



|                               |              |     |
|-------------------------------|--------------|-----|
| Police                        | \$8,892,674  | 32% |
| Fire                          | \$8,638,718  | 31% |
| Administration                | \$3,190,295  | 11% |
| Parks and Recreation          | \$3,137,677  | 11% |
| Public Works                  | \$2,768,737  | 10% |
| Housing/Community Development | \$1,207,299  | 4%  |
| Total                         | \$27,835,400 |     |

# DEPARTMENT SUMMARY

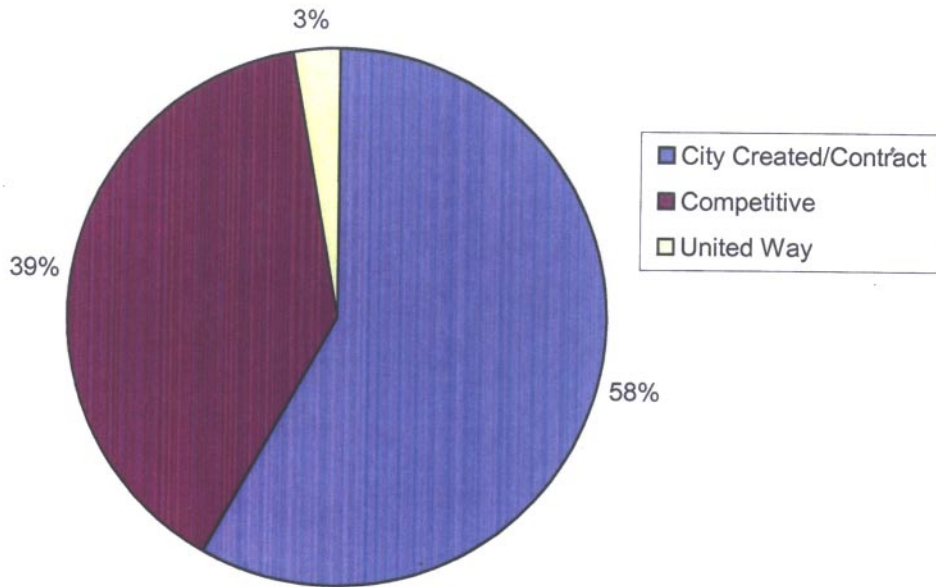
## Agency Funding

| City Created/Contract Agencies         | FY 04/05<br>Actuals | FY 05/06<br>Budget | FY06/07<br>Requested | FY 06/07<br>Recommended | FY 06/07<br>Approved |
|--|---------------------|--------------------|----------------------|-------------------------|----------------------|
| BG/WC Drug Task Force                  | \$28,795            | \$46,165           | \$55,444             | \$47,725                | \$55,444             |
| BG/WC Regional Airport                 | \$53,625            | \$53,625           | \$56,875             | \$56,875                | \$56,875             |
| Community Action--Transportation       | \$97,500            | \$112,500          | \$185,000            | \$162,500               | \$162,500            |
| Downtown Redevelopment Authority       | \$61,200            | \$106,200          | \$106,200            | \$106,200               | \$106,200            |
| Economic Development Authority         | \$97,000            | \$125,000          | \$125,000            | \$125,000               | \$125,000            |
| Hobson House Commission                | \$48,846            | \$53,846           | \$64,491             | \$55,666                | \$55,666             |
| Human Rights Commission                | \$56,570            | \$56,570           | \$76,570             | \$58,482                | \$58,482             |
| Operation P.R.I.D.E.--Depot Management | \$52,650            | \$25,000           | \$52,650             | \$25,845                | \$25,845             |
| Planning Commission Code Enf           | \$27,580            | \$27,580           | \$29,935             | \$28,512                | \$28,512             |
| Planning Commission Greenways          | \$24,000            | \$24,000           | \$31,572             | \$24,811                | \$31,572             |
| Planning Commission Historic Pres      | \$20,000            | \$45,000           | \$45,000             | \$45,000                | \$45,000             |
| Planning Commission Oper.              | \$380,660           | \$380,660          | \$394,323            | \$393,526               | \$393,526            |
| Planning Commission GIS                | \$52,380            | \$52,380           | \$54,880             | \$54,150                | \$54,150             |
| WC Regional Jail Inmate Mowing (Pride) | \$28,099            | \$28,942           | \$34,053             | \$29,920                | \$29,920             |
|  | <u>\$1,028,905</u>  | <u>\$1,137,468</u> | <u>\$1,311,993</u>   | <u>\$1,214,212</u>      | <u>\$1,228,692</u>   |
| <b>Competitive Agencies</b>            |                     |                    |                      |                         |                      |
| BG Chamber Orchestra                   | \$0                 | \$10,000           | \$15,000             | \$10,338                | \$0                  |
| BG International Festival              | \$9,750             | \$9,750            | \$13,500             | \$10,080                | \$5,000              |
| BG Western Symphony Orchestra          | \$0                 | \$2,600            | \$5,000              | \$2,688                 | \$0                  |
| BG-WC Emergency Management             | \$15,015            | \$25,015           | \$121,765            | \$91,015                | \$91,015             |
| BG-WC Humane Society                   | \$65,000            | \$83,460           | \$113,000            | \$86,281                | \$86,281             |
| BG-WC Welfare Center                   | \$34,125            | \$44,125           | \$44,125             | \$44,125                | \$44,125             |
| Capitol Arts Alliance, Inc             | \$58,500            | \$58,500           | \$65,000             | \$60,477                | \$60,477             |
| Central Region ICC                     | \$50,000            | \$22,000           | \$50,000             | \$22,744                | \$50,000             |
| Community Action--Family Services      | \$90,432            | \$75,000           | \$75,000             | \$75,000                | \$75,000             |
| Fairview Community Health Center       | \$219,375           | \$219,375          | \$269,375            | \$226,790               | \$226,790            |
| Girl Scouts of Kentuckiana             | \$0                 | \$0                | \$5,000              | \$0                     | \$0                  |
| Kentucky Adoption Options              | \$0                 | \$0                | \$5,000              | \$0                     | \$0                  |
| Lost River Cave & Valley               | \$0                 | \$0                | \$17,500             | \$12,000                | \$12,000             |
| Mammoth Cave Chapter Barbershop        |                     |                    |                      |                         |                      |
| Harmony Society                        | \$0                 | \$0                | \$8,000              | \$0                     | \$0                  |
| New Era Planning Association, Inc      | \$0                 | \$3,000            | \$7,850              | \$3,101                 | \$3,101              |
| Prime Time Events                      | \$0                 | \$20,000           | \$15,000             | \$0                     | \$10,000             |
| Public Library Digital Depot           | \$163,313           | \$163,313          | \$163,313            | \$163,313               | \$163,313            |
| The Save Our Kids Coalition            | \$0                 | \$0                | \$21,000             | \$0                     | \$0                  |
| VSA Arts of Kentucky                   | \$0                 | \$0                | \$22,000             | \$0                     | \$0                  |
| United Way of Southern Kentucky*       | \$0                 | \$0                |                      | \$58,000                | \$58,000             |
|  | <u>\$705,510</u>    | <u>\$736,138</u>   | <u>\$1,036,428</u>   | <u>\$865,952</u>        | <u>\$885,102</u>     |
| Total                                  | \$1,734,415         | \$1,873,606        | \$2,348,421          | \$2,080,164             | \$2,113,794          |

\* United Way based upon City employee pledges

Agency funding totals 3.81% of FY2007 General Fund Expenditures

# FY 2007 Agency Funding



|                       |                 |
|-----------------------|-----------------|
| City Created/Contract | \$1,228,692     |
| Competitive           | \$827,102       |
| United Way            | <u>\$58,000</u> |
| Total                 | \$2,113,794     |

## Department Summary

### Legislative

|                             | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------|----------------------------|------------------------------|------------------------------|
| 1111 Board of Commissioners | \$198,804                  | \$356,357                    | \$243,849                    |
| 1112 Sister Cities Program  | <u>\$0</u>                 | <u>\$7,600</u>               | <u>\$22,550</u>              |
| TOTAL:                      | \$198,804                  | \$363,957                    | \$266,399                    |

## Department Summary

### City Manager's Office

|                       | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------|----------------------------|------------------------------|------------------------------|
| 1211 City Manager     | \$203,896                  | \$194,051                    | \$224,869                    |
| 1212 Budget Office    | \$73,686                   | \$77,244                     | \$4,200                      |
| 1213 Internal Auditor | \$0                        | \$0                          | \$73,169                     |
| 1221 City Clerk       | <u>\$0</u>                 | <u>\$0</u>                   | <u>\$218,514</u>             |
| TOTAL:                | \$277,582                  | \$271,295                    | \$520,752                    |

## Department Summary

### Citizen Information and Assistance

|                                 | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------------------|----------------------------|------------------------------|------------------------------|
| 1303 CIA Administration         | \$112,858                  | \$154,791                    | \$135,192                    |
| 1311 City Manager               | \$5,000                    | \$0                          | \$0                          |
| 1313 Neighborhood Action Office | \$127,190                  | \$207,705                    | \$215,760                    |
| 1321 City Clerk                 | \$177,521                  | \$203,804                    | \$0                          |
| 1322 City Central               | \$130,400                  | \$142,156                    | \$143,619                    |
| 1323 Public Information         | <u>\$180,131</u>           | <u>\$212,351</u>             | <u>\$231,017</u>             |
| TOTAL:                          | \$733,100                  | \$920,807                    | \$725,588                    |



## Department Summary

### Finance

|                              | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|------------------------------|----------------------------|------------------------------|------------------------------|
| 1411 Chief Financial Officer | \$187,709                  | \$254,897                    | \$303,246                    |
| 1421 Treasury                | \$287,027                  | \$325,301                    | \$253,799                    |
| 1422 Licensing               | \$277,007                  | \$295,098                    | \$247,447                    |
| 1432 Purchasing              | \$320,683                  | \$392,416                    | \$346,316                    |
| 1434 Payroll                 | \$139,609                  | \$142,928                    | \$100,495                    |
| 1442 MIS Training            | <u>\$35,351</u>            | <u>\$41,442</u>              | <u>\$0</u>                   |
| TOTAL:                       | \$1,247,386                | \$1,452,082                  | \$1,251,303                  |

## Department Summary

### Human Resources and Risk Management

|                                     | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-------------------------------------|----------------------------|------------------------------|------------------------------|
| 1511 Personnel Management           | \$320,913                  | \$365,725                    | \$455,641                    |
| 1512 Benefits and Insurance         | \$3,839,921                | \$5,670,767                  | \$5,693,158                  |
| 1513 Safety and Training            | \$582,584                  | \$821,611                    | \$904,644                    |
| 1514 Employee & Organizational Dev. | \$113,098                  | \$137,114                    | \$105,277                    |
| 1515 Workforce Diversity            | <u>\$0</u>                 | <u>\$56,979</u>              | <u>\$44,250</u>              |
| TOTAL:                              | \$4,856,516                | \$7,052,196                  | \$7,202,970                  |

## Department Summary

### Law

|                             | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------|----------------------------|------------------------------|------------------------------|
| 1612 Legal Department       | \$207,935                  | \$254,540                    | \$274,677                    |
| 1621 Outside Legal Services | <u>\$55,713</u>            | <u>\$845,000</u>             | <u>\$210,000</u>             |
| TOTAL:                      | \$263,648                  | \$1,099,540                  | \$484,677                    |

**Department Summary**

**Information Technology**

|                    | <b><u>FY 04/05<br/>Actual</u></b> | <b><u>FY 05/06<br/>Adjusted</u></b> | <b><u>FY 06/07<br/>Approved</u></b> |
|--------------------|-----------------------------------|-------------------------------------|-------------------------------------|
| 1711 IT Operations | <u>\$991,622</u>                  | <u>\$1,274,850</u>                  | <u>\$2,152,659</u>                  |
| TOTAL:             | \$991,622                         | \$1,274,850                         | \$2,152,659                         |

## Department Summary

### Administrative Services

|                          | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|--------------------------|----------------------------|------------------------------|------------------------------|
| 1911 Planning and Zoning | \$516,350                  | \$529,620                    | \$813,760                    |
| 1912 BRADD               | \$24,648                   | \$25,787                     | \$27,000                     |
| 1921 Central Services    | \$266,432                  | \$138,260                    | \$138,260                    |
| 1924 PBX System          | <u>\$165,061</u>           | <u>\$177,781</u>             | <u>\$200,930</u>             |
| TOTAL:                   | \$972,491                  | \$871,448                    | \$1,179,950                  |

## Department Summary

### Police

|                                  | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|----------------------------------|----------------------------|------------------------------|------------------------------|
| 2111 Police Administration       | \$2,744,749                | \$1,002,150                  | \$1,049,343                  |
| 2112 Central Services            | \$111,485                  | \$75,846                     | \$77,270                     |
| 2121 Professional Standards      | \$314,619                  | \$470,891                    | \$555,992                    |
| 2122 Central Records             | \$220,876                  | \$267,769                    | \$285,479                    |
| 2123 Communications              | \$1,101,101                | \$1,240,466                  | \$1,290,605                  |
| 2124 Evidence and Property       | \$96,884                   | \$108,294                    | \$112,637                    |
| 2126 Crime Scene Processing      | \$20,098                   | \$23,945                     | \$29,380                     |
| 2131 Criminal Investigations     | \$1,023,087                | \$1,136,456                  | \$1,251,682                  |
| 2132 Critical Response Team      | \$18,358                   | \$18,075                     | \$22,815                     |
| 2134 Special Operations          | \$570,586                  | \$651,822                    | \$548,569                    |
| 2136 Traffic and Patrol          | \$5,451,700                | \$6,645,992                  | \$6,961,443                  |
| 2137 Special Traffic Enforcement | <u>\$49,360</u>            | <u>\$73,000</u>              | <u>\$73,000</u>              |
| TOTAL:                           | \$11,722,903               | \$11,714,706                 | \$12,258,215                 |

## Department Summary

### Fire

|                              | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|------------------------------|----------------------------|------------------------------|------------------------------|
| 2211 Fire Chief              | \$825,174                  | \$965,806                    | \$1,507,215                  |
| 2221 Fire Suppression        | \$6,780,301                | \$7,618,267                  | \$8,862,917                  |
| 2231 Fire Prevention         | \$360,736                  | \$433,608                    | \$429,664                    |
| 2241 Fire Training           | \$219,194                  | \$223,119                    | \$272,381                    |
| 2251 Fire Repair Services    | \$150,952                  | \$132,494                    | \$127,035                    |
| 2252 Fire Stations/Buildings | <u>\$159,248</u>           | <u>\$196,793</u>             | <u>\$279,274</u>             |
| TOTAL:                       | \$8,495,605                | \$9,570,087                  | \$11,478,486                 |

## Department Summary

### Other Public Safety

|                           | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------------|----------------------------|------------------------------|------------------------------|
| 2921 Police Fire Retirees | <u>\$1,157,509</u>         | <u>\$1,191,500</u>           | <u>\$1,509,000</u>           |
| TOTAL:                    | \$1,157,509                | \$1,191,500                  | \$1,509,000                  |



## Department Summary

### Public Works

|                             | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------|----------------------------|------------------------------|------------------------------|
| 3111 Public Works Director  | \$204,758                  | \$229,960                    | \$226,152                    |
| 3112 Field Engineering      | \$250,448                  | \$232,046                    | \$235,336                    |
| 3113 Planning and Design    | \$441,162                  | \$1,483,735                  | \$6,262,892                  |
| 3114 Special Projects       | \$61,022                   | \$0                          | \$0                          |
| 3115 Storm Water Management | <u>\$791,150</u>           | <u>\$1,093,967</u>           | <u>\$864,720</u>             |
| TOTAL:                      | \$1,748,540                | \$3,039,708                  | \$7,589,100                  |

## Department Summary

### Operations

|                                 | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------------------|----------------------------|------------------------------|------------------------------|
| 3311 General Supervision        | \$1,905,420                | \$248,374                    | \$225,720                    |
| 3321 Weed/Alley Maintenance     | \$304,166                  | \$275,935                    | \$330,809                    |
| 3322 Brush, Leaf, Trash Removal | \$355,894                  | \$525,633                    | \$457,500                    |
| 3323 Sweeping/Snow Removal      | \$132,809                  | \$215,790                    | \$259,238                    |
| 3331 Storm Drainage             | \$523,259                  | \$378,725                    | \$534,654                    |
| 3341 Maintenance/Overlay        | \$1,091,288                | \$1,803,410                  | \$2,068,386                  |
| 3342 Sidewalk Reconstruction    | \$349,052                  | \$362,247                    | \$377,498                    |
| 3343 Street Traffic Control     | \$479,926                  | \$382,431                    | \$345,830                    |
| 3351 Provisional Services       | <u>\$9,910</u>             | <u>\$9,304</u>               | <u>\$8,216</u>               |
| TOTAL:                          | \$5,151,724                | \$4,201,849                  | \$4,607,851                  |

## Department Summary

### Fleet Management

|                             | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------|----------------------------|------------------------------|------------------------------|
| 3411 General Supervision    | \$131,016                  | \$242,077                    | \$159,654                    |
| 3412 Inventory Control      | \$36,121                   | \$53,857                     | \$52,477                     |
| 3421 Vehicle Maintenance    | \$920,141                  | \$1,040,277                  | \$1,120,961                  |
| 3422 Emergency Road Service | \$511                      | \$0                          | \$0                          |
| 3423 Accident Repairs       | <u>\$22,899</u>            | <u>\$16,000</u>              | <u>\$30,000</u>              |
| TOTAL:                      | \$1,110,688                | \$1,352,211                  | \$1,363,092                  |

**Department Summary**

**Buildings and Plant**

|                           | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------------|----------------------------|------------------------------|------------------------------|
| 3511 Custodial Services   | \$147,237                  | \$179,158                    | \$189,907                    |
| 3512 Facility Maintenance | \$449,620                  | \$629,362                    | \$619,302                    |
| 3521 Street Lighting      | <u>\$772,116</u>           | <u>\$803,000</u>             | <u>\$869,604</u>             |
| TOTAL:                    | \$1,368,973                | \$1,611,520                  | \$1,678,813                  |

## Department Summary

### Landfills

|                                 | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------------------|----------------------------|------------------------------|------------------------------|
| 3611 General Supervision        | \$0                        | \$80                         | \$80                         |
| 3613 Maintenance and Monitoring | <u>\$50,625</u>            | <u>\$132,924</u>             | <u>\$126,908</u>             |
| TOTAL:                          | \$50,625                   | \$133,004                    | \$126,988                    |

## Department Summary

### Transportation

|                     | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------|----------------------------|------------------------------|------------------------------|
| 3711 Airport Board  | \$60,908                   | \$84,109                     | \$56,875                     |
| 3712 Public Transit | <u>\$323,256</u>           | <u>\$761,659</u>             | <u>\$624,698</u>             |
| TOTAL:              | \$384,164                  | \$845,768                    | \$681,573                    |

## Department Summary

### Parks

|                       | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------|----------------------------|------------------------------|------------------------------|
| 4111 Parks Director   | \$1,283,334                | \$6,242,049                  | \$535,045                    |
| 4121 Park Maintenance | <u>\$1,025,308</u>         | <u>\$1,088,236</u>           | <u>\$1,374,099</u>           |
| TOTAL:                | \$2,308,642                | \$7,330,285                  | \$1,909,144                  |

## Department Summary

### Recreation

|                             | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------|----------------------------|------------------------------|------------------------------|
| 4211 Playgrounds            | \$23,386                   | \$29,898                     | \$40,800                     |
| 4222 Preston Miller Pool    | \$694,998                  | \$855,196                    | \$887,709                    |
| 4223 Instructional Swimming | \$10,580                   | \$5,304                      | \$46,740                     |
| 4231 Fitness                | \$258,208                  | \$319,483                    | \$378,947                    |
| 4241 Special Populations    | \$155,850                  | \$175,489                    | \$215,093                    |
| 4251 Arts and Crafts        | \$17,441                   | \$14,250                     | \$5,005                      |
| 4261 Playschool             | \$39,733                   | \$44,814                     | \$746                        |
| 4262 Community Recreation   | <u>\$3,428</u>             | <u>\$0</u>                   | <u>\$0</u>                   |
| TOTAL:                      | \$1,203,624                | \$1,444,434                  | \$1,575,040                  |



## Department Summary

### Athletics

|                          | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|--------------------------|----------------------------|------------------------------|------------------------------|
| 4311 General Supervision | \$392,966                  | \$459,494                    | \$1,324,167                  |
| 4322 Tennis              | \$11,442                   | \$12,275                     | \$10,634                     |
| 4323 Soccer              | \$0                        | \$0                          | \$6,000                      |
| 4324 Basketball          | \$17,404                   | \$23,573                     | \$26,476                     |
| 4325 Volleyball          | \$16,330                   | \$15,080                     | \$14,729                     |
| 4327 Disc Golf           | <u>\$3,335</u>             | <u>\$2,500</u>               | <u>\$5,500</u>               |
| TOTAL:                   | \$441,477                  | \$512,922                    | \$1,387,506                  |

## Department Summary

### Community Centers

|                                   | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------------|----------------------------|------------------------------|------------------------------|
| 4411 Bowling Green Community Ctr. | \$203,634                  | \$242,643                    | \$239,303                    |
| 4412 Parker Bennett Center        | \$114,005                  | \$131,393                    | \$164,000                    |
| 4421 Community Center Maint.      | <u>\$279,087</u>           | <u>\$329,358</u>             | <u>\$311,137</u>             |
| TOTAL:                            | \$596,726                  | \$703,394                    | \$714,440                    |

## Department Summary

### Golf Courses

|                                       | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|---------------------------------------|----------------------------|------------------------------|------------------------------|
| 4511 Crosswinds Municipal Golf Course | \$950,934                  | \$1,054,873                  | \$1,089,433                  |
| 4512 Paul Walker Municipal Course     | \$162,448                  | \$184,195                    | \$181,607                    |
| 4513 The Golf Course At Riverview     | \$232,079                  | \$270,634                    | \$267,619                    |
| 4521 Crosswinds Maintenance           | \$566,018                  | \$655,526                    | \$650,852                    |
| 4522 Paul Walker Maintenance          | \$156,559                  | \$198,807                    | \$219,839                    |
| 4523 Golf Course At Riverview Maint.  | <u>\$186,015</u>           | <u>\$207,553</u>             | <u>\$227,564</u>             |
| TOTAL:                                | \$2,254,053                | \$2,571,588                  | \$2,636,914                  |

## Department Summary

### Other Parks

|                               | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-------------------------------|----------------------------|------------------------------|------------------------------|
| 4611 Cemetery Administration  | \$94,025                   | \$103,298                    | \$107,289                    |
| 4612 Cemetery Maintenance     | \$411,503                  | \$552,482                    | \$491,535                    |
| 4621 Landscape                | \$415,307                  | \$507,375                    | \$506,364                    |
| 4622 Operation PRIDE          | \$80,749                   | \$367,942                    | \$55,765                     |
| 4631 Hobson House Commission  | \$48,846                   | \$53,846                     | \$55,666                     |
| 4632 Lost River Cave & Valley | \$0                        | \$0                          | \$12,000                     |
| 4641 Arts Commission          | <u>\$58,500</u>            | <u>\$68,500</u>              | <u>\$60,477</u>              |
| TOTAL:                        | \$1,108,930                | \$1,653,443                  | \$1,289,096                  |

## Department Summary

### Housing & Community Development

|                                | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|--------------------------------|----------------------------|------------------------------|------------------------------|
| 5111 Housing/CD Administration | \$2,120,705                | \$9,376,702                  | \$4,074,628                  |
| 5121 Economic Development      | \$231,092                  | \$1,582,340                  | \$437,420                    |
| 5131 Housing Assistance        | \$2,143,112                | \$2,861,796                  | \$3,692,807                  |
| 5141 Building and Inspection   | \$428,687                  | \$519,840                    | \$670,169                    |
| 5151 Code Enforcement          | <u>\$500,153</u>           | <u>\$505,842</u>             | <u>\$570,366</u>             |
| TOTAL:                         | \$5,423,749                | \$14,846,520                 | \$9,445,390                  |

## Department Summary

### Community Services

|                               | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-------------------------------|----------------------------|------------------------------|------------------------------|
| 6111 Health Services          | \$219,375                  | \$219,375                    | \$226,790                    |
| 6121 Human Services           | \$1,975,000                | \$2,094,188                  | \$2,405,981                  |
| 6131 Other Community Services | \$61,200                   | \$61,200                     | \$106,200                    |
| TOTAL:                        | \$2,255,575                | \$2,374,763                  | \$2,738,971                  |

## Department Summary

### Bonds

|  | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|--|----------------------------|------------------------------|------------------------------|
| 7102 Community Center 1996 Bonds       | \$207,975                  | \$205,000                    | \$704,000                    |
| 7104 2004 GO Bonds                     | \$1,106,617                | \$1,107,000                  | \$1,102,500                  |
| 7106 Police Headquarters 2002 Bonds    | \$565,119                  | \$569,500                    | \$568,500                    |
| 7107 2006 GO Bonds Cost of Issuance    | \$0                        | \$99,500                     | \$0                          |
| 7108 Soccer Complex 1995 Bonds         | \$189,435                  | \$189,500                    | \$189,000                    |
| 7109 800 Trunking System 1997 Bonds    | \$195,210                  | \$197,500                    | \$199,000                    |
| 7110 Northside Fire Station 1998 Bonds | \$161,981                  | \$158,500                    | \$159,500                    |
| 7111 2000 GO Bonds                     | \$743,301                  | \$1,199,500                  | \$1,199,000                  |
| 7112 WKU Bonds                         | <u>\$1,538,250</u>         | <u>\$1,538,500</u>           | <u>\$1,668,500</u>           |
| TOTAL:                                 | \$4,707,888                | \$5,264,500                  | \$5,790,000                  |

## Department Summary

### Notes

|                                     | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-------------------------------------|----------------------------|------------------------------|------------------------------|
| 7301 Beautification Building Note   | \$40,910                   | \$57,000                     | \$174,000                    |
| 7302 2003 Fleet & Equip. Note       | \$90,083                   | \$91,000                     | \$246,500                    |
| 7303 2004 Fleet & Equip. Note       | \$150,486                  | \$139,000                    | \$139,000                    |
| 7304 Quint 1999 Note                | \$55,894                   | \$54,000                     | \$51,500                     |
| 7305 Preemption System 1999 Note    | \$22,700                   | \$27,500                     | \$26,500                     |
| 7306 2002 Fleet Note                | \$31,230                   | \$31,500                     | \$31,500                     |
| 7307 Fire Rescue Pumper 1997        | \$26,844                   | \$30,500                     | \$29,000                     |
| 7308 2004 Fire Platform Truck Note  | \$90,047                   | \$100,000                    | \$107,500                    |
| 7309 2004 Computer Note             | \$90,677                   | \$91,500                     | \$89,500                     |
| 7310 Cavemill/Dishman Projects Note | <u>\$0</u>                 | <u>\$27,000</u>              | <u>\$0</u>                   |
| TOTAL:                              | \$598,871                  | \$649,000                    | \$895,000                    |



## Department Summary

### Capital Leases

|                                     | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-------------------------------------|----------------------------|------------------------------|------------------------------|
| 7501 2003 KLC Refinancing Lease     | \$587,159                  | \$570,500                    | \$574,000                    |
| 7502 2001 Depot Lease               | \$99,168                   | \$101,000                    | \$98,000                     |
| 7504 2005 Fleet Lease               | \$0                        | \$213,000                    | \$213,000                    |
| 7505 2005 Copier Lease              | \$0                        | \$62,500                     | \$62,500                     |
| 7506 2001 Fleet Lease               | \$174,815                  | \$178,500                    | \$178,500                    |
| 7507 Greenwood Property 2000 Lease  | \$29,619                   | \$39,000                     | \$37,500                     |
| 7508 2004 Cavemill/Dishman Lease    | \$27,043                   | \$27,000                     | \$206,000                    |
| 7509 2005 Fire Pumper Lease         | \$0                        | \$0                          | \$47,000                     |
| 7511 2005 14th Street/Lapsley Lease | <u>\$0</u>                 | <u>\$0</u>                   | <u>\$136,000</u>             |
| TOTAL:                              | \$917,804                  | \$1,191,500                  | \$1,552,500                  |

## Department Summary

### Intergovernmental

|                                      | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|--------------------------------------|----------------------------|------------------------------|------------------------------|
| 8111 Conv.&Visitors Bureau/Conv. Ctr | \$1,884,826                | \$2,086,912                  | \$1,789,375                  |
| 8131 Humane Society                  | \$65,000                   | \$83,460                     | \$86,281                     |
| 8141 Warren County Water District    | \$68,453                   | \$60,000                     | \$60,000                     |
| 8142 Corvette Tax District           | <u>\$48,177</u>            | <u>\$48,000</u>              | <u>\$57,000</u>              |
| TOTAL:                               | \$2,066,456                | \$2,278,372                  | \$1,992,656                  |

## Department Summary

### Contingency

|                             | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-----------------------------|----------------------------|------------------------------|------------------------------|
| 8911 Contingency Allocation | <u>\$2,495</u>             | <u>\$69,356</u>              | <u>\$166,890</u>             |
| TOTAL:                      | \$2,495                    | \$69,356                     | \$166,890                    |

## Department Summary

### Other Financing Uses

|                                     | <u>FY 04/05<br/>Actual</u> | <u>FY 05/06<br/>Adjusted</u> | <u>FY 06/07<br/>Approved</u> |
|-------------------------------------|----------------------------|------------------------------|------------------------------|
| 9111 Transfers Out General Fund     | \$329,700                  | \$200,000                    | \$0                          |
| 9121 Transfers Out Special Revenues | \$576,102                  | \$239,420                    | \$863,000                    |
| 9131 Transfers Out Capital Projects | \$1,125,270                | \$0                          | \$3,667,000                  |
| 9141 Transfers Out Debt Service     | \$6,239,041                | \$6,999,500                  | \$8,237,000                  |
| 9151 Transfers Out Enterprises      | \$2,605,826                | \$2,563,444                  | \$2,699,864                  |
| 9161 Transfers Out Internals        | <u>\$130,000</u>           | <u>\$1,026,532</u>           | <u>\$127,500</u>             |
| TOTAL:                              | \$11,005,939               | \$11,028,896                 | \$15,594,364                 |