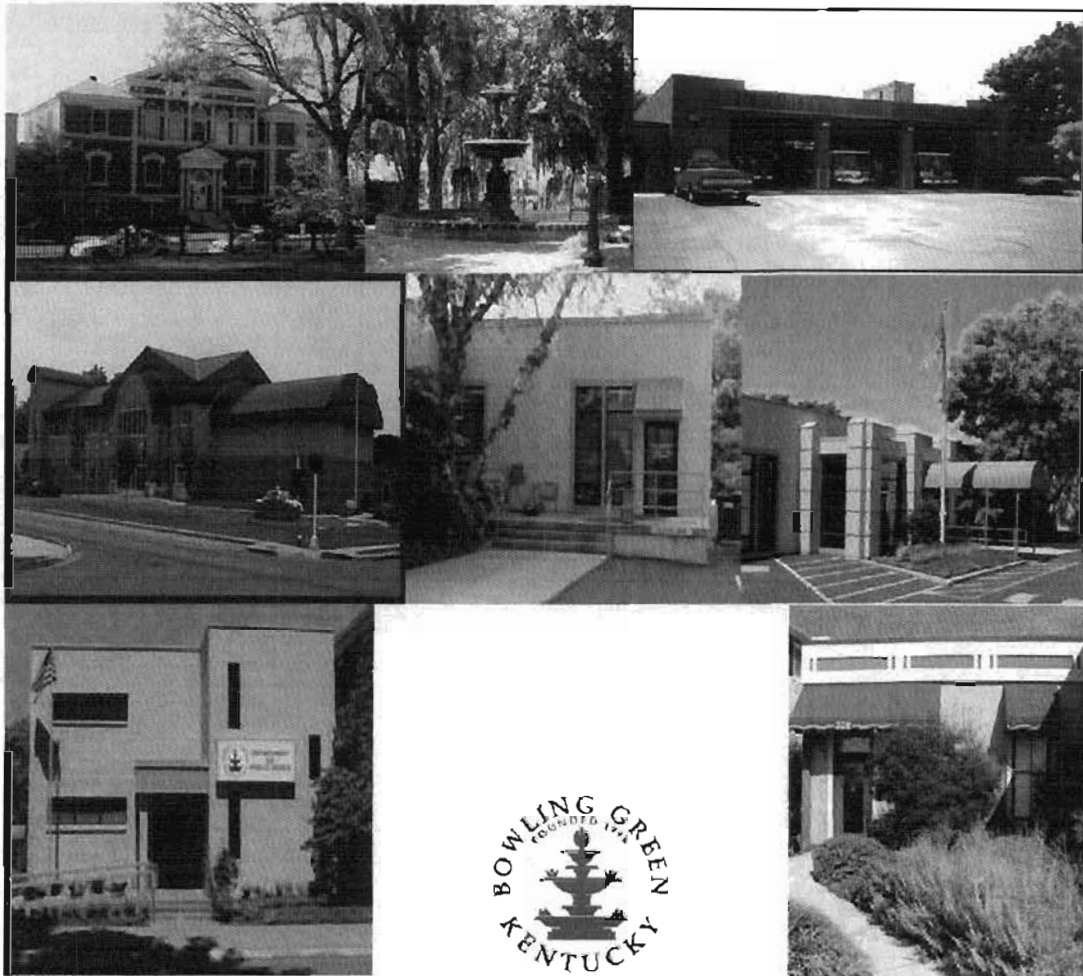


City of Bowling Green, Kentucky

Annual Operating Budget Fiscal Year 2007/2008



July 1, 2007

City of Bowling Green, Kentucky
Fiscal Year 2007/2008 Operating Budget

Mayor

Elaine N. Walker

Commissioners

Joe W. Denning
Brian "Slim" Nash
Brian K. Strow
Bruce Wilkerson

City Manager

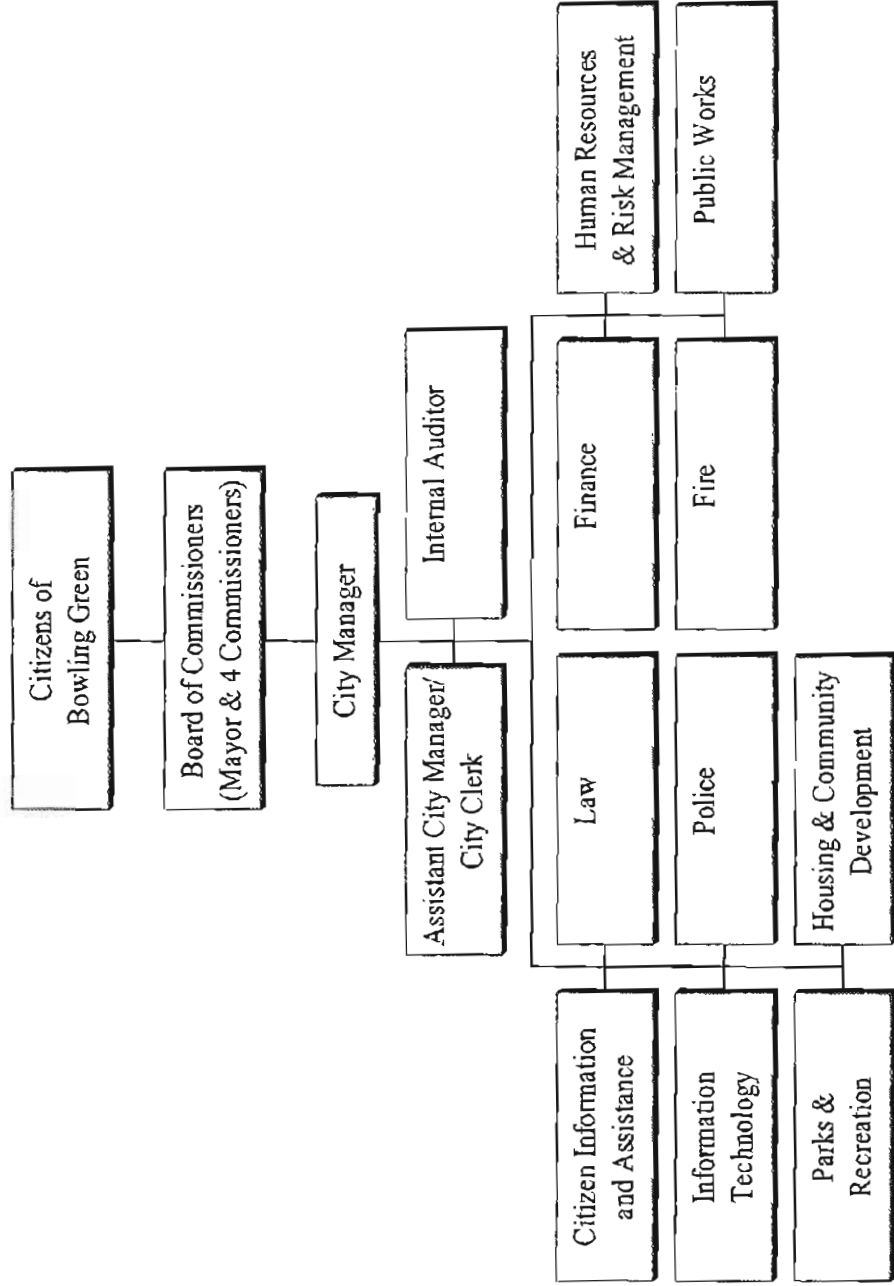
Kevin D. DeFebbo

Budget Team

Katie Schaller
Jeff Meisel
Michael Grubbs
Wilma Brown

CITY OF BOWLING GREEN

Table of Organization





CITY OF BOWLING GREEN

F O U N D E D 1 7 9 8

OFFICE OF THE CITY MANAGER

KEVIN D. DEFEBBO
City Manager

KATIE SCHALLER, CMC, CKMC
Assistant City Manager/City Clerk

ASHLEY WATT
Assistant City Clerk

DEBORAH JENKINS, CFE
Internal Auditor

JENNIFER PORTMANN
Purchasing Agent

2007/2008 BUDGET MESSAGE

TO: BOARD OF COMMISSIONERS

FROM: Kevin D. DeFebbo, City Manager *K.D.D.*
Budget Team Members
Katie Schaller
Jeff Meisel
Michael Grubbs
Wilma Brown

DATE: May 31, 2007

INTRODUCTION

I am honored to present the Fiscal Year 2007/2008 City Manager's Budget recommendation for your review and consideration. We believe this recommendation provides a comprehensive fiscal blueprint of the City of Bowling Green's financial obligations, needs and priorities. As a public policy tool, it will allow the City to:

- Finance existing services and pay our bills;
- Maintain funding for existing programs and add a limited number of new initiatives;
- Continue debt service on our bonded indebtedness, protect cash reserves, and preserve the bond rating;
- Honor our City's commitment to a fair and equitable pay structure for City employees through the wage maintenance, merit step and Excellence in Service initiatives approved last year by the Board of Commissioners;
- Continue funding for a host of contract agencies as well as those community-based organizations competing for limited discretionary funds;
- Allocate current and fund balance revenues for needed capital improvements; and,
- Accomplish those goals as established by the Board of Commissioners.

We believe that this budget is realistic, accurate and balanced.

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THE STORY BEHIND THE NUMBERS

Every budget should reflect the fiscal reality of the organization for which it is written. That *reality* is not static and will change to some extent each and every year. The organization's budget, if it is to have any value as a tool and a decision making guide, must change as well.

Today, we find ourselves in a significantly different fiscal and budget reality *than one year ago*. Last year's fiscal reality was an anomaly in that the City found itself in the position of being able to (1) cut taxes, (2) increase spending, (3) accelerate debt repayment, and (4) undertake the largest capital improvement effort in the City's history. These actions rarely occur simultaneously.

We will not be able to again cut taxes and substantially increase spending during the same budget year. In fact, the opposite is true as the City now has less unencumbered cash available and higher base costs. Much of the latter is related to dramatic cost increases in employee retirement. The City's mandatory CERS contribution rates rose from 28.21% to 33.87% of salaries for public safety and 13.19% to 16.17% of salaries for general employees and are projected to increase incrementally to 60.99% and 30.75% of salaries, respectively, by 2013. This represents a cost shift of \$1,100,226 in FY2008. The net effect is that it will cost us significantly more just to provide the same **level of labor...to put the same team on the field**. This is in addition to the issue of how we staff up, especially in the public safety arena, to meet the service demands created by growth.

The City will also have proportionally less revenue to apply toward our needs due to the reduction of the occupational license fee from 2.0% to 1.85%. The tax cut reduced our available revenues by approximately \$2.5 million. Although Bowling Green is still growing, the economy appears to be cooling somewhat as witnessed by the decline in both building permits and the slower growth rate in occupational license fee revenue.

To address these changes, the story line for the 2007/2008 budget should reflect these strategies.

- *Clarifying our revenue picture.* Accurate financial information and reporting is critical to sound decision-making. For the last few years, these decisions were supported by the 2.0% occupational license fee. Data for these decisions was consistent and longitudinal. Since adopting the 1.85% occupational license fee effective January of 2007, we have had only three (3) months of hard data available to drive decisions that can have a multi-year impact. We will not see the full effect of the reduction in net profit fee receipts for another twelve to eighteen months. The clarity and validity of this data is further complicated by the very boom and bust mechanics of our main revenue source, the occupational license fee. Additional historical data and implementation of our new enterprise software will help to make that picture more accurate and reliable. We just need time.
- *Go steady but cautiously forward.* In every enterprise, there is a time to move boldly forward and a time to be cautious. Due to the facts before us and the uncertainty of data, this should be a time for caution. The 2007/2008 budget can best be viewed as a **consolidation budget** that provides for basic needs and targeted investment, and allows

for a period of fiscal discernment, fact finding and planning. These certainly are not times where we can cut taxes and significantly increase spending.

- *Strategic investments.* This **does not mean** that we are going to stop making new investments in our great community. The difference between last year and this year's capital program is simply the size of the program and the need to be more focused on the City's top priorities. The centerpiece of this investment strategy will be the first year roll-out of our new sidewalk program and financing plan and the development of a street storm water initiative designed to correct our many storm water problems.
- *Jobs, Jobs, Jobs.* We are a job dependent organization given that about 71.2% of our General Fund budget is derived from the occupational license fee. Hand in glove with this dependence must be the goal of supporting new job opportunities. We need the right type of jobs, however, if there is to be any real meaningful balance between the revenues collected versus the cost of providing new services. For example, the City could have almost frantic retail and consumer growth, but unless that activity produces *good paying jobs* it will cost us more to meet the demand these enterprises create, especially in the areas of roads, traffic and public safety. The City should continue to provide meaningful and fair incentives to existing and new businesses to produce the types of jobs that will maintain this important balance.
- *Fairly collect all revenues due the City.* Few of us like to pay a tax. Nevertheless, how a municipality *administers* the tax is critical to its tacit acceptance by the public. Those who willingly pay their taxes are paying for those that don't. The significant growth in registered City businesses coupled with zero growth in related staff has led to more of a focus on the maintenance of existing registered businesses (8,500) rather than compliance auditing and discovery of unregistered businesses doing business in the City. This year's budget recommendation provides the staff with resources to add this emerging capability in the area of occupational license fee auditing.
- *Reinventing government.* This is more than a slogan, it is our mission day-in and day-out. We need to continue to refocus our efforts on reinventing our approach to work and creating the delivery strategies in each department needed to meet the challenges before us. The focus for this coming year will be on **Performance Measurement and Evaluation.**

DEVELOPING THE RECOMMENDATION

The budget followed a similar development process that has evolved over the past few years. The process began with our senior management team providing a **mathematical answer** to what it will cost to *operate as is*.

The line items presented herein represent what we believe to be a *realistic zero-based answer* to those spending decisions previously approved by the Board of Commissioners, adjusted for inflation and cost increases.

Once the operating budgets were submitted at the departmental level, the budget team reviewed and analyzed each line item cost for reasonableness and accuracy. In doing so, the team was able to trim over \$207,000. Considerations for inflation and rising costs were also

factored into the operating budgets, such as the recent spike in fuel costs which necessitated increases in several departmental budgets.

The budget was further advanced by the senior managers' recommendations to the on-going question on how to *improve, sustain or enhance their departmental mission*.

The answer to this question can be found in the various departmental requests for new services, additional personnel, personnel upgrades and capital projects/equipment.

This data was woven together to produce a spending plan that answers both questions in a way that enables the City to provide services, pay its bills, and meet emerging needs and priorities.

The 2007/2008 budget recommendation reflects on every priority established by the Board of Commissioners.

BUDGET IN A SNAPSHOT

The total proposed 2007/2008 budget for all funds totals \$103,091,275. This is an increase of \$325,948, or 0.32% over last year. A complete summary of the resources in and resources out can be found in **Appendix A**.

The general fund budget totals \$57,292,056 for FY 2007/2008. This is an increase of \$1,813,273 or 3.27% over last year. A complete compendium of the facts that make up this total can be found attached as **Appendix B**.

KEY BUDGET ELEMENTS

These basic budgetary elements were used in developing the final staff recommendation.

1. *Occupational License Fee.* We recommend that the Occupational License Fee remain at 1.85%. Occupational license fee projections were derived from past history and the actual tracking data from the first three (3) months of 2007. Occupational license fee revenues are projected to grow at a rate of 7.8%, which is close to the five-year average.
2. *Property Tax.* We recommend that the property tax rate be held at the legally provided 4% growth rate.
3. *Debt reduction.* We recommend that the City spend \$10,082,500 to meet current debt obligations. It is expected that the City will be able to retire two issues early this year, both financed through the Fire Improvement Fund. No new general fund bonds will be issued. Construction of the Greenwood Fire Station, expansion/renovation of the two older stations, and purchase of two new fire pumpers will be paid through a bond and capital lease supported by fire insurance premium funds. A complete outline of the City's debt profile can be found in **Appendix C**.
4. *Fund Balance Allowance.* We recommend that the fund balance be maintained at 15% of budgeted revenues, as previously approved by the Board of Commissioners and stated in the City's *Consolidated Financial Plan*. This is equivalent to \$8.2 million in 2007/2008.

5. *Use of Unencumbered fund balance.* We recommend that the City utilize \$2,585,556 of unencumbered carry-over to pay for a portion of this year's capital improvement plan and special projects.

CAPITAL IMPROVEMENT PROGRAM

The total recommended Capital Improvement Program, including all funds and debt, is \$25.4 million. This is a 24% reduction from the \$33.4 million CIP approved for FY2007. Excluding debt, actual recommended capital projects total \$15.4 million. Of that, General Fund projects total \$4.5 million, 29% less than FY2007.

In addition, it should be noted that \$2.5 million of unencumbered fund balance will be used for one-time capital projects, compared to the \$4.2 million utilized in FY2007. This reflects the reduction of available cash needed to match last year's record application toward capital projects as outlined previously in this document.

A complete outline of the proposed capital improvement program can be found in **Appendix D**.

Matching Strategic Investments to Priorities

The proposed FY2008 Capital Improvement Program would continue several initiatives started in FY2007, as well as address those investments targeted for action on the Strategic Plan Management Agenda established by the Board of Commissioners in early 2007.

Community Livability

- *Sidewalk Construction Program.* This is the Commission's #1 priority. To address this priority in a meaningful way, we propose a 600% increase in funding for new sidewalk construction, using \$1.2 million from unencumbered fund balance and \$50,000 from state funds. This commitment could pave up to three (3) miles of new sidewalks. We propose to use fund balance every year to substantially under pin the finances of this on-going program, thus maximizing funds for construction and avoiding on-going bond debt.
- *Old Morgantown Road Final Design.* Preliminary design work on the Old Morgantown Road corridor was initiated this year. We propose budgeting \$80,000 for the final design to provide construction-ready plans to enhance this thoroughfare from University Boulevard to Morgantown Road.
- *Storm Water Projects.* We propose adding \$100,000 to create a fund that can be used to correct storm water problems within the City. This new program would compliment our existing water quality efforts (as required under our NPDES permit) and focus on storm water issues on *city streets*.
- *Greenways Grants Matching Funds.* In an effort to more rapidly increase the connectivity and usability of the greenways to City residents, we again propose that the City use \$310,000 of General Fund revenues as a local match for two grant applications totaling over \$1.6 million in state/federal funds. If the grant funding proves unsuccessful,

the City funds could be used to continue work on its strategy of creating sub-loops of the greenways within the City.

- *Soccer Complex Improvements.* We recommend funding a total of \$140,000 in improvements at the Lovers Lane Soccer Complex, including expanding and paving additional parking, and providing an additional game-quality field.
- *Preston Miller Lighted Basketball Court/Paving.* We propose constructing a new lighted basketball court at Preston Miller Park, and additional parking to serve the new court and existing volleyball courts, at a total cost of \$40,000.

Traffic and Roads

- *Alley Resurfacing Program.* We propose an additional \$50,000 allocation to *substantially complete* the city-wide alley resurfacing program initiated in FY2007.
- *Modern Way Improvements.* In order to improve traffic flow and reduce congestion in the Nashville Road/Dishman Lane area, we propose a \$65,000 project to construct a through route for local drivers.
- *Smallhouse Road Survey.* We propose a \$60,000 professional service project to collect survey, geotechnical and karst data as the first stage of a feasibility study to widen Smallhouse Road.
- *Greenwood Lane Realignment.* This joint project with the Kentucky Transportation Cabinet, the Warren County School District and local developers would ultimately carry significant traffic volumes from the planned Bluegrass development in the southeast quadrant of the I-65/U.S. 231 interchange. Road design and realignment could help reduce congestion on U.S. 231. The City's share of the \$2.8 million project is estimated at \$300,000, and would be used for utility relocation and property acquisition.
- *Cave Mill Road Traffic Signal.* To provide better access to those City residents and businesses near The Crossings development, we propose to spend \$130,000 to install a new traffic control signal on this busy City route.

Housing & Neighborhood Investment

- *Housing Partnership Initiative.* Building on the program started in FY2007, we propose devoting another \$200,000 to continue our targeted neighborhood revitalization efforts on the West Side. These funds would be used to improve homeownership opportunities and neighborhood stability. It is expected that this year's effort will again reflect the successful collaboration between the City, H.A.N.D.S. and the Housing Authority.

Technology Improvements

- *City Enterprise Software System.* In order to complete migration of existing City financial and payroll software applications to a new technical environment, we propose to fund a second phase with \$100,000. This project will result in better data integration, less

duplicated data entry, better security features and easier shared information, including citizen/customer e-gov applications.

- *Wireless Infrastructure.* This cutting edge project initiated in FY2007 will provide wireless access points around town for the City's public safety personnel. Most of the first year costs were borne by the Fire Improvement Fund, since the Fire Department was the first to get grant-funded hard book laptops for their emergency response vehicles. We propose to fund the second year cost of \$650,000 to provide sufficient access points and fiber installation to increase coverage to approximately 26 square miles. The FY2008 cost would be shared by the General and Fire Improvement funds.
- *Mobile Data Terminals for the Police Patrol Vehicles.* A homeland security grant funded fifty (50) mobile data terminals (MDT's) to enhance police officer communication capability, safety and productivity. We propose dedicating \$300,000 in local funds to purchase thirty additional MDT's and related hardware/software so that most patrol officers will be able to access the wireless network. Additional phases in future years would purchase the remaining terminals plus routers for all of the MDT's to improve communication capability with the wireless system.
- *In-Car Cameras for Police Patrol Vehicles.* The Police Department presently has about thirty (30) patrol vehicles equipped with digital mobile in-car camera systems. We propose to appropriate \$175,000 in FY2008 for the installation of cameras in another thirty (30) patrol vehicles. Future phases would complete installation for all police vehicles.
- *Thermal Cameras.* We propose to purchase thirty-three (33) hands-free thermal cameras so that each on-duty firefighter would have state of the art audio visual equipment to see in smoke and heat to quickly navigate and find trapped or lost individuals. The total estimated cost is \$300,000.

Municipal Facilities

- *Construction of the new Greenwood Fire Station.* We propose to invest over \$7,000,000 to meet on-going capital needs with our Fire Department. The new Greenwood station is expected to cost \$3.1 million and would open in late 2009. A new \$450,000 fire pumper would be ordered to serve the station. Additions and renovations to the older Headquarters and Airport stations would cost another \$3 million. A 1994 fire pumper would be replaced, also at a cost of \$450,000.
- *Municipal Facilities Planning Study.* We propose to allocate \$75,000 for needs assessment and planning studies regarding City administration buildings, a proposed Police annex/storage facility, and reuse of the old Cabell Drive Fire Station.
- *Golf Course Pro Shop Repairs.* A professional facilities condition assessment was conducted on a number of City-owned buildings in FY2007. The study recommended that the City make several corrections at the Paul Walker Golf Course pro shop, including providing ADA-compliant restrooms, replacement of windows and acoustical ceiling tiles, installation of a heat pump system, and other minor construction, maintenance, and electrical work. The asphalt parking lots at Paul Walker and Crosswinds (\$25,000)

would also be seal-coated. All of these items are designed to protect the City's basic investment.

NEW INITIATIVES

Although the number of new initiatives was limited, this recommendation does contain at least four (4) new programs to enhance our service capability:

- (1) *Mini-Code Enforcement Grants.* \$10,000 was allocated to start up the development of a Senior Citizen/Disability Code Enforcement Program. This initiative is designed to provide funds to accomplish minor rehab for those at-risk homeowners faced with the need to correct code violations and who cannot afford to do so. Qualifying owner-occupants must be 62 years or older or disabled and whose income is less than/or equal to HUD's published 80% of area median benchmark.
- (2) *Nuisance Wildlife.* \$25,000 has been budgeted to address problems created by nuisance wildlife within the City limits. The funds would be used to cover costs to contract for the removal or dispersion of such pests (i.e. skunks, coyotes, starlings). A policy document outlining the rules of this program will be submitted to the Board of Commissioners for review in August.
- (3) *Performance Measurement.* \$9,300 has been allocated to start a new ICMA (International City-County Management Association) sponsored program to establish, track and monitor performance measurement and benchmarks for each department.
- (4) *Live Action Video Equipment.* Authorization has been given for purchase of video equipment, upgraded computer equipment and related software, plus related training needed by our Public Information staff to shoot and edit video for short programs and public service announcements. This is designed to make better use of Channel 4 as a public service and information tool to our citizens. The full implementation of this new program will begin in FY2008.

PERSONNEL

The personnel lines reflect the Governor's Office for Local Development (GOLD) wage adjustment of 2.56% as well as all of the bi-annual step increases for eligible full-time employees.

Temporary seasonal employees are also projected to receive a twenty-five cent (\$0.25) an hour increase.

An additional \$5,000 has also been budgeted to advance the City's emerging *Service in Excellence Program* started last year, bringing the total for this exciting program to \$10,000.

The 90/10% health insurance premium split as directed by the Board of Commissioners is also reflected.

The life insurance benefit will be increased from \$20,000 to \$50,000 for all full-time employees, with additional benefits if loss of life occurs in performance of work.

There are thirteen (13) new full and part-time positions included in this budget reflecting prioritized service needs. These are as follows:

- Full-time**
- (2) Police Officers
 - (2) Police Sergeants
 - (1) Communications Dispatcher Supervisor
 - (1) Communications Dispatcher
 - (1) Firefighter\trainer
 - (1) Information Technology System Analyst
 - (2) Park Custodians (new recreation center demand)
 - (1) Parks Maintainer
 - (1) Business License Associate
- Part-time**
- (1) Recreation Staff Assistant

Appendix E provides a complete listing of those positions added since 2003, including those positions requested for next year.

It should be noted that the thirteen (13) new positions will cost the City approximately \$807,929 for the first full year, including salary, benefits, equipment and other related employment costs.

Finally, a number of upgrades and/or reclassifications have been reviewed and recommended by the Human Resources Director. These upgrades and/or reclassifications will cost approximately \$70,891 for the first year.

CONTRACT AGENCIES

There has been a marked increase (\$329,238) in the amount requested by both contract and competitive groups this budget year.

	<u>2007/2008 requested</u>	<u>2007/2008 recommended</u>
Contract	\$1,388,747	\$1,360,776
Competitive	\$1,065,572	\$ 850,000

All existing contract agencies were recommended for funding at up to a 2.56% increase over last year's rate. The Community Action Transportation function and the newly formed Friends of L & N Depot, however, were funded at requested levels due to their special requirements.

The competitive pool was limited not by individual request, but by the total amount available calculated by taking last year's total approved amount plus approximately 2.56% and rounding up to \$850,000.

Individual competitive awards are expected to be made from that amount as determined by a majority of the Board of Commissioners during budget deliberations.

Appendix F represents a complete numerical outline of each request by grouping.

CHALLENGES AND PATHWAYS AHEAD

These are times of rapid change.

The City of Bowling Green as a representative government and as a service organization finds itself needing to understand and respond to that change.

The budget recommended for adoption represents one version of response that we believe allows us to meet our challenges ahead.

Our **greatest challenge is still embodied by growth**. We need to do growth right. The comprehensive plan now underway should provide the platform to create the right growth management strategies. In addition, as Kentucky's fastest growing city we will be faced with an unrelenting demand for services. We need to meet this demand without placing an unnecessary tax burden on our current citizens. We need to redefine our approach to service delivery. We need to help create good paying jobs. It is **only** through job creation that we will be able to fairly distribute the cost of growth. We need to continue to invest city funds in direct subsidies or incentives to help businesses **stay, expand or relocate** to the city limits of Bowling Green. We need to be a city that welcomes business.

The coming weeks and months will see this challenge come full circle as we grapple with the financing problems at the **Kentucky Transpark**. We will be asked to refinance the Transpark's debt to remove the structural impediments in its current bond structure. It is felt that this refinancing will better allow the ITA to more fully compete for the jobs. Given our need to create more jobs, we must look at this request with thoughtful caution.

Our primary goal is to provide the "best services at the lowest appropriate cost" by striving for *continuous improvement* as a public service organization. We have a hard working and talented workforce dedicated to that mission. We need to continually turn inward to our own operations to make sure that we can meet the demands ahead. Our number one administrative priority for the coming year will be to develop a system of **performance measurement and evaluation**. We can validate and improve our efforts **by measuring** performance against our peers. It is not good enough to be "good enough"; we strive to be the best. This knowledge may require us to change the way we have done things.

We need to continue to work on our downtown redevelopment. The recent discussion concerning the development of a **Signature Tax Increment Financing District (TIF)** has the potential to advance our redevelopment strategy in years instead of decades. This opportunity is something we again should give thoughtful caution and due deliberation.

We have much work to do as we strive to make Bowling Green the Best City in the Commonwealth of Kentucky.

A CLOSING PERSPECTIVE AND ACKNOWLEDGEMENTS

The preparation of the City's budget is the single most important administrative function. It is through this process that what we do for the people we serve is made possible. It is more than about process, it is about our values. In no small measure "**who we are**" is defined by "**how we choose**" to spend our resources.

We believe this staff recommendation reflects the core values of our great City. It is a reflection that seeks always to balance the diverse needs of our citizens with their ability to pay.

This is a balancing responsibility, however, best reserved for the Board of Commissioners.

We stand ready to assist the Board in this task as we work toward review and approval of the final Fiscal Year 2007/2008 Operating Budget. In closing, I want to personally thank Katie Schaller, Jeff Meisel, Mike Grubbs, Wilma Brown, Michele Tolbert and our talented senior management team for the many hours each contributed to this recommendation.

Kevin Damien DeFebbo
Bowling Green, Kentucky
May 31, 2007

2007/2008 CITY MANAGER'S BUDGET MESSAGE ADDENDUM 6/30/07

The FY08 budget was presented in special work session on May 31, 2007. As a result of discussion and direction given at that work session and at later budget presentations and work sessions held in June 2007, and at first reading of the ordinance to approve the FY08 budget on June 19, 2007, some changes were made to the proposed budget. This Addendum clarifies those changes that alter statements, figures, or proposals identified in the City Manager's 2007/2008 Budget Recommendation memorandum dated May 31, 2007.

Budget in a Snapshot page 4

- The total approved 2007/2008 budget for all funds totals \$103,088,181 (rather than the proposed \$103,091,275). The general fund budget totals \$57,288,962 for FY2007/2008 (rather than the proposed \$57,292,056). Changes were made in the overall level of agency funding as determined by the Board of Commissioners. Some of that savings was added to three Capital Improvement Projects that require the installation of asphalt.

Capital Improvement Program page 5

- The total recommended Capital Improvement Program, including all funds and debt is \$25.5 million. A total of \$30,000 was added to three CIP projects based on an increase in asphalt prices as follows:
 - *Soccer Complex Improvements* total \$160,000, with the Back Lot Paving/Expansion to total \$110,000 instead of \$90,000.
 - *Preston Miller Lighted Basketball Court/Paving* totals \$45,000 from \$40,000.
 - *Modern Way Improvements* total \$70,000 rather than \$65,000.

Contract Agencies page 9

Appendix F includes the City Manager's recommendations for funding of both the contract (\$1,360,776) and competitive (\$850,000) agencies. After discussion at the June 12, 2007 work session, the Board of Commissioners adopted an amount different from the recommendation for the following contract agencies: Bowling Green/Warren County Drug Task Force and Human Rights Commission. With regard to the competitive agencies, the Board determined which agencies to fund for a total of \$781,328. The total FY08 agency funding will be \$2,184,035 rather than the \$2,254,130 that was recommended.

STRATEGIC PLAN 2007 - 2012 - 2022

Bowling Green: Vision 2022

The City of Bowling Green is a dynamic urban center, which is a hometown for families and home of the nationally recognized Western Kentucky University. It has a vibrant downtown and riverfront and a strong, growing economy.

Our diverse Bowling Green residents have access to top quality education, can enjoy an active lifestyle with cultural, recreational and leisure opportunities and live in safe livable neighborhoods.

We take pride in our great community; “the best city in Kentucky.”

Our Goals 2012

- More Jobs, More Diverse Economy
- Improved Traffic Flow
- Thriving Downtown and Riverfront
- Sustainable City Government
- Strong Neighborhoods

Action Agenda 2007

- Transpark Development: Financial Structure Revision
- Comprehensive Plan Development
- Circus Square Park: Completion
- Retirement/Healthcare: Policy Direction
- DRA: Defined Expectations and Commitment to Deliver
- Transpark: One New Business*
- Westside Neighborhood Development: Strategy and Actions*
- Comprehensive Downtown Strategy for City
- Downtown TIF State Legislation and Policy Direction
- Master Developer: Direction and Funding
- Old Morgantown Road Plan (3 Lanes): Design
- Broadway Curve Project: Design
- Code Enforcement Enhancement Strategies
- Smallhouse Road Project: Feasibility Analysis
- Sidewalk Policy: Plan, Funding and Implementation

Action Agenda 2007 (continued)

- City Personnel Review (City-wide)
- City Hall Evaluation and Plan
- Fire Management Study
- Internal Auditor: Implementation* and Performance Reports
- Development and Building Application Process: Evaluation and Streamlining

Major Projects 2007

- Shive Lane (Middle Bridge to Lovers Lane)
- Fields Drive Extension (Phase II)
- Modern Way/Industrial Drive: Construction
- Parker Bennett Street Rehabilitation*
- New Fire Station (Greenwood)
- Lampkin Park Restroom*
- Podigo Park Baseball Field Renovation*
- Fairview Cemetery Development
- Kereiakes Park Tennis Complex Renovation
- Police Annex Design and Construction

* Indicates the action items that have been completed during FY2007.

ORDINANCE NO. BG2007 – 27

ORDINANCE ADOPTING ANNUAL CITY BUDGET

ORDINANCE ADOPTING THE CITY OF BOWLING GREEN, KENTUCKY ANNUAL OPERATING BUDGET FOR FISCAL YEAR BEGINNING JULY 1, 2007 AND ENDING JUNE 30, 2008, BY ESTIMATING REVENUES AND APPROPRIATING FUNDS FOR THE OPERATION OF CITY GOVERNMENT

WHEREAS, an Annual Operating Budget proposal has been prepared and delivered to the Board of Commissioners of the City of Bowling Green, Kentucky; and,

WHEREAS, the Board of Commissioners has reviewed and discussed the proposed Annual Operating Budget and desires to adopt it for Fiscal Year 2008.

NOW, THEREFORE, BE IT ORDAINED by the City of Bowling Green, Kentucky as follows:

1. The Annual Operating Budget for the Fiscal Year beginning July 1, 2007 and ending June 30, 2008, including all sources of estimated revenues and appropriations for all City funds as set forth in Exhibit No. 1 attached hereto is hereby adopted.
2. All encumbrances outstanding on June 30, 2007 for goods not yet provided or services not yet rendered are hereby re-appropriated in conformance with generally accepted accounting principals for the Fiscal Year beginning July 1, 2007 and ending June 30, 2008.
3. The balance of all capital construction, renovation, improvement projects and grants currently approved and/or nearing completion are hereby approved for re-appropriation and carry over for the Fiscal Year beginning July 1, 2007 and ending June 30, 2008.
4. The provisions of this Ordinance are hereby declared to be severable, and if any section, phrase or provision shall for any reason be declared invalid, such declaration of invalidity shall not affect the validity of the remainder of this Ordinance.
5. All prior Municipal Orders or Ordinances or parts of any Municipal Order or Ordinance in conflict herewith are hereby repealed.

(Ordinance No. BG2007 - 27)

6. This Ordinance is adopted pursuant to KRS 83A.060 in that it was introduced on June 19, 2007, and given final reading on June 28, 2007, and said Ordinance shall be in full force and effect upon signature, recordation and publication in summary pursuant to KRS Chapter 424.

ADOPTED: June 28, 2007

APPROVED: Elmer Walsh
Mayor, Chairman of Board of Commissioners

ATTEST: Katie Silha
City Clerk

SPONSORED BY: Kevin D. DeFebbo, City Manager, 06/13/2007, 1:00 p.m.

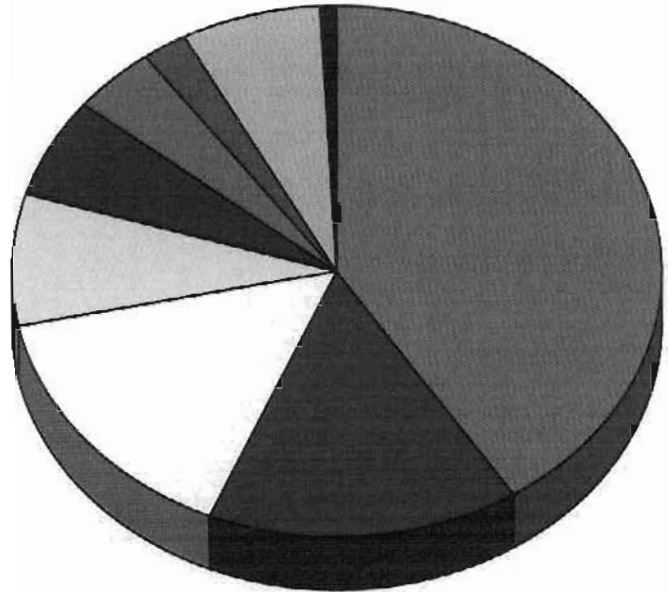
City of Bowling Green, Kentucky
Annual Operating Budget for All Funds and Categories of Government
Estimated Resources In and Resources Out for FY 2007/2008
Exhibit No 1

<u>Category of Resources</u>	<u>RESOURCES IN:</u>										<u>Total</u>
	<u>General Fund</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Debt Service</u>	<u>Enterprise Funds</u>	<u>Trust Funds</u>	<u>Internal Service</u>				
Taxes	\$12,166,000	\$2,198,000	\$0	\$0	\$70,000	\$1,170,000	\$0	\$0	\$0	\$15,604,000	
Occupational Fees	\$38,933,000	\$2,116,000	\$0	\$0	\$23,000	\$0	\$0	\$0	\$0	\$41,072,000	
License & Permits	\$906,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$906,000	
Intergovernmental	\$805,500	\$5,432,784	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,238,284	
Charges for Services	\$524,500	\$1,913,500	\$0	\$0	\$0	\$20,000	\$1,483,500	\$0	\$0	\$3,941,500	
Parks & Recreation	\$355,000	\$0	\$0	\$0	\$1,948,148	\$0	\$0	\$0	\$0	\$2,303,148	
Miscellaneous	\$1,016,500	\$745,039	\$0	\$0	\$213,500	\$5,224,000	\$844,000	\$0	\$0	\$8,043,039	
Revenues:	\$54,706,500	\$12,405,323	\$0	\$0	\$2,254,648	\$6,414,000	\$2,327,500	\$0	\$0	\$78,107,971	
Note/Bond Proceeds	\$0	\$900,000	\$6,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000	
Transfers In	\$0	\$1,362,350	\$2,860,500	\$8,322,500	\$2,816,593	\$328,000	\$0	\$0	\$0	\$15,689,943	
Other Resources:	\$0	\$2,262,350	\$8,960,500	\$8,322,500	\$2,816,593	\$328,000	\$0	\$0	\$0	\$22,689,943	
RESOURCES IN:	\$54,706,500	\$14,667,673	\$8,960,500	\$8,322,500	\$5,071,241	\$6,742,000	\$2,327,500	\$0	\$0	\$100,797,914	
RESOURCES OUT:											
General Government	\$7,579,684	\$858,000	\$0	\$0	\$0	\$4,663,050	\$753,565	\$0	\$0	\$13,854,299	
Public Safety	\$22,888,901	\$3,044,131	\$6,491,000	\$0	\$0	\$1,052,000	\$0	\$0	\$0	\$33,476,032	
Public Works	\$6,882,828	\$1,065,159	\$1,850,500	\$0	\$0	\$0	\$1,491,500	\$0	\$0	\$11,289,987	
Parks & Recreation	\$5,749,082	\$0	\$99,000	\$0	\$3,686,564	\$0	\$0	\$0	\$0	\$9,534,646	
Planning & Development	\$2,054,087	\$3,543,275	\$310,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,907,362	
Community Services	\$2,963,097	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,963,097	
Debt Service	\$0	\$0	\$0	\$8,322,500	\$0	\$0	\$0	\$0	\$0	\$8,322,500	
Subsidies & Assistance	\$153,490	\$0	\$0	\$0	\$1,109,075	\$877,000	\$0	\$0	\$0	\$2,139,565	
Contingency	\$287,000	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$297,000	
Expenditures:	\$48,558,169	\$8,510,565	\$8,760,500	\$8,322,500	\$4,795,639	\$6,592,050	\$2,245,065	\$0	\$0	\$87,784,488	
Transfers Out	\$8,730,793	\$6,279,900	\$0	\$0	\$0	\$293,000	\$0	\$0	\$0	\$15,303,693	
RESOURCES OUT:	\$57,288,962	\$14,790,465	\$8,760,500	\$8,322,500	\$4,795,639	\$6,885,050	\$2,245,065	\$0	\$0	\$103,088,181	
RESERVES UTILIZED:	(\$2,582,462)	(\$122,792)	\$200,000	\$0	\$275,602	(\$143,050)	\$82,435	\$0	\$0	(\$2,290,267)	

FY 2008 Resources

All Funds

- Occupational Fees
- Transfers In
- Taxes
- Miscellaneous
- Intergovernmental
- Charges for Services
- Parks and Recreation
- Note/Bond Proceeds
- Licenses/Permits

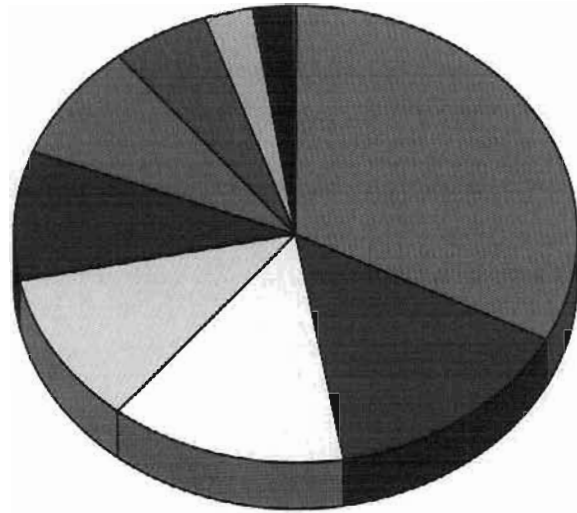


Occupational Fees	\$41,072,000	41%
Transfers In	\$15,689,943	16%
Taxes	\$15,604,000	15%
Miscellaneous	\$8,043,039	8%
Intergovernmental	\$6,238,284	6%
Charges for Services	\$3,941,500	4%
Parks and Recreation	\$2,303,148	2%
Note/Bond Proceeds	\$7,000,000	7%
Licenses/Permits	\$906,000	1%
Total	\$100,797,914	

FY 2008 Expenditures

All Funds

- Public Safety
- Transfers Out
- General Government
- Public Works
- Parks and Recreation
- Debt Service
- Planning and Development
- Community Services
- Subsidies and Assistance
- Contingency



Public Safety	\$33,476,032	32%
Transfers Out	\$15,303,693	15%
General Government	\$13,854,299	13%
Public Works	\$11,289,987	11%
Parks and Recreation	\$9,534,646	9%
Debt Service	\$8,322,500	8%
Planning and Development	\$5,907,362	6%
Community Services	\$2,963,097	3%
Subsidies and Assistance	\$2,139,565	2%
Contingency	\$297,000	0%
Total	\$103,088,181	

**BUDGET EXPENDITURE HISTORY
ALL FUNDS BY TYPE**

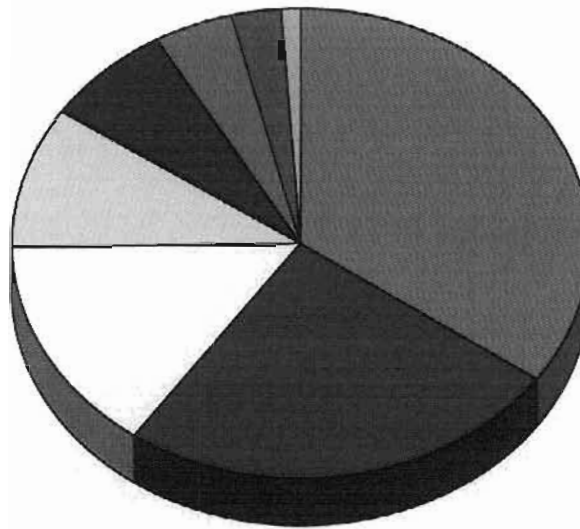
	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Actual 2006</u>	<u>Org. Budget 2007</u>	<u>Adj. Budget 2007</u>	<u>Adopted 2008</u>
Personnel Services	\$22,562,845	\$25,218,296	\$26,611,081	\$29,670,626	\$32,224,553	\$32,101,238	\$35,680,257
Contractual Services	11,956,751	14,151,334	17,259,147	16,979,577	28,700,575	43,886,470	25,911,971
Supplies	2,528,373	3,086,555	3,091,257	3,264,371	4,083,098	4,523,030	4,482,422
Subsidies/Assistance	5,049,085	3,971,882	6,894,259	7,942,932	8,215,395	10,062,376	7,654,456
Property/Fixed Assets	1,911,695	5,975,813	6,638,617	4,831,792	3,367,156	8,957,597	2,944,868
Debt Service	8,189,888	7,663,806	6,955,736	7,610,710	9,906,932	10,133,029	10,081,709
Other	<u>10,300,103</u>	<u>11,088,946</u>	<u>12,100,179</u>	<u>12,050,196</u>	<u>16,267,618</u>	<u>15,758,064</u>	<u>16,332,498</u>
Total	\$62,498,740	\$71,156,631	\$79,550,275	\$82,350,204	\$102,765,327	\$125,421,804	\$103,088,181

*Figures include internal service funds

FY 2008 Expenditures

All Funds by Type

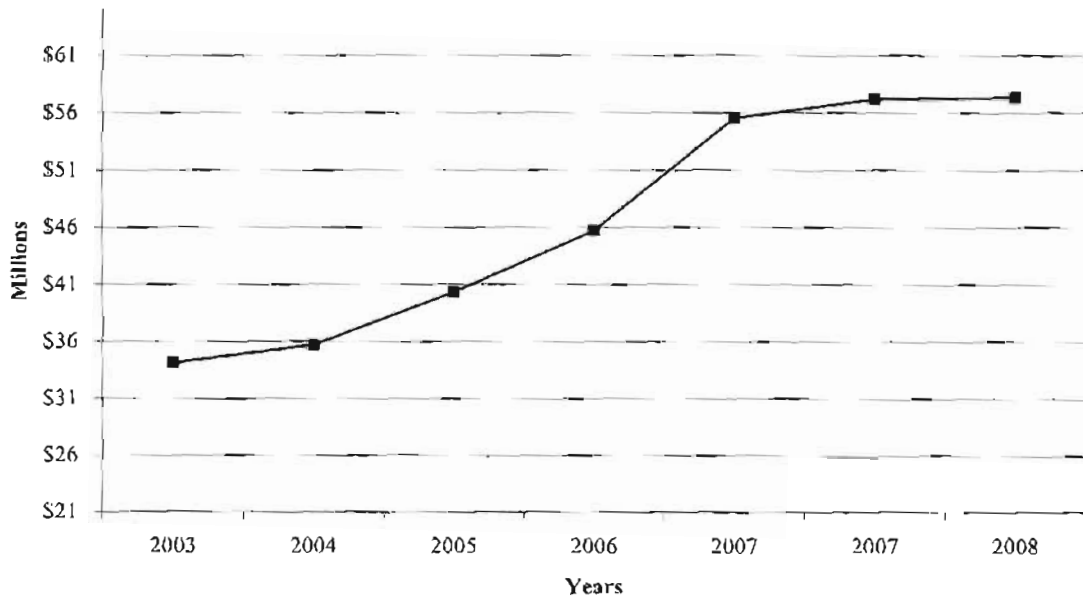
- Personnel Services
- Contractual Services
- Transfers Out
- Debt Service
- Subsidies and Assistance
- Supplies
- Property and Fixed Assets
- Other



Personnel Services	\$35,680,257	35%
Contractual Services	\$25,911,971	25%
Transfers Out	\$15,303,693	15%
Debt Service	\$10,081,709	10%
Subsidies and Assistance	\$7,654,456	7%
Supplies	\$4,482,422	4%
Property and Fixed Assets	\$2,944,868	3%
Other	\$1,028,805	1%
Total	\$103,088,181	

**GENERAL FUND EXPENDITURE HISTORY
BY DEPARTMENT**

<u>Department</u>	<u>Actual 2003</u>	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Actual 2006</u>	<u>Org. Budget 2007</u>	<u>Adj. Budget 2007</u>	<u>Adopted 2008</u>
Legislative	\$171,082	\$179,530	\$201,544	\$332,176	\$266,399	\$270,599	\$202,019
Executive	217,132	251,574	277,582	249,591	520,752	549,819	714,055
CLA	494,925	587,615	677,285	712,924	665,588	707,143	643,907
Finance	1,072,421	1,187,065	1,237,628	1,301,290	1,251,303	1,267,288	1,340,725
Human Resources	1,043,972	1,210,800	1,367,167	1,510,682	1,775,132	1,779,588	1,940,725
Law	310,000	310,567	263,648	366,944	484,677	1,068,519	321,351
Information Tech	791,474	1,126,269	955,574	1,093,198	1,607,659	1,644,714	1,457,902
Adm Services	699,917	773,451	972,491	842,664	1,179,950	1,120,317	959,000
Police	7,047,259	7,644,758	8,306,285	9,638,278	10,798,037	10,810,281	12,363,965
Fire	6,114,787	6,923,491	7,649,088	8,621,317	9,329,966	9,337,513	10,196,936
Other Public Safety	0	0	209,000	209,000	500,000	328,000	328,000
Public Works	798,818	1,333,143	1,728,828	1,947,902	1,839,100	2,233,113	2,063,248
Highways/Streets	1,812,412	1,859,428	1,850,084	2,144,082	2,734,351	2,749,229	2,313,632
Building/Plant	1,207,505	1,445,192	1,368,973	1,495,738	1,678,813	1,757,985	1,826,387
Transportation	88,258	248,578	365,564	501,997	681,573	946,331	679,561
Parks	1,358,416	1,351,653	1,336,363	1,454,748	1,748,644	1,853,812	1,899,346
Recreation	462,765	455,015	500,975	506,795	640,591	640,100	615,981
Athletics	413,509	416,908	427,145	468,452	1,339,006	1,327,226	819,747
Community Centers	544,472	561,319	596,726	679,392	714,440	731,821	1,026,171
Other Parks	1,157,073	1,026,846	1,052,253	1,164,642	1,259,096	1,605,198	1,387,837
Housing/CD	1,050,703	1,157,989	1,307,682	1,464,403	1,902,200	2,530,904	2,054,087
Community Services	636,368	599,806	2,255,575	2,374,763	2,738,971	2,938,536	2,963,097
Bonds	52,734	0	0	0	0	6,141	0
Intergovernmental	141,955	176,136	181,630	201,850	203,281	203,281	153,490
Contingency	58,724	285,827	2,495	0	166,890	40,416	287,000
Other Financing Uses	6,381,246	4,598,782	5,227,486	6,392,704	9,452,364	8,685,680	8,730,793
Total:	\$34,127,927	\$35,711,744	\$40,319,069	\$45,675,529	\$55,478,783	\$57,133,573	\$57,288,962



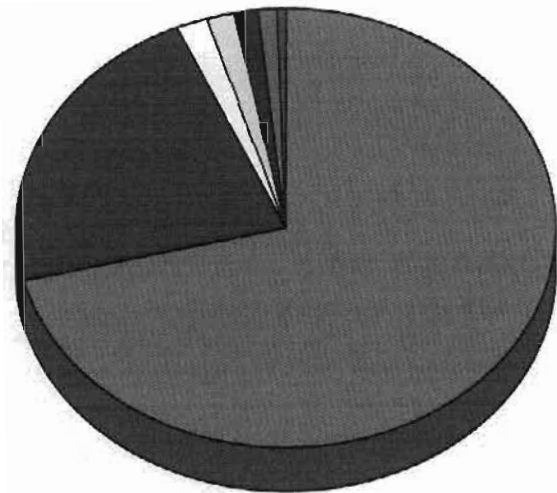
GENERAL FUND ONLY
FY2007/2008 ADOPTED BUDGET AND ESTIMATED FUND BALANCES

Line	Description	FY2007 Orig. Budget	FY2007 Adj. Budget	FY2007 Estimate	FY2008 Adopted
	Reserves Available:				
1	Beginning Unreserved Fund Balance (Estimated)			21,724,105	16,765,958
2	Minimum Reserve Retention (15% of Revenues)			(7,700,000)	(8,205,975)
3	Designated Reserve (2007 GO Bonds)			(2,800,000)	(1,543,500)
4	Total Reserves Available for Current Year			11,224,105	7,016,483
	Resources In:				
	Revenues:				
5	Property Taxes (vehicles, franch., in lieu of)	9,060,000	9,060,000	9,250,000	9,735,500
6	Other Taxes (ins. prem., franchise, & misc)	2,438,000	2,438,000	2,438,000	2,430,500
7	Occupational Fees	27,774,000	27,774,000	27,774,000	29,913,500
8	Service Enhancement Occupational Fees	8,350,000	8,350,000	8,350,000	9,019,500
9	Licenses & Permits (building, plan rev., electrical)	886,000	886,000	886,000	906,000
10	Intergovernmental Grants	933,000	1,186,777	1,186,777	805,500
11	Charges for Services (includes Cemetery)	550,000	550,000	550,000	524,500
12	Parks & Recreation	353,500	338,500	338,500	355,000
13	Miscellaneous	959,500	974,150	974,150	1,016,500
14	Total Revenues	51,304,000	51,557,427	51,747,427	54,706,500
	Other Sources:				
15	Transfer from Other Funds	0	0	0	0
16	Note/Bond/Lease Proceeds	0	408,000	408,000	0
17	Total Other Sources	0	408,000	408,000	0
18	Total Resources In	51,304,000	51,965,427	52,155,427	54,706,500
19	Resources Available for Year (Lines 3+13)	51,304,000		63,379,532	61,722,983
	Resource Uses:				
	Expenditures:				
20	Personnel Service Cost	27,835,400	27,747,265	27,747,797	30,430,214
21	Additional Police officers w/ COLA				233,660
22	Additional Firemen w/ COLA				58,450
23	Step Plan implementation				319,270
24	Contractual (3000s)	8,333,878	12,593,968	12,547,657	9,075,363
25	Supplies (4000s)	1,852,270	2,226,848	2,163,679	2,031,088
26	Increase for GW Fire Stn operating costs				
27	Subsidies & Assistance (5000s)	4,553,264	4,782,143	4,817,143	4,294,956
28	Property & Fixed Assets (6000s)	365,806	1,046,103	1,074,427	151,568
29	Miscellaneous	204,600	45,425	77,191	291,600
30	Transfers Out	6,460,365	8,691,820	8,685,680	5,820,293
31	Total Expenditures	49,605,583	57,133,573	57,113,574	52,706,462
	Other Uses:				
32	Estimated annual one-time capital items	4,556,200			2,837,000
33	Cash purchase of vehicles/equipment	1,117,000			545,500
34	Sidewalk Program	200,000			1,200,000
35	Total Other Uses	5,873,200			4,582,500
36	Total Resource Uses (Line 31+35)	55,478,783	57,133,573	57,113,574	57,288,962
37	<i>Use of Reserves (Line 18 - 36)</i>	0	0	(4,958,147)	(2,582,462)
38	Extra Receipts	0	0	0	0
39	Estimated Ending Fund Balance (before designated reserves)			16,765,958	14,183,496

FY 2008 Resources

General Fund

- Occupational Fees
- Taxes
- Miscellaneous
- Licenses/Permits
- Intergovernmental
- Charges for Services
- Parks and Recreation
- Note/Bond Proceeds
- Transfers In

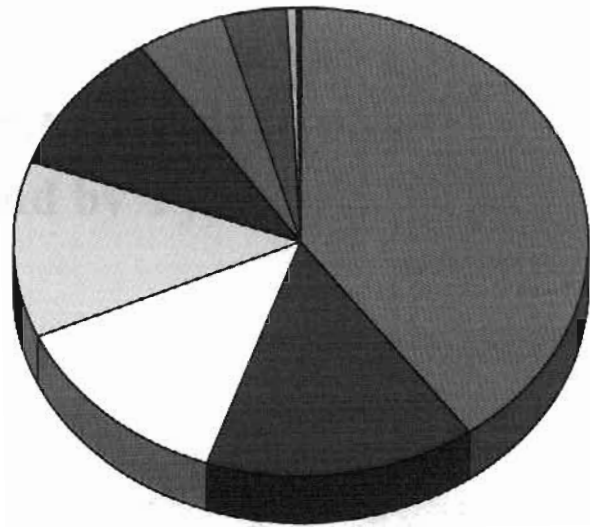


Occupational Fees	\$38,933,000	71%
Taxes	\$12,166,000	22%
Miscellaneous	\$1,016,500	2%
Licenses/Permits	\$906,000	2%
Intergovernmental	\$805,500	1%
Charges for Services	\$524,500	1%
Parks and Recreation	\$355,000	1%
Note/Bond Proceeds	\$0	0%
Transfers In	\$0	0%
 Total	 \$54,706,500	

FY 2008 Expenditures

General Fund

- Public Safety
- Transfers Out
- General Government
- Public Works
- Parks and Recreation
- Community Services
- Planning and Development
- Contingency
- Subsidies and Assistance

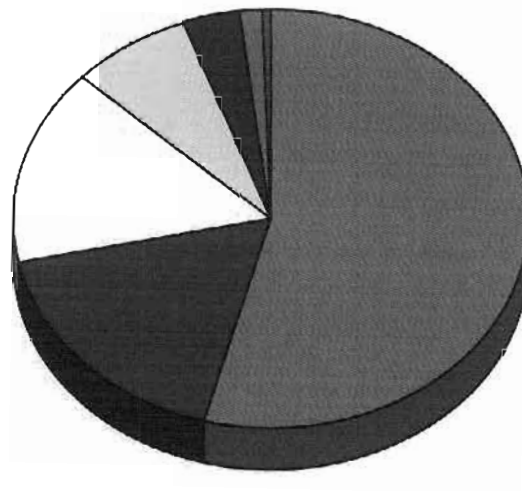


Public Safety	\$22,888,901	40%
Transfers Out	\$8,730,793	15%
General Government	\$7,579,684	13%
Public Works	\$6,882,828	12%
Parks and Recreation	\$5,749,082	10%
Community Services	\$2,963,097	5%
Planning and Development	\$2,054,087	4%
Contingency	\$287,000	1%
Subsidies and Assistance	\$153,490	0%
Total	\$57,288,962	

FY 2008 Expenditures

General Fund by Type

- Personnel Services
- Contractual Services
- Transfers Out
- Subsidies and Assistance
- Supplies
- Property and Fixed Assets
- Other



Personnel Services	\$31,041,594	54%
Contractual Services	\$10,075,363	18%
Transfers Out	\$8,730,793	15%
Subsidies and Assistance	\$4,294,956	7%
Supplies	\$2,031,088	4%
Property and Fixed Assets	\$823,568	1%
Other	\$291,600	1%
 Total	 \$57,288,962	

**CITY OF BOWLING GREEN
DEBT SERVICE ANALYSIS**

All Outstanding Debt Issues Plus Anticipated Issues

66807

Fiscal Year	General Fund	Liquid		Coal/ Mineral Tax	Fire Improvement	Job Development	WKU	CCC Enterprise	Golf Enterprise	Total	
		Fuel Tax	Tax							Debt	Service
1999	586,640				110,000				109,980		806,620
2000	784,247				261,500				425,898		1,471,645
2001	1,018,671	150,000			564,500	740,000			480,994		2,954,164
2002	1,595,563	150,000	21,000		617,500	541,000			506,008		3,431,071
2003	4,539,219		21,000		629,500	1,053,500	1,538,500		616,700		8,398,419
2004	1,917,272				625,000	1,055,000	1,538,500	131,056	495,893		5,762,721
2005	4,097,375				753,545	1,050,000	1,538,500	573,961	574,027		8,587,408
2006	3,864,306				957,345	1,263,500	1,538,500	661,712	581,849		8,867,212
2007	4,746,696				972,045	1,262,000	1,668,500	643,612	573,188		9,866,041
2008	4,102,168				1,237,945	1,615,552	1,818,500	724,712	579,705		10,078,581
2009	3,408,995				1,403,945	1,609,625	1,968,000	704,172	525,013		9,619,749
2010	3,387,139				1,363,345	1,617,125	2,124,500	682,422	518,261		9,692,792
2011	3,113,898				1,361,945	1,470,002	2,274,500	758,612	125,716		9,104,672
2012	3,010,290				1,355,344	1,262,500	2,436,500	732,662	114,850		8,912,145
2013	3,016,814				1,354,245	1,260,500	2,514,000	803,850	120,390		9,069,799
2014	3,011,305				1,351,844	1,262,000	2,596,000	772,739	118,010		9,111,898
2015	3,007,067				1,237,300	1,262,000	2,682,000	839,586	122,961		9,150,914
2016	3,006,602				1,236,200	1,171,500	2,772,000	804,117	120,076		9,110,495
2017	2,955,545				1,235,800	982,000	2,864,000	763,650	117,133		8,918,128
2018	2,944,665				1,104,500	981,000	2,951,500	787,271	118,859		8,887,796
2019	2,918,645				1,103,500	504,500	3,040,000	784,245	118,953		8,469,842
2020	2,830,826				945,000	504,500	3,137,000		56,003		7,473,329
2021	2,143,784				483,000		3,234,000		56,240		5,917,024
2022	2,142,034				483,000		3,179,000		56,095		5,860,129
2023	2,140,222				483,000		2,971,500		56,021		5,650,743
2024	2,141,188				483,000		2,998,000		56,120		5,678,308
2025	1,038,391				483,000		3,016,500				4,537,891
2026	1,029,930				483,000		3,042,500				4,555,430
2027	938,163				483,000						1,421,163
2028	941,913				484,000						
TOTAL	\$76,379,570	\$300,000	\$42,000	\$25,646,848	\$22,467,804	\$59,442,500	\$11,168,379	\$7,344,941	\$201,366,129		

CITY OF BOWLING GREEN
DEBT SERVICE ANALYSIS

All Outstanding Debt Issues Plus Anticipated Issues

63807

Fiscal Year	General Fund	Liquid		Coal/ Mlneral Tax	Fire Improvement	Job Development	WKU	CCC Enterprise	Golf Enterprise	Total	
		Fuel Tax								Debt	Service
1999	586,640				110,000				109,980		806,620
2000	784,247				261,500				425,898		1,471,645
2001	1,018,671	150,000			564,500	740,000			480,994		2,954,164
2002	1,595,563	150,000	21,000		617,500	541,000			506,008		3,431,071
2003	4,539,219		21,000		629,500	1,053,500	1,538,500		616,700		8,398,419
2004	1,917,272				625,000	1,055,000	1,538,500	131,056	495,893		5,762,721
2005	4,097,375				753,545	1,050,000	1,538,500	573,961	574,027		8,587,408
2006	3,864,306				957,345	1,263,500	1,538,500	661,712	581,849		8,867,212
2007	4,746,696				972,045	1,262,000	1,668,500	643,612	573,188		9,866,041
2008	4,102,168				1,237,945	1,615,552	1,818,500	724,712	579,705		10,078,581
2009	3,408,995				1,403,945	1,609,625	1,968,000	704,172	525,013		9,619,749
2010	3,387,139				1,363,345	1,617,125	2,124,500	682,422	518,261		9,692,792
2011	3,113,898				1,361,945	1,470,002	2,274,500	758,612	125,716		9,104,672
2012	3,010,290				1,355,344	1,262,500	2,436,500	732,662	114,850		8,912,145
2013	3,016,814				1,354,245	1,260,500	2,514,000	803,850	120,390		9,069,799
2014	3,011,305				1,351,844	1,262,000	2,596,000	772,739	118,010		9,111,898
2015	3,007,067				1,237,300	1,262,000	2,662,000	839,586	122,961		9,150,914
2016	3,006,602				1,236,200	1,171,500	2,772,000	804,117	120,076		9,110,495
2017	2,955,545				1,235,800	982,000	2,864,000	763,650	117,133		8,918,128
2018	2,944,665				1,104,500	981,000	2,951,500	787,271	118,859		8,887,796
2019	2,918,645				1,103,500	504,500	3,040,000	784,245	118,953		8,469,842
2020	2,830,826				945,000	504,500	3,137,000		56,003		7,473,329
2021	2,143,784				483,000		3,234,000		56,240		5,917,024
2022	2,142,034				483,000		3,179,000		56,095		5,860,129
2023	2,140,222				483,000		2,971,500		56,021		5,650,743
2024	2,141,188				483,000		2,998,000		56,120		5,678,308
2025	1,038,391				483,000		3,016,500				4,537,891
2026	1,029,930				483,000		3,042,500				4,555,430
2027	938,163				483,000						1,421,163
2028	941,913				484,000						
TOTAL	\$76,379,570	\$300,000	\$42,000	\$25,646,848	\$22,467,804	\$59,442,500	\$11,168,379	\$7,344,941	\$201,366,129		

**CAPITAL IMPROVEMENT PROGRAM
FUND ALLOCATION REPORT
FY2008**

PROJECT TITLE	GENERAL FUND	SPECIAL REVENUES	ENTERPRISE FUNDS	FINANCED PROJECTS	TOTAL
CITIZEN INFORMATION & ASSISTANCE					
Convention Center HVAC Controls Replacement			140,000		140,000
Total Citizen Information & Assistance:	\$0	\$0	\$140,000	\$0	\$140,000
INFORMATION TECHNOLOGY					
City Enterprise Software System - Phase II	100,000				100,000
Wireless Infrastructure - Phase II (Fund 215)	300,000	350,000			650,000
Printer Replacement		32,000			32,000
Annex Uninterrupted Power Source Replacement	122,000				122,000
Spyware Software		30,000			30,000
Total Information Technology:	\$522,000	\$412,000	\$0	\$0	\$934,000
POLICE					
Equipment Replacement/Acquisition (Fund 301)	391,000				391,000
Mobile Data Terminals - Phase II	\$300,000				\$300,000
In-Car Cameras - Phase II	150,000	25,000			175,000
7th Work Station Radio Console		50,000			50,000
911 Recording System Replacement		40,000			40,000
CRT Sprinter Van		40,000			40,000
Total Police:	\$841,000	\$155,000	\$0	\$0	\$996,000
FIRE					
Traffic Signal Pre-Emption System		30,000			30,000
Greenwood Fire Station Construction				3,086,000	3,086,000
HQ Station Renovation/Admin Construction				2,351,000	2,351,000
Airport Station Renovation				663,000	663,000
Pumper 5 Replacement (1994)		450,000			450,000
New Pumper - Greenwood Station		450,000			450,000
Hands Free Thermal Cameras		300,000			300,000
Portable Radios		100,000			100,000
Car 6 Replacement		30,000			30,000
Total Fire:	\$0	\$1,360,000	\$0	\$6,100,000	\$7,460,000

**CAPITAL IMPROVEMENT PROGRAM
FUND ALLOCATION REPORT
FY2008**

PROJECT TITLE	GENERAL FUND	SPECIAL REVENUES	ENTERPRISE FUNDS	FINANCED PROJECTS	TOTAL
PUBLIC WORKS					
Equipment Replacement (Fund 301)	45,500				45,500
Sidewalk Construction Program (Fund 302)	1,200,000	50,000			1,250,000
Street Resurfacing (Overlay Project)		842,000			842,000
Sidewalk Reconstruction Program		100,000			100,000
Storm Water Quality Construction Program	100,000				100,000
Back Yard Storm Water Projects	100,000				100,000
Storm Water Infrastructure Improvements (Fund 324)	100,000				100,000
Alley Resurfacing Program	50,000				50,000
Greenwood Lane Realignment (Fund 323)	300,000				300,000
Cave Mill Road Signals	130,000				130,000
Old Morgantown Road Final Design (Fund 321)	80,000				80,000
Municipal Facilities Planning Study (Fund 335)	75,000				75,000
Modern Way Improvements	70,000				70,000
Smallhouse Road Survey	60,000				60,000
Center Street Parking Lot Improvements	45,000				45,000
Total Public Works:	\$2,355,500	\$992,000	\$0	\$0	\$3,347,500
PARKS & RECREATION					
Equipment Replacement (Fund 301)	99,000				99,000
Soccer Complex Back Lot Paving/Expansion	110,000				110,000
Soccer Complex Field #8-9 Renovation	50,000				50,000
P Miller Basketball Court/Parking Construction	45,000				45,000
Community/Multipurpose Room Renovation	40,000				40,000
PW Pro Shop Facility Condition Improvements			70,500		70,500
C*Winds Pro Shop Seal Parking Lot			25,000		25,000
Total Parks & Recreation:	\$344,000	\$0	\$95,500	\$0	\$439,500
HOUSING & COMMUNITY DEVELOPMENT					
SKYPAC Property Acquisition/Relocation (Carry Forward)				1,600,000	1,600,000
Housing Partnership Initiative	200,000				200,000
Greenways Network Expansion Project (Fund 310)	200,000				200,000
Greenways Linking Schools & Commerce (Fund 310)	110,000				110,000
Total Housing & Community Development:	\$510,000	\$0	\$0	\$1,600,000	\$2,110,000
SUBTOTAL	\$4,572,500	\$2,919,000	\$235,500	\$7,700,000	\$15,427,000

**CAPITAL IMPROVEMENT PROGRAM
FUND ALLOCATION REPORT
FY2008**

PROJECT TITLE	GENERAL FUND	SPECIAL REVENUES	ENTERPRISE FUNDS	FINANCED PROJECTS	TOTAL
DEBT SERVICE					
Police Headquarters Refinancing Bonds 2002		571,000			571,000
Storm Drainage Program Bonds 2000	100,000				100,000
Energy Enhancement Bonds 2000	66,000	50,000			116,000
Northside Fire Station Bonds 1999		160,500			160,500
Southside/Westside Fire Station Bonds 2000		462,000			462,000
Fire Rescue Pumper Lease 1997		28,000			28,000
Quint Fire Truck Note 1999 (Early Pay Off)		133,000			133,000
Signal Preemption System Note 1999		25,000			25,000
Soccer Complex Bonds 1996		188,500			188,500
Dishman Ln/Cave Mill Rd Bonds 2000	518,000				518,000
Preston Miller Park Bonds 2000		454,500			454,500
CrossWinds Pro Shop Lease 1993			58,000		58,000
CrossWinds Golf Course Refinancing Bonds 1998			378,500		378,500
KLC Refinancing Lease 2003	518,000		48,500		566,500
Fleet Lease Note 2001	179,000				179,000
Greenwood Fire Property Lease 2000 (Early Pay Off)		130,000			130,000
Fleet Lease/Fire Stations Renovation 2002	9,500	22,000			31,500
CrossWinds Golf Carts Lease 2004			39,000		39,000
Depot Renovation Refinancing Lease 2004	95,000				95,000
Equipment Replacement/Acquisition Lease 2004		139,000			139,000
WKU Athletic Facility Bonds 2002		1,818,500			1,818,500
Ladder 1 Replacement Lease Note 2003		101,500			101,500
Convention Center Bonds 2003			725,000		725,000
GO Bond Issue - Series A 2004	942,500		56,000		998,500
GO Bond Issue - Series B 2004	160,500				160,500
Replacement of 1989 Pumper Truck 2005		47,000			47,000
Replacement of Copiers 2005	62,500				62,500
Equipment Replacement/Acquisition Lease 2005		213,000			213,000
14th Ave Re-Alignment/Lapsley Lane Reloc 2005	136,000				136,000
WC Water Dist Special Assmt - Industrial Park	13,000				13,000
WC Water Dist Special Assmt - Russellville Rd	47,500				47,500
Pumper 4 / Quint 2 Financing 2008		130,000			130,000
GO Bond Issue - 2007	1,256,500				1,256,500
Total Debt Service:	\$4,104,000	\$4,673,500	\$1,305,000	\$0	\$10,082,500
GRAND TOTAL	\$8,676,500	\$7,592,500	\$1,540,500	\$7,700,000	\$25,509,500

FY2008 CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is the annual plan or schedule of project expenditures for public facilities and infrastructure (buildings, roads, parks, etc.) with estimated project costs and sources of funding (including debt service payments). It is updated annually to reflect changes in funding availability or priorities.

A capital improvement is defined as an expenditure over the amount of \$25,000 with an expected lifetime of five years or more. While many individual vehicles and pieces of equipment do not cost \$25,000, replacement of several pieces of equipment is included in the CIP when the aggregate is more than \$25,000. Professional studies and technical services costing at least \$25,000 may also be included in the CIP when those studies will likely lead to a future construction project.

Work on development of the FY2008 Capital Improvement Program began in February. The estimated cost of requested projects and equipment always exceeds available resources, thus projects must be prioritized, and alternate sources of revenue sought.

Total debt service payments for FY2008 are budgeted at \$10,082,500, with \$4,104,000 coming from General Fund revenues. The only debt proposed in the FY2008 budget is in the Fire Improvement Fund.

Total capital requests for consideration in the FY2008 budget (not including debt service) exceeded \$21.5 million, of which over \$7.5 million would have come from the General Fund. The proposed FY2008 capital budget (excluding debt service) is \$15.4 million, of which \$4.5 million is General Fund. Thus, the presented capital budget has been cut 29% overall, and by 40% in the General Fund. The total recommended Capital Improvement Program, including all funds and debt service, is \$25.5 million.

Original FY2008 equipment replacement requests, including fire equipment, exceeded \$1.2 million. After prioritization and careful review of maintenance records and performance, replacement of three maintenance trucks, two police vehicles, and several smaller pieces of equipment was deferred, cutting the total equipment replacement budget recommendation to \$1 million. Other than public safety vehicles, the proposed FY2008 budget does not include any other cars or trucks.

The following provides a brief description of all of the projects and equipment proposed in the FY2008 Capital Improvement Program.

CITIZEN INFORMATION & ASSISTANCE / CONVENTION

CENTER: \$140,000 (paid from Convention Center Enterprise Fund)

- **Convention Center HVAC Controls Replacement:** This is an expanded project compared to that proposed in the FY2007 budget, which was to replace one set of

faulty HVAC controls that use outdated computer software. The project will be restated and rebid with the option to replace one or all controls. In addition, the entire HVAC system requires proper cleaning, and the new equipment would be properly serviced, calibrated, and monitored.

INFORMATION TECHNOLOGY: \$934,000

- **City-Wide Enterprise Software System - \$100,000:** The new enterprise software was bid, vendor selected (New World), and planning and implementation began in FY2007. The bulk of the project was funded in FY2007, however \$100,000 additional funding is proposed in FY2008 to complete migration of existing City financial and payroll software applications to a new technical environment. Several existing systems will be consolidated into an integrated software system that runs off of one single database. This will allow departments to more easily share information and use integrated financial information, enhance planning and permitting, and offer external e-gov applications.
- **Wireless Infrastructure - \$650,000:** This project was also initiated in FY2007, primarily with funding from the Fire Improvement Fund. It will provide wireless access around town for the City's public safety personnel. The second year costs will be shared by the General and Fire Improvement funds, and will provide sufficient access points and fiber installation to increase coverage to approximately 26 square miles. The third phase is planned for FY2010.
- **Printer Replacement - \$32,000:** Computer printers are typically replaced every few years. Twelve printers have been targeted for replacement in FY2008 due to age, maintenance issues and warranty expiration.
- **City Hall Annex Uninterrupted Power Source Replacement - \$122,000:** The uninterrupted power source (UPS) in the City Hall Annex computer room is currently running at 70% load capacity. With several upcoming new projects as well as normal growth to computer operations, consultants have recommended an upgrade of the UPS plus additional power and a relocation of the UPS. This would require a replacement of the generator and transfer switch. This should be sufficient for a five-ten year timeframe.
- **Spyware Software - \$30,000:** The IT Department uses Spyware software, however the filtering takes place once data has already passed into the network, which creates more overhead on the network as well as allowing some data to pass through. A purchased Spyware appliance would reside external to the firewall, improving on data caught and improving efficiency since it would be filtered outside of the main network.

POLICE: \$996,000

- **Equipment Replacement/Acquisition - \$391,000:** Seventeen police vehicles would be replaced according to the Fleet Division's equipment replacement schedule and maintenance records, and two additional vehicles would be purchased. All but one of the replacement vehicles would be patrol sedans; one administrative sedan would be replaced. New vehicles would be provided for two of the new officers added to the complement in FY08.
- **Mobile Data Terminals - \$300,000:** This is part of a four-year project to install mobile data terminals (MDT's) in all police cars to enhance communication capability, safety and productivity. A homeland security grant funded fifty terminals. Phase II of this project would use local funds to purchase approximately thirty additional MDT's and related hardware/software so that most patrol officers will be able to access the wireless network. Additional phases in FY2009 and FY2010 would purchase the remaining terminals, plus routers for all of the MDT's, to improve communication capability with the wireless system.
- **In-Car Cameras - \$175,000:** The Police Department presently has about thirty patrol vehicles equipped with digital mobile in-car camera systems. \$150,000 in local funds plus \$25,000 from state law enforcement funds would be used to purchase and install another thirty cameras. Future phases in FY2009 and FY2010 would complete installation for all police vehicles.
- **Seventh Work Station Radio Console - \$50,000:** State wireless revenues would be used to purchase an additional radio console and equip a seventh work station in the 911 Communications Center.
- **911 Recording System Replacement - \$40,000:** State wireless revenues would be used to replace the telephone/police radio recording system in the 911 Communications Center. The current system is several years old and is not capable of providing needed additional telephone line capacity.
- **CRT Sprinter Van - \$40,000:** State law enforcement funds would be used to purchase and equip a large commercial-type van suitable for tactical deployment of the critical response team. The team currently has no deployment vehicle suitable for tactical or covert deployment in inclement weather. Multiple marked police cars or pick up trucks must be used. The van would hold eleven officers fully prepared and equipped, and would allow for quick exit.

FIRE: \$7,460,000 (all paid from Fire Improvement Fund)

- Traffic Signal Pre-Emption System - \$30,000: This on-going project funds installation and repair of equipment at key signal-controlled intersections. The system has been installed at over 75 intersections allowing responding apparatus to receive a green signal. \$25,000 would be committed in the out-years to continue this project.
- Greenwood Fire Station Construction - \$3,086,000 (bonded): Property was purchased several years ago for eventual construction of a sixth fire station to serve the Greenwood area of the City. It is not possible to reach the southeastern corner of the city limits within the desired five minute response time from the existing Airport Station. The new station is expected to cost \$3.1 million and would open in late 2009. It is being designed to include a police substation, and a backup emergency communications center and redundant computer system in the event that a natural disaster or major power failure were to impact the downtown area.
- Headquarters Station Renovation/Administration Construction - \$2,351,000 (bonded): A 6,000 square foot Fire Administration building would be constructed next to the Headquarters Fire Station at a cost of \$1,508,000. This would include 3,000 square feet of office space, and a 3,000 square foot meeting/training room that could be used for a variety of functions. Renovation of the administration wing of the Headquarters Station would provide additional office space for shift commanders, female living quarters, a physical fitness facility, and expanded general living quarters. The renovation is budgeted at \$843,000.
- Airport Station Renovation - \$663,000 (bonded): Up to 3,000 square feet of space would be added to the Airport Fire Station to provide women's quarters, a physical fitness room, a classroom, and additional storage space. The station would also be converted from septic system to sewer.
- Pumper 5 Replacement - \$450,000: The 1994 fire pumper would be replaced with a triple combination 1500 gallon front line fire pumper in accordance with the apparatus replacement schedule. The 1994 apparatus would be placed in reserve fleet for a couple of years and then sold.
- New Pumper (Greenwood Station) - \$450,000: A new triple combination 1500 gallon front line pumper would be purchased and assigned to the new Greenwood Fire Station.
- Hands Free Thermal Cameras - \$300,000: Thirty-three hands-free thermal cameras would be purchased so that each on-duty firefighter would have state of the art audio visual equipment to see in smoke and heat to quickly navigate and find trapped or lost individuals.

- Portable Radios - \$100,000: The department presently has 63 radios. Fifty additional units would be purchased to equip the entire department with individual units. Giving all suppression personnel a radio would enable notification of personnel for large emergency incidents. Once activated to a large scene emergency, each responder would have his/her own radio for communication and accountability purposes.
- Car 6 Replacement – \$30,000: The 1999 Blazer used by the Training Division company commander would be replaced with a similar-size vehicle. Car 6 has over 94,000 miles, and would be equipped for use as a backup to the command vehicle.

PUBLIC WORKS: \$3,347,500

- Equipment Replacement/Acquisition - \$45,500: Two pieces of equipment would be replaced according to the equipment replacement schedule and maintenance needs: a 2000 Aeroil asphalt reclaimer replaced with a four-ton reclaimer (\$35,000); and a 2000 Grasshopper mower replaced with a belly mower with grass and leaf collector (\$20,500).
- Sidewalk Construction Program - \$1,250,000: Continuing the program started in FY2007, a 600% increase in funding is proposed for new sidewalk construction. \$1.2 million would be dedicated from unencumbered fund balance, along with \$50,000 in state funds. This commitment could pave up to three miles of new sidewalks. Budget under spending would be used each year to fund an on-going program, which would maximize dollars for construction and avoid incurring debt.
- Street Resurfacing/Storm Drainage (Overlay Project) - \$842,000: This on-going program provides for resurfacing of streets according to priorities determined from the pavement management system. Related storm drainage problems are also addressed. Funding would come from state revenues.
- Sidewalk, Curb & Gutter Reconstruction - \$100,000: This on-going program repairs and constructs sidewalks, curb and gutter. The primary focus is to replace existing sidewalks to improve trip hazards and ADA compliance. Funds would be allocated from liquid fuel tax revenues.
- Storm Water Quality Projects - \$100,000: This on-going program is required to fulfill the City's NPDES Phase II Storm Water permit obligations. Projects are constructed at two to five locations per year to improve water quality and are selected based on known water quality issues.
- Back Yard Storm Water Projects - \$100,000: The back yard storm water projects are based on citizen requests, and are prioritized and screened against selected

criteria. The intent is to improve the capacity of storm water conveyance in the most needful areas of the city, improving drainage flow, safety of travelers and potentially reducing damage to residences or businesses.

- Storm Water Infrastructure Improvements - \$100,000: This new project has been added to the FY2008 budget, and would prepare for a downtown storm sewer improvement project incorporating water quality standards. It would likely be merged with the two other water projects in the out-years to provide \$300,000/year to fund a larger capital project.
- Alley Overlay Program - \$50,000: This program was initiated in FY2007 to upgrade the condition of alleys, including overlay, reconstruction, and repair. These funds should substantially complete overlay of all alleys in the city.
- Greenwood Lane Realignment - \$300,000: This joint project with the Kentucky Transportation Cabinet and the Warren County School District will ultimately carry significant traffic volumes from the planned Bluegrass development in the southeast quadrant of the I-65/U.S. 231 interchange. Road design and realignment could help reduce congestion on U.S. 231. The City's share of the \$2.8 million project would be used for utility relocation and property acquisition.
- Cave Mill Road Signals - \$130,000: This project would fund the design and construction of a traffic signal on Cave Mill Road. Intersections being studied include North Mill Avenue, Crossings Boulevard, and Grider Pond Road.
- Old Morgantown Road Final Design - \$80,000: Preliminary design work on the Old Morgantown Road corridor was initiated in FY2007. The "Envision Forest Park" project has incorporated input from local neighborhoods and businesses. The final design would provide construction-ready plans to enhance this thoroughfare from University Boulevard to Morgantown Road.
- Municipal Facilities Planning Study - \$75,000: A needs assessment and planning studies would be conducted regarding basic municipal office space, a proposed Police annex/storage facility, and reuse of the old Cabell Drive Fire Station. The basic municipal office space study would focus on combining offices currently in different locations to provide a 'one stop shop'.
- Modern Way Improvements - \$70,000: A through route would be constructed for local drivers in order to improve traffic flow and reduce congestion in the Nashville Road/Dishman Lane area.
- Smallhouse Road Survey - \$60,000: This professional service project would collect survey, geotechnical and karst data as the first stage of a feasibility study to widen Smallhouse Road.

- Center Street Parking Lot Improvements - \$45,000: The recently purchased Satterfield parking lot would be milled, overlayed, and striped; and a perimeter curb and one drive entrance with security gate would be installed.

PARKS & RECREATION: \$439,500

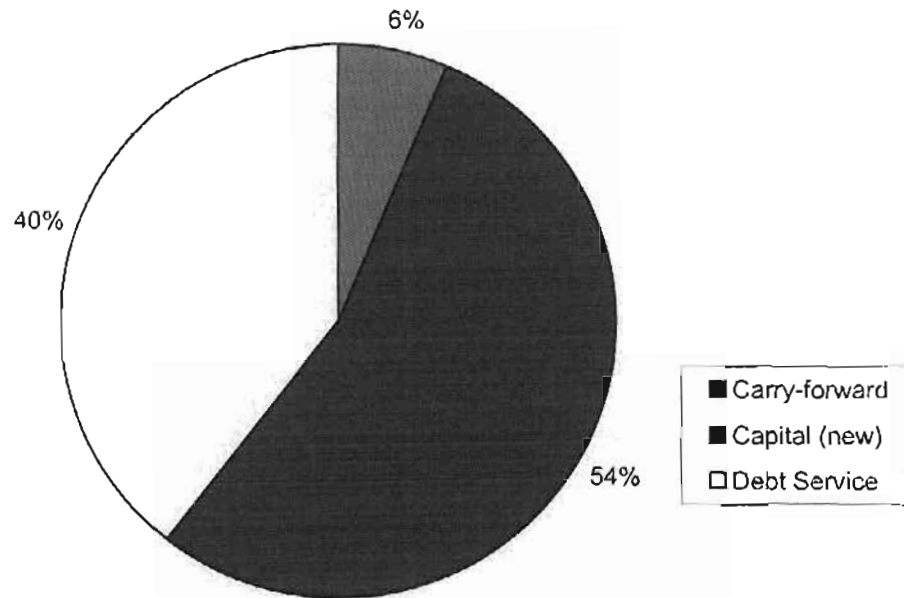
- Equipment Replacement/Acquisition - \$99,000: A total of six pieces of equipment would be replaced according to the equipment replacement schedule, maintenance records, and departmental priorities: 1996 Grasshopper Rotary Mower (Landscape) at \$15,000; 2000 Progressive Batwing Mowing Attachment (Preston Miller) at \$12,000; 1999 Toro Truckster with Cab (Cemetery) at \$20,000; 2000 Cushman Truckster (Cemetery) at \$20,000; 2000 Toro Truckster (Preston Miller) at \$20,000; and 2000 Skag Mower (Cemetery) at \$12,000.
- Soccer Complex Back Lot Paving/Expansion - \$110,000: The existing back gravel parking lot at the Lovers Lane Soccer Complex would be expanded and paved. The expanded lot would permit an additional fifty parking spaces, and would include striping, two separate ingress/egresses, perimeter curb and gutter, and additional parking stops.
- Soccer Complex Field #8-9 Renovation - \$50,000: An additional game-quality soccer field for the youth recreational and competitive soccer program is the Parks & Recreation Department's top capital need. Field renovation, including irrigation and excavation, would provide more versatility in facility use.
- Preston Miller Basketball Court/Parking Construction - \$45,000: A new lighted basketball court would be constructed at Preston Miller Park. Additional paved parking would also be provided to serve the basketball and volleyball courts. The dilapidated and underused basketball court on Reservoir Hill would be closed and torn out.
- Community/Multipurpose Room Renovation - \$40,000: Once the Head Start/Day Care operation moves to its new location on Center Street, the Moxley Center's community and multipurpose room would be renovated for meetings and special events. This would include painting, flooring and basic repairs, and standard furnishings. The room would be available for rent.
- Paul Walker Pro Shop Facility Condition Improvements - \$70,500: A professional facilities condition assessment was conducted on a number of City-owned buildings in FY2007. Several needed corrections were identified at the Paul Walker Pro Shop, including providing ADA-compliant restrooms, replacement of windows and acoustical ceiling tiles, installation of a heat pump system, seal coating the parking lot, and other minor construction, maintenance, and electrical work.

- CrossWinds Pro Shop Parking Lot - \$25,000: Seal coating of the asphalt parking lot at the CrossWinds Pro Shop would be completed, as the top priority from that facility's condition assessment.

HOUSING & COMMUNITY DEVELOPMENT: \$2,110,000

- SKyPAC Property Acquisition/Relocation - \$1,600,000: This is a carry-forward project from FY2007. The City had previously agreed to acquire certain property for the SKyPAC project, in the blocks bounded by College, Seventh, Center, and Sixth, and the triangular area formed by the new construction of Seventh from Center to Kentucky, Sixth, and Center. Funds were included in the 2007 bond issue to purchase the remaining property and demolish existing structures. Needed relocation of residents/businesses would also be provided.
- New Housing Partnership Initiative - \$200,000: The City would continue the project first funded in FY2007, to provide homeownership opportunities in west side neighborhoods, in partnership with H.A.N.D.S. and the Housing Authority of Bowling Green.
- Greenways Network Expansion Project - \$200,000: City funds would be used to match a \$1.2 million grant application through the federal Transportation, Community and System Preservation Program. The project would provide shared-use paths through the WKU main campus, at Veterans Memorial Boulevard, Lost River/Cave Mill Road, and from the soccer complex to Ken Bale Boulevard.
- Greenways Linking Schools & Commerce - \$110,000: City funds would be used to match a grant application with the Kentucky Transportation Cabinet for \$440,000. The Linking Schools and Commerce project would connect the Russellville Road commercial district to the new commercial area at Veterans Memorial Boulevard/Morgantown Road, with four school campuses along the route (Warren Central, Warren Elementary, Bowling Green Technical College, and Kentucky Advanced Technology Institute.)

FY 2008 Capital Budget - All Funds



Carry-forward	\$1,600,000
Capital (new)	\$13,827,000
Debt Service	<u>\$10,082,500</u>
Total	\$25,509,500

* Capital and Debt Service total 24.7% of FY 2008 All Funds Expenditures.

**NEW PERSONNEL POSITIONS ADDED
FY2003 thru FY2008**

Department	FY2003		FY2004		FY2005		FY2006		FY2007		FY2008	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Legislative												
City Manager (Exec.)												
Citizen Info & Assl.			1					1				
Finance			2								1	
Human Resources			1									
Legal			2									
Information Tech			1								1	
Police			4		5	1	5	1	4		6	
Fire			4		3		6		3		1	
Public Works			5				1	1				
Parks & Recreation			1								3	1
Housing & Comm. Dev.			2									
Total	0	0	23	0	8	1	12	3	11	0	12	1

* mid-year addition

RECOMMENDED RECLASSIFICATIONS AND UPGRADES

FY2008

Department	Position No.	Current Position Title	Current Grade	Recommended Position Title	Recommended Grade
Legislative/City Manager	12-3	Administrative Assistant	115	Executive Assistant	118
Citizen Info. & Asst.					
Finance	upgrade (3) 14-11	Treasury Associate Occupational License Inspector	113 115	Treasury Associate Business Tax Auditor	115 119
Human Resources					
Legal					
Information Tech.	17-2 17-4	System Analyst System Engineer	122 126	System Engineer System Engineer, Sr.	126 127
Police	upgrade (2) upgrade (1) upgrade (15)	Animal Control Officer Communications Center Manager Communications Dispatcher	113 123 114	Animal Control Officer Communications Center Manager Communications Dispatcher	117 124 116
Fire					
Public Works					
Parks & Recreation	41-7	Administrative Manager	117	Administrative Services Supervisor	118
Housing & Comm. Dev.	upgrade (1)	Grants Manager	123	Grants Manager	125

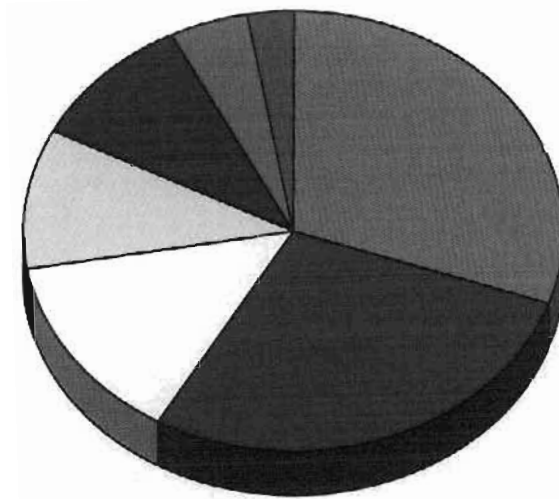
Total Reclassifications 5 Applies to an individual whose duties changed.

Total Upgrades 22 Applies to all positions with the same classification (title).

FY 2008 Personnel Service Expenditures

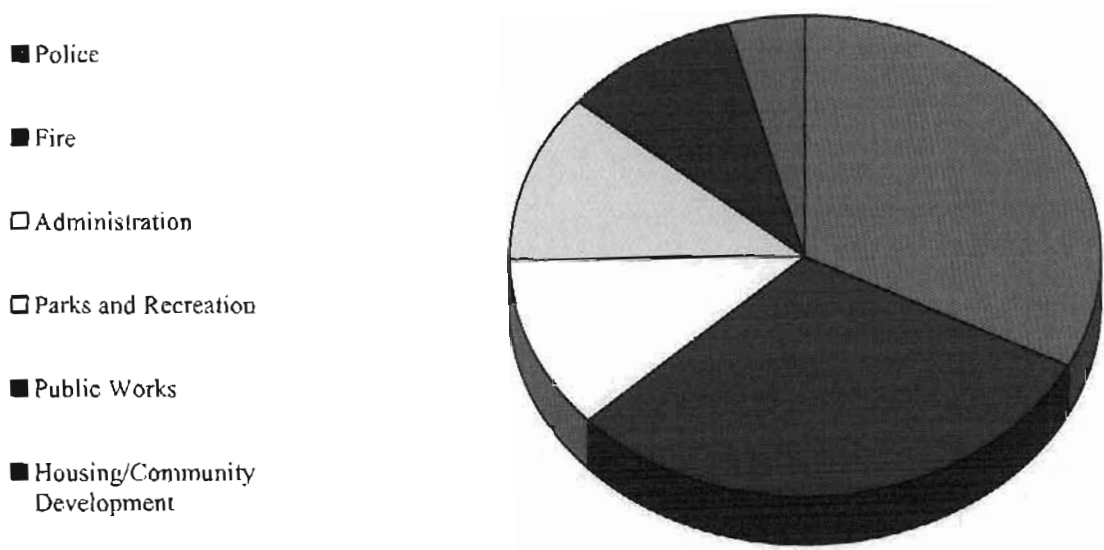
All Funds by Department

- Police
- Fire
- Parks and Recreation
- Administration
- Public Works
- Housing/Community Development
- Police/Fire Pension



Police	\$10,812,594	30%
Fire	\$9,982,248	28%
Parks and Recreation	\$4,998,706	14%
Administration	\$3,672,473	10%
Public Works	\$3,520,152	10%
Housing/Community Development	\$1,664,084	5%
Police/Fire Pension	\$1,030,000	3%
Total	\$35,680,257	

FY 2008 Personnel Service Expenditures General Fund by Department



Police	\$10,087,304	32%
Fire	\$9,491,442	31%
Administration	\$3,582,473	12%
Parks and Recreation	\$3,569,854	12%
Public Works	\$3,016,183	10%
Housing/Community Development	\$1,294,338	4%
Total	\$31,041,594	

DEPARTMENT SUMMARY

Agency Funding

City Created/Contract Agencies	FY 05/06	FY 06/07	FY 07/08	FY 07/08	FY 07/08
	Actual	Budget	Requested	Recommended	Adopted
BG/WC Drug Task Force	\$46,165	\$55,444	\$55,444	\$55,444	\$49,000
BG/WC Regional Airport	\$53,625	\$56,875	\$57,375	\$57,375	\$57,375
Community Action--Transportation	\$112,500	\$162,500	\$222,375	\$222,375	\$222,375
Downtown Redevelopment Authority	\$106,200	\$106,200	\$106,200	\$106,200	\$106,200
Economic Development Authority	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Hobson House Commission	\$53,846	\$55,666	\$64,491	\$57,091	\$57,091
Human Rights Commission	\$56,570	\$58,482	\$65,000	\$59,979	\$65,000
BG-WC Operation P.R.I.D.E.*	\$25,000	\$25,845	--	--	--
Friends of L&N Depot--Depot Management	\$0	\$69,286.50	\$79,716	\$79,716	\$79,716
Planning Commission Code Enf	\$27,580	\$28,512	\$29,600	\$29,242	\$29,242
Planning Commission Greenways	\$24,000	\$31,572	\$32,520	\$32,380	\$32,380
Planning Commission Historic Pres	\$45,000	\$45,000	\$46,350	\$46,152	\$46,152
Planning Commission Opr.	\$380,660	\$393,526	\$411,372	\$403,600	\$403,600
Planning Commission GIS	\$52,380	\$54,150	\$55,775	\$55,536	\$55,536
WC Regional Jail Inmate Mowing (Pride)	\$28,942	\$29,920	\$37,529	\$30,686	\$30,686
	<u>\$1,137,468</u>	<u>\$1,297,978.50</u>	<u>\$1,388,747</u>	<u>\$1,360,776</u>	<u>\$1,359,353</u>
Competitive Agencies					
A New Story Foundation, Inc.	\$0	\$0	\$1,716		\$0
BG Chamber Orchestra	\$10,000	\$0	\$30,000		\$10,000
BG International Festival	\$9,750	\$5,000	\$13,500		\$8,128
BG Junior Woman's Club	\$0	\$0	\$5,000		\$0
BG Western Symphony Orchestra	\$2,600	\$0	\$10,000		\$2,600
BG-WC Emergency Management	\$25,015	\$25,015	\$26,266		\$25,655
EM Supplemental (vehicle & upgrade 8 outdoor warning sirens)		\$66,000	\$94,500		\$0
BG-WC Humane Society	\$83,460	\$86,281	\$113,000		\$88,490
BG-WC Operation P.R.I.D.E.*	--	--	\$50,000		\$26,507
BG-WC Welfare Center	\$44,125	\$44,125	\$46,330		\$45,255
Bosnian Club	\$0	\$0	\$8,000		\$0
Capitol Arts Alliance, Inc	\$58,500	\$60,477	\$65,000		\$70,000
Central Region ICC	\$22,000	\$50,000	\$50,000		\$51,280
Community Action--Child Services	\$75,000	\$75,000	\$75,000		\$76,920
Fairview Community Health Center	\$219,375	\$226,790	\$226,790		\$200,000
Kentucky Adoption Options	\$0	\$0	\$10,000		\$0
Kentucky Consumer Advocate Network	\$0	\$0	\$12,244		\$0
Kentucky Hartland Outreach	\$0	\$0	\$10,000		\$0
Lost River Cave & Valley	\$0	\$12,000	\$0		\$0
Matthew 25 Aids Services, Inc.	\$0	\$0	\$6,587		\$0
New Era Planning Association, Inc	\$3,000	\$3,101	\$4,000		\$3,180
Prime Time Events	\$20,000	\$10,000	\$0		\$0
Public Library Digital Depot	\$163,313	\$163,313	\$163,313		\$163,313
Public Theatre of Kentucky	\$0	\$0	\$7,500		\$0
Southern Kentucky Concert Band (renamed BG Western Community Bands)	\$0	\$0	\$5,000		\$0
The Kelly Autism Program, Clinical Education Complex	\$0	\$0	\$11,826		\$0
VSA Arts of Kentucky	\$0	\$0	\$20,000		\$10,000
	<u>\$736,138</u>	<u>\$827,102</u>	<u>\$1,065,572</u>	<u>\$850,000</u>	<u>\$781,328</u>
United Way of Southern Kentucky*	<u>\$0</u>	<u>\$58,000</u>	<u>\$43,354</u>	<u>\$43,354</u>	<u>\$43,354</u>
Total	\$1,873,606	\$2,183,081	\$2,497,673	\$2,254,130	\$2,184,035

* United Way funding is based upon City employee pledges

*Operation Pride was previously considered a contract agency until the Depot Management changed January 1, 2007

Agency funding totals approx. 3.81% of FY2008 General Fund Expenditures

Department Summary

Legislative

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1111 Board of Commissioners	\$327,290	\$250,105	\$179,469
1112 Sister Cities Program	<u>\$4,886</u>	<u>\$19,694</u>	<u>\$22,550</u>
TOTAL:	\$332,176	\$269,799	\$202,019

Department Summary

City Manager's Office

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1211 City Manager	\$186,061	\$236,070	\$258,160
1212 Budget Office	\$59,125	\$4,218	\$4,650
1213 Internal Auditor	\$3,447	\$79,985	\$157,755
1221 Asst. City Manager/City Clerk	\$0	\$211,869	\$207,226
1222 Purchasing Agent	<u>\$0</u>	<u>\$10,820</u>	<u>\$86,264</u>
TOTAL:	\$248,633	\$542,962	\$714,055

Department Summary

Citizen Information and Assistance

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1303 CIA Administration	\$146,863	\$133,415	\$133,142
1313 Neighborhood Action Office	\$139,794	\$232,902	\$148,704
1321 City Clerk	\$151,461	\$0	\$0
1322 City Central	\$146,041	\$160,952	\$158,108
1323 Public Information	<u>\$192,344</u>	<u>\$242,674</u>	<u>\$263,953</u>
TOTAL:	\$776,503	\$769,943	\$703,907

Department Summary


Finance

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1411 Chief Financial Officer	\$223,835	\$322,906	\$220,620
1421 Treasury	\$289,537	\$253,799	\$348,138
1422 Licensing	\$271,232	\$249,947	\$309,452
1432 Accounting	\$363,567	\$340,141	\$352,059
1434 Payroll	\$116,108	\$100,495	\$110,456
1442 MIS Training	<u>\$37,011</u>	<u>\$0</u>	<u>\$0</u>
TOTAL:	\$1,301,290	\$1,267,288	\$1,340,725

Department Summary

Human Resources and Risk Management

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1511 Personnel Management	\$296,423	\$458,218	\$503,529
1512 Benefits and Insurance	\$4,185,147	\$5,701,909	\$5,746,581
1513 Safety and Training	\$758,889	\$919,395	\$918,893
1514 Employee & Organizational Dev.	\$116,141	\$91,795	\$144,087
1515 Workforce Diversity	<u>\$51,153</u>	<u>\$48,755</u>	<u>\$44,250</u>
TOTAL:	\$5,407,753	\$7,220,072	\$7,357,340



Department Summary

Law

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1611 City Attorney	\$32	\$40	\$40
1612 Legal Department	\$242,802	\$240,537	\$276,311
1621 Outside Legal Services	<u>\$124,110</u>	<u>\$801,942</u>	<u>\$45,000</u>
TOTAL:	\$366,944	\$1,042,519	\$321,351

Department Summary

Information Technology

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
1711 IT Operations	<u>\$1,142,576</u>	<u>\$2,105,934</u>	<u>\$2,255,902</u>
TOTAL:	\$1,142,576	\$2,105,934	\$2,255,902

Department Summary

Administrative Services

	<u>FY 05/06</u> <u>Actual</u>	<u>FY 06/07</u> <u>Adjusted</u>	<u>FY 07/08</u> <u>Adopted</u>
1911 Planning and Zoning	\$529,620	\$752,760	\$571,110
1912 BRADD	\$25,787	\$27,000	\$27,000
1921 Central Services	\$122,061	\$138,260	\$159,960
1924 PBX System	<u>\$165,196</u>	<u>\$202,297</u>	<u>\$200,930</u>
TOTAL:	\$842,664	\$1,120,317	\$959,000

Department Summary

Police

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
2111 Police Administration	\$994,257	\$1,078,922	\$1,083,036
2112 Central Services	\$74,669	\$95,658	\$106,505
2121 Professional Standards	\$434,221	\$575,329	\$596,835
2122 Central Records	\$258,624	\$286,228	\$298,235
2123 Communications	\$1,123,385	\$1,261,588	\$1,526,119
2124 Evidence and Property	\$105,481	\$113,537	\$122,287
2126 Crime Scene Processing	\$27,877	\$15,182	\$20,600
2131 Criminal Investigations	\$1,139,325	\$1,245,336	\$1,484,400
2132 Critical Response Team	\$22,619	\$25,615	\$68,675
2134 Special Operations	\$615,126	\$538,371	\$821,107
2136 Traffic and Patrol	\$6,286,208	\$6,953,710	\$7,665,491
2137 Special Traffic Enforcement	<u>\$74,295</u>	<u>\$73,000</u>	<u>\$83,000</u>
TOTAL:	\$11,156,087	\$12,262,476	\$13,876,290

Department Summary

Fire

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
2211 Fire Chief	\$909,060	\$1,015,148	\$1,032,343
2221 Fire Suppression	\$7,354,813	\$9,065,857	\$9,933,319
2231 Fire Prevention	\$420,431	\$424,853	\$425,434
2241 Fire Training	\$226,816	\$268,583	\$393,634
2251 Fire Repair Services	\$138,452	\$135,857	\$136,038
2252 Fire Stations/Buildings	<u>\$136,181</u>	<u>\$288,541</u>	<u>\$6,298,974</u>
TOTAL:	\$9,185,753	\$11,198,839	\$18,219,742

Department Summary

Other Public Safety

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
2921 Police Fire Retirees	<u>\$1,173,647</u>	<u>\$1,337,000</u>	<u>\$1,380,000</u>
TOTAL:	\$1,173,647	\$1,337,000	\$1,380,000

Department Summary

Public Works

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
3111 Public Works Director	\$226,006	\$229,052	\$237,951
3112 Field Engineering	\$226,937	\$245,851	\$167,089
3113 Planning and Design	\$1,585,992	\$5,384,452	\$1,252,868
3114 Special Projects	\$1,705	\$0	\$0
3115 Storm Water Management	<u>\$799,324</u>	<u>\$1,116,937</u>	<u>\$960,340</u>
TOTAL:	\$2,839,964	\$6,976,292	\$2,618,248

Department Summary

Operations

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
3311 General Supervision	\$245,846	\$211,752	\$239,425
3321 Weed/Alley Maintenance	\$258,527	\$345,242	\$299,245
3322 Brush, Leaf, Trash Removal	\$448,226	\$469,037	\$422,338
3323 Sweeping/Snow Removal	\$215,882	\$275,049	\$153,786
3331 Storm Drainage	\$337,038	\$508,767	\$320,540
3341 Maintenance/Overlay	\$1,415,069	\$2,443,803	\$1,055,427
3342 Sidewalk Reconstruction	\$358,260	\$377,944	\$1,668,354
3343 Street Traffic Control	\$386,836	\$360,108	\$383,312
3351 Provisional Services	<u>\$9,310</u>	<u>\$14,059</u>	<u>\$8,705</u>
TOTAL:	\$3,674,994	\$5,005,761	\$4,551,132

Department Summary

Fleet Management

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
3411 General Supervision	\$171,986	\$229,650	\$156,359
3412 Inventory Control	\$48,327	\$53,754	\$58,438
3421 Vehicle Maintenance	\$1,093,420	\$1,204,641	\$1,230,363
3423 Accident Repairs	<u>\$13,301</u>	<u>\$12,197</u>	<u>\$46,340</u>
TOTAL:	\$1,327,034	\$1,500,242	\$1,491,500

Department Summary

Buildings and Plant

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
3511 Custodial Services	\$173,483	\$181,097	\$186,107
3512 Facility Maintenance	\$522,139	\$670,238	\$689,280
3521 Street Lighting	<u>\$800,116</u>	<u>\$869,604</u>	<u>\$951,000</u>
TOTAL:	\$1,495,738	\$1,720,939	\$1,826,387

Department Summary

Landfills

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
3611 General Supervision	\$0	\$80	\$0
3613 Maintenance and Monitoring	<u>\$24,555</u>	<u>\$125,848</u>	<u>\$123,159</u>
TOTAL:	\$24,555	\$125,928	\$123,159

Department Summary

Transportation

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
3711 Airport Board	\$68,813	\$57,158	\$57,375
3712 Public Transit	<u>\$433,184</u>	<u>\$889,173</u>	<u>\$622,186</u>
TOTAL:	\$501,997	\$946,331	\$679,561

Department Summary

Parks

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
4111 Parks Director	\$1,523,450	\$5,791,678	\$447,416
4121 Park Maintenance	<u>\$1,031,978</u>	<u>\$1,368,532</u>	<u>\$1,483,930</u>
TOTAL:	\$2,555,428	\$7,160,210	\$1,931,346

Department Summary

Recreation

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
4211 Playgrounds	\$19,715	\$39,989	\$44,800
4222 Preston Miller Pool	\$850,998	\$904,941	\$891,292
4223 Instructional Swimming	\$5,780	\$30,740	\$22,781
4231 Fitness	\$262,712	\$379,267	\$337,236
4241 Special Populations	\$170,710	\$215,093	\$233,945
4251 Arts and Crafts	\$13,814	\$5,005	\$0
4261 Playschool	<u>\$39,844</u>	<u>\$746</u>	<u>\$0</u>
TOTAL:	\$1,363,573	\$1,575,781	\$1,530,054

Department Summary

Athletics

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
4311 General Supervision	\$418,077	\$1,108,073	\$725,338
4322 Tennis	\$9,431	\$10,634	\$10,836
4323 Soccer	\$0	\$6,000	\$5,000
4324 Basketball	\$20,969	\$25,876	\$28,794
4325 Volleyball	\$17,420	\$14,729	\$46,779
4327 Disc Golf	<u>\$2,555</u>	<u>\$5,510</u>	<u>\$3,000</u>
TOTAL:	\$468,452	\$1,170,822	\$819,747

Department Summary

Community Centers

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
4411 Bowling Green Community Ctr.	\$233,874	\$241,403	\$267,206
4412 Parker Bennett Center	\$125,383	\$159,000	\$168,948
4421 Community Center Maint.	<u>\$320,135</u>	<u>\$329,118</u>	<u>\$590,017</u>
TOTAL:	\$679,392	\$729,521	\$1,026,171

Department Summary

Golf Courses

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
4511 Crosswinds Municipal Golf Course	\$952,549	\$1,095,721	\$1,118,168
4512 Paul Walker Municipal Course	\$167,258	\$184,770	\$257,110
4513 The Golf Course At Riverview	\$203,840	\$267,253	\$265,667
4521 Crosswinds Maintenance	\$623,188	\$645,892	\$674,418
4522 Paul Walker Maintenance	\$188,158	\$220,233	\$229,404
4523 Golf Course At Riverview Maint.	<u>\$194,611</u>	<u>\$237,119</u>	<u>\$227,724</u>
TOTAL:	\$2,329,604	\$2,650,988	\$2,772,491

Department Summary

Other Parks

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
4611 Cemetery Administration	\$107,125	\$333,392	\$114,524
4612 Cemetery Maintenance	\$534,705	\$530,486	\$570,575
4621 Landscape	\$444,100	\$576,354	\$562,854
4622 Operation PRIDE	\$53,942	\$369,765	\$57,193
4631 Hobson House Commission	\$53,846	\$55,666	\$57,091
4632 Lost River Cave & Valley	\$0	\$12,000	\$0
4641 Arts Commission	<u>\$68,500</u>	<u>\$60,477</u>	<u>\$92,600</u>
TOTAL:	\$1,262,218	\$1,938,140	\$1,454,837

Department Summary

Housing & Community Development

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
5111 Housing/CD Administration	\$2,389,735	\$8,619,701	\$1,003,090
5121 Economic Development	\$1,693,926	\$965,685	\$286,090
5131 Housing Assistance	\$3,291,575	\$4,566,297	\$3,236,596
5141 Building and Inspection	\$513,180	\$670,727	\$769,648
5151 Code Enforcement	<u>\$558,510</u>	<u>\$568,235</u>	<u>\$611,938</u>
TOTAL:	\$8,446,926	\$15,390,645	\$5,907,362

Department Summary

Community Services

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
6111 Health Services	\$219,375	\$226,790	\$200,000
6121 Human Services	\$2,094,188	\$2,405,981	\$2,577,181
6131 Other Community Services	<u>\$61,200</u>	<u>\$305,765</u>	<u>\$185,916</u>
TOTAL:	\$2,374,763	\$2,938,536	\$2,963,097

Department Summary

Bonds

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
7101 1999 Quint Truck Note	\$0	\$0	\$133,000
7102 1996 Community Center Bonds	\$205,255	\$704,000	\$0
7103 1999 Preemption System Note	\$0	\$0	\$25,000
7104 2004 GO Bonds	\$1,071,020	\$1,102,500	\$1,103,100
7105 2002 Fleet Note	\$0	\$0	\$31,500
7106 2002 Police Headquarters Bonds	\$569,669	\$568,500	\$571,000
7107 2007 GO Bonds	\$0	\$133,862	\$1,256,500
7108 1995 Soccer Complex Bonds	\$189,330	\$189,000	\$188,500
7109 1997 800 Trunking System Bonds	\$197,390	\$199,000	\$0
7110 1998 Northside Fire Station Bonds	\$158,269	\$159,500	\$160,500
7111 2000 GO Bonds	\$1,198,086	\$1,199,000	\$1,196,300
7112 2002 WKU Bonds	\$1,538,250	\$1,668,500	\$1,818,500

Department Summary

Bonds (continued)

*Formerly considered Notes and Capital Leases

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
7113 1997 Rescue Pumper Note	\$0	\$0	\$27,700
7114 2004 Fire Platform Truck Note	\$0	\$0	\$101,300
7115 2004 Fleet & Equip Lease	\$0	\$0	\$138,800
7116 2003 KLC Refinancing Lease	\$0	\$0	\$517,500
7117 2001 Depot Lease	\$0	\$0	\$94,800
7118 2005 Fleet Lease	\$0	\$0	\$213,100
7119 2005 Copier Lease	\$0	\$0	\$62,500
7120 2001 Fleet Lease	\$0	\$0	\$179,000
7121 2000 Greenwood Property Lease	\$0	\$0	\$130,000
7122 2005 Fire Pumper Lease	\$0	\$0	\$47,000
7123 2005 14th Street/Lapsley Lease	\$0	\$0	\$136,000
7124 2007 Pumper & Quint	\$0	\$0	\$129,900
7125 WCWD SC Industrial Park Bonds	\$0	\$0	\$13,100
7126 WCWD Russellville Road Loan	\$0	\$0	\$47,900
TOTAL:	\$5,127,269	\$5,923,862	\$8,322,500

Department Summary

Notes

	<u>FY 05/06</u> <u>Actual</u>	<u>FY 06/07</u> <u>Adjusted</u>	<u>FY 07/08</u> <u>Adopted</u>
7301 Beautification Building Note	\$40,910	\$173,648	\$0
7302 2003 Fleet & Equip. Note	\$90,900	\$246,852	\$0
7303 2004 Fleet & Equip. Note	\$136,058	\$139,000	\$0
7304 1999 Quint Truck Note	\$53,644	\$51,500	\$0
7305 1999 Precmption System Note	\$22,700	\$26,500	\$0
7306 2002 Fleet Note	\$31,752	\$31,500	\$0
7307 1997 Fire Rescue Pumper	\$27,125	\$29,000	\$0
7308 2004 Fire Platform Truck Note	\$99,761	\$107,500	\$0
7309 2004 Computer Note	<u>\$91,497</u>	<u>\$89,500</u>	<u>\$0</u>
TOTAL:	\$594,347	\$895,000	\$0

Department Summary

Capital Leases

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
7501 2003 KLC Refinancing Lease	\$579,110	\$558,968	\$0
7502 2001 Depot Lease	\$100,643	\$98,000	\$0
7504 2005 Flect Lease	\$212,927	\$213,000	\$0
7505 2005 Copier Lease	\$62,403	\$62,500	\$0
7506 2001 Flcet Lease	\$174,815	\$193,532	\$0
7507 2000 Greenwood Property Lease	\$32,069	\$37,500	\$0
7508 2004 Cavemill/Dishman Lease	\$27,043	\$206,000	\$0
7509 2005 Fire Pumpcr Lease	\$0	\$47,000	\$0
7511 2005 14th Street/Lapsley Lease	<u>\$0</u>	<u>\$136,000</u>	<u>\$0</u>
TOTAL:	\$1,189,010	\$1,552,500	\$0

Department Summary

Intergovernmental

	<u>FY 05/06</u> <u>Actual</u>	<u>FY 06/07</u> <u>Adjusted</u>	<u>FY 07/08</u> <u>Adopted</u>
8111 Conv.&Visitors Bureau/Conv. Ctr	\$1,761,847	\$2,094,995	\$1,986,075
8131 Humane Society	\$83,460	\$86,281	\$88,490
8141 Warren County Water District	\$57,648	\$60,000	\$0
8142 Corvette Tax District	<u>\$60,742</u>	<u>\$57,000</u>	<u>\$65,000</u>
TOTAL:	\$1,963,697	\$2,298,276	\$2,139,565

Department Summary

Contingency

	<u>FY 05/06</u> <u>Actual</u>	<u>FY 06/07</u> <u>Adjusted</u>	<u>FY 07/08</u> <u>Adopted</u>
8911 Contingency Allocation	<u>\$0</u>	<u>\$40,416</u>	<u>\$297,000</u>
TOTAL:	\$0	\$40,416	\$297,000

Department Summary

Other Financing Uses

	<u>FY 05/06 Actual</u>	<u>FY 06/07 Adjusted</u>	<u>FY 07/08 Adopted</u>
9111 Transfers Out General Fund	\$200,000	\$0	\$0
9121 Transfers Out Special Revenues	\$276,082	\$863,000	\$1,362,350
9131 Transfers Out Capital Projects	\$963,500	\$2,900,316	\$2,860,500
9141 Transfers Out Debt Service	\$6,907,709	\$8,237,000	\$8,322,500
9151 Transfers Out Enterprises	\$2,713,170	\$2,699,864	\$2,758,343
9161 Transfers Out Internals	<u>\$982,334</u>	<u>\$127,500</u>	<u>\$0</u>
TOTAL:	\$12,042,795	\$14,827,680	\$15,303,693